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富邦銀行(香港)有限公司企業傳訊部統籌及製作

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CORPORATE INFORMATION

公司資料

CORPORATE PROFILE

Fubon Bank (Hong Kong) Limited (“Fubon Bank”) is a wholly owned subsidiary of Fubon Financial Holding Co., Ltd. (“Fubon Financial Holdings”), one of the largest financial holding companies in Taiwan. Committed to becoming one of Asia’s first-class financial institutions, Fubon Financial Holdings has built a strong lineup of financial service companies. Fubon Bank operates 15 branches, 3 SME Banking Services Centres, 1 Offshore Banking Centre and 1 Securities Services Centre in Hong Kong, providing a wide range of financial services encompassing consumer and wholesale banking, wealth management, financial markets, securities brokerage, and investment services. Fubon Bank holds an A-2 short-term, A-long-term rating from Standard & Poor’s. The rating reflects Fubon Bank’s strong capitalization, good liquidity and sound asset quality.

SHAREHOLDER

100% – Fubon Financial Holding Co., Ltd.

REGISTERED OFFICE

Fubon Bank Building
38 Des Voeux Road Central, Hong Kong

公司簡介

富邦銀行(香港)有限公司(「富邦銀行」)是富邦金融控股股份有限公司(「富邦金控」)的全資附屬公司。富邦金控為台灣最大的金融控股公司之一，以「成為亞洲一流的金融機構」為發展願景，擁有完整多元的金融服務平台。富邦銀行於香港透過 15 間分行、3 間中小企銀行服務中心、1 間境外理財中心及 1 間證券投資服務中心為客戶提供全面的優質銀行服務，包括零售及商業銀行、財富管理、金融市場、證券及投資服務。富邦銀行獲標準普爾授予 A-2 短期及 A- 長期信貸評級。該評級反映富邦銀行資本雄厚，流動資金充裕及資產質素優良。

股東

100% – 富邦金融控股股份有限公司

註冊辦事處

香港中環德輔道中38號
富邦銀行大廈

AWARDS AND RECOGNITIONS 榮譽與肯定



財資雜誌 – 最佳投資機構及最具洞察力投資者
The Asset – Top Investment House and Most Astute Investor Awards

香港銀行學會 – HKIB人才發展獎(第一組別)
The Hong Kong Institute of Bankers – HKIB Talent Development Award (Category I)



TVB《環境、社會及管治大獎》2025 – ESG特別嘉許獎 – 優異

TVB ESG Awards 2025 – ESG Special Recognition Award – with Merit

AWARDS AND RECOGNITIONS

榮譽與肯定

The Asset

Top Investment House
Most Astute Investor

The Hong Kong General Chamber of Small and Medium Business

Best SME's Partner Award

The Hong Kong Management Association

HKMA Sustainability Award 2025
■ Certificate of Excellence (Large Organization Category)

Environmental Campaign Committee

The Hong Kong Awards for Environmental Excellence 2024
■ Certificate of Merit

Television Broadcasts Limited

TVB ESG Awards 2025
■ ESG Special Recognition Award – with Merit

Environment and Ecology Bureau, HKSAR Government

Charter on External Lighting – Diamond Award

Environmental Campaign Committee

Wastewi\$e Certificate / Energywi\$e Certificate /
Hong Kong Green Organisation

CTgoodjobs

Best HR Awards 2025
■ Best Corporate Wellbeing Programme Award (Grand)

The Hong Kong Institute of Bankers

HKIB Talent Development Award (Category I)

Advisory Committee on Mental Health

Mental Health Friendly Organisation

The Hang Seng University of Hong Kong School of Decision Sciences

Decision Analytics Outstanding Award 2025
■ Best Practice (Large Enterprises)

MerComm, Inc.

2025 Galaxy Awards
■ Copywriting : Annual Reports – Overall Annual Report
– Silver Award

LACP

2024 Vision Awards Annual Report Competition
Gold Award / Top 50 Chinese Reports /
Top 100 Reports – Asia-Pacific Region /
Technical Achievement Award

財資雜誌

最佳投資機構
最具洞察力投資者

香港中小型企業總商會

中小企業最佳拍檔獎

香港管理專業協會

香港管理專業協會可持續發展獎 2025
■ 卓越獎(大機構組別)

環境運動委員會

香港環境卓越大獎 2024
■ 優異獎

電視廣播有限公司

TVB《環境、社會及管治大獎》2025
■ ESG特別嘉許獎–優異

香港特別行政區政府環境及生態局

戶外燈光約章–鑽石獎

環境運動委員會

減廢證書 / 節能證書 / 香港綠色機構

CTgoodjobs

Best HR Awards 2025
■ 最佳企業福祉計劃大獎(傑出大獎)

香港銀行學會

HKIB人才發展獎(第一組別)

精神健康諮詢委員會

精神健康友善機構

香港恒生大學

決策科學學院
決策分析卓越獎 2025
■ 最佳實踐(大型企業)

MerComm, Inc

2025 Galaxy Awards
■ 撰文：年報–整體年報–銀獎

美國傳媒專業聯盟

2024 Vision Awards 年報比賽
金獎 / 最佳50本中文年報 /
亞太地區最佳100本年報 /
技術成就獎

BOARD OF DIRECTORS

董事

Daniel TSAI Ming Chung

蔡明忠

Chairman

主席

Aged 69. Mr. Tsai joined Fubon Group in 1981. He is currently the Chairman of the Fubon Group, Taiwan Mobile Co., Ltd., momo.com Inc. and Taiwan Fixed Network Co., Ltd. Mr. Tsai is also a Director of Fubon Financial Holding Co., Ltd., Fubon Life Insurance Co., Ltd. and Fubon Bank (China) Co., Ltd. Mr. Tsai has extensive experience in banking and telecommunication services, as well as land development, construction management and building leasing business. He holds an LL.D. honoris causa (2025) from Georgetown University (U.S.A.), a J.D. honoris causa (2024) from National Taiwan University, a J.D. honoris causa (2024) from Fu Jen Catholic University, a D.B.A. honoris causa (2023) from Tunghai University, an LL.M. (1979) from Georgetown University (U.S.A.) and an LL.B. (1978) from National Taiwan University. Mr. Tsai is the elder brother of Mr. Richard Tsai Ming Hsing. He became a Director of the Bank in February 2004.

69歲。蔡先生於1981年加入富邦集團，現時為富邦集團、台灣大哥大股份有限公司、富邦媒體科技股份有限公司及台灣固網股份有限公司之董事長。蔡先生現時亦擔任富邦金融控股股份有限公司、富邦人壽保險股份有限公司及富邦華一銀行有限公司的董事。蔡先生於銀行、電訊服務、土地發展、建築管理及樓宇租賃業務方面具有豐富的經驗。他持有美國喬治城大學名譽法學博士(2025年)、國立臺灣大學名譽法學博士(2024年)、天主教輔仁大學名譽法學博士(2024年)、東海大學名譽管理博士(2023年)、美國喬治城大學法律研究所碩士(1979年)以及國立臺灣大學法律系學士(1978年)。蔡先生是蔡明興先生之胞兄。他於2004年2月出任本行董事。



Richard TSAI Ming Hsing

蔡明興

Vice Chairman

副主席

Aged 68. Mr. Tsai joined the Fubon Group in 1983. He is the Chairman of Fubon Financial Holding Co., Ltd. and Taipei Fubon Commercial Bank Co., Ltd. and also serves as a board director of Taiwan Mobile Co., Ltd. and Taiwan Fixed Network Co., Ltd. Mr. Tsai has over 40 years of experience in the financial services and insurance industries. In January 2024, he was officially conferred as The Pontifical Order of Pope Saint Sylvester by the Holy See. He holds a Ph.D. honoris causa (2022) from Taipei Medical University, a Ph.D. honoris causa (2022) from National Yang Ming Chiao Tung University, a D.B.A honoris causa (2020) from Fu Jen Catholic University, an MBA (1981) from New York University's Stern School of Business, and a bachelor's degree in Business Administration (1979) from National Taiwan University. Mr. Tsai is the younger brother of Mr. Daniel Tsai Ming Chung. He became a Director of the Bank in February 2004.

68歲。蔡先生於1983年加入富邦集團，是富邦金融控股股份有限公司及台北富邦商業銀行股份有限公司的董事長。蔡先生現時亦為台灣大哥大股份有限公司及台灣固網股份有限公司的董事。蔡先生於金融及保險業擁有超過40年的經驗。他於2024年1月獲教廷冊封為「聖西爾維斯特爵士」。他持有台北醫學大學名譽醫學博士(2022年)、陽明交通大學名譽工學博士(2022年)、天主教輔仁大學名譽商學博士(2020年)、紐約大學財務金融碩士學位(1981年)及國立臺灣大學工商管理學士學位(1979年)。蔡先生是蔡明忠先生的胞弟。他於2004年2月出任本行董事。



Simon CHUNG Kwok Keung

鍾國強

Executive Director

執行董事

Aged 63. Mr. Chung was appointed Chief Executive Officer and Managing Director of the Bank in July 2021. Mr. Chung is also the Chairman of Fubon Credit (Hong Kong) Limited, a director of Fubon Life Insurance (Hong Kong) Company Limited and Fubon Bank (China) Co., Ltd. Mr. Chung is a veteran banker with over 30 years of experience in the banking industry. Prior to joining the Bank, he was the Head of Banking and Corporate Finance, Asia Pacific of Banco Santander S.A. since October 2014. Prior to this, he had a long career with Citi since 1988. From 2007 to 2014 he had served as a director for Citibank Taiwan Limited. Mr. Chung graduated from The University of Hong Kong with a major in Geography and Geology and has an MBA from York University, Canada. He was elected an associate of the Chartered Institute of Bankers (England) in 1990.

63歲。鍾先生於2021年7月獲委任為本行行政總裁兼董事總經理。鍾先生現時亦為富邦財務(香港)有限公司董事長，富邦人壽保險(香港)有限公司及富邦華一銀行有限公司的董事。鍾先生是位資深銀行家，在銀行業擁有超過30年的資歷。自2014年10月至加入本行期間，鍾先生曾出任桑坦德亞太區環球銀行及企業融資部總監。在此之前，鍾先生自1988年起在美商花旗銀行工作。在2007年至2014年間，鍾先生擔任花旗銀行台灣有限公司的董事。鍾先生畢業於香港大學，主修地理及地質學，並擁有加拿大約克大學工商管理碩士學位。鍾先生在1990年成為英國特許銀行家協會會員。



BOARD OF DIRECTORS 董事

Jerry HARN Wey Ting 韓蔚廷

Aged 64. Mr. Harn joined the Fubon Group in 2005 and currently serves as President and Director of Fubon Financial Holding Co., Ltd. Mr. Harn is also the Vice Chairman of Taipei Fubon Commercial Bank Co., Ltd. and a Director of Fubon Bank (China) Co., Ltd. He has over 30 years of experience in the financial services sector, having previously served as Executive Vice President of Chinatrust Commercial Bank and Senior Vice President of Citibank Taiwan. Mr. Harn holds a Master of Business Administration Degree from Ohio State University. He became a Director of the Bank in January 2014.

64歲。韓先生於2005年加入富邦集團，現為富邦金融控股股份有限公司總經理兼董事。韓先生亦為台北富邦商業銀行股份有限公司之副董事長及富邦華一銀行有限公司董事。他於金融業有超過30年經驗。在此之前，他曾擔任中國信託商業銀行資深副總經理及花旗銀行台北分行副總裁。韓先生持有俄亥俄州立大學企管碩士學位。他於2014年1月出任本行董事。

Non-Executive Director 非執行董事



Tim KUO Pei Ting 郭倍廷

Aged 61. Mr. Kuo is President and a Standing Director of Taipei Fubon Commercial Bank Co., Ltd. He is also the Chairman of Fubon AMC Co., Ltd. and a Director of Fubon Bank (China) Co., Ltd. Prior to that, Mr. Kuo was the Chairman and President of JihSun International Commercial Bank Co., Ltd., Director of Investment Banking, Citigroup Taiwan, Vice President of Investment Banking, Morgan Stanley Taiwan and Deputy Head of Corporate Banking Group, Chinatrust Commercial Bank. Mr. Kuo holds a Master Degree in Business Administration from the National Sun Yet-sen University and a Bachelor Degree in Business Administration from the Fu Jen Catholic University. He became a Director of the Bank in April 2023.

61歲。郭先生現為台北富邦商業銀行股份有限公司總經理及常務董事。他亦為富邦資產管理股份有限公司董事長及富邦華一銀行有限公司董事。在此之前，郭先生曾為日盛國際商業銀行股份有限公司董事長及總經理、台灣花旗集團投資銀行總監、台灣摩根士丹利投資銀行副總裁及中國信託商業銀行企業銀行部副主管。郭先生持有國立中山大學工商管理碩士學位及天主教輔仁大學工商管理學士學位。他於2023年4月出任本行董事。

Non-Executive Director 非執行董事



Douglas TSAI Cheng Tao 蔡承道

Aged 35. Mr. Tsai joined the Fubon Group in 2020 and currently serves as the Head of Fintech Division of Fubon Financial Holding Co., Ltd. and Head of Digital Banking Division of Taipei Fubon Commercial Bank Co., Ltd. He is also a Director of Fubon Insurance Co., Ltd., Fubon Securities Co., Ltd., momo.com Inc., Fubon Insurance Agency Co., Ltd. and Chung Fu Co., Ltd. Before joining Fubon Group, Mr. Tsai worked in management consulting and Fintech companies in United States and China. Mr. Tsai holds a Master Degree in Business Administration from the University of Pennsylvania and a Bachelor Degree in Economics from the University of Southern California. Mr. Tsai is the son of Mr. Daniel Tsai Ming Chung. He became a Director of the Bank in December 2023.

35歲。蔡先生於2020年加入富邦集團，現任富邦金融控股股份有限公司創新科技處處長及台北富邦銀行股份有限公司數位金融總處處長。彼亦為富邦產物保險股份有限公司、富邦綜合證券股份有限公司、富邦媒體科技股份有限公司、富邦綜合保險代理人股份有限公司及中孚有限公司之董事。在加入富邦集團之前，蔡先生曾任職於美國和中國的管理諮詢和金融科技公司。蔡先生持有賓夕法尼亞大學工商管理碩士學位及南加州大學經濟學學士學位。蔡先生為蔡明忠先生之子。他於2023年12月出任本行董事。

Non-Executive Director 非執行董事



BOARD OF DIRECTORS

董事

Peter PANG Sing Tong

彭醒棠

Aged 70. Mr. Pang joined the Hong Kong Monetary Authority ("HKMA") as Executive Director (Banking Policy) in 1994 and was appointed as Executive Director (Monetary Policy and Markets) in 1996. Mr. Pang was seconded to the Hong Kong Mortgage Corporation and assumed the position of the Chief Executive Officer in 1997 till 2004. He was appointed as Deputy Chief Executive of the HKMA from July 2004 to February 2016. Mr. Pang holds a Bachelor Degree of Social Science from The University of Hong Kong and a Master Degree in Management from Stanford University. He became a Director of the Bank in April 2018.

John Keith BALL

卜約翰

Aged 71. Mr. Ball is a career banker with over 40 years of extensive experience in financial services. He was the Managing Director and Global Head of Sales for Cash Management Financial Institutions for Deutsche Bank from 2011 to 2014 based in London. Prior to relocating to London, Mr. Ball was Managing Director and Asia Head of Cash Management Financial Institutions from 1999 to 2011 based in Hong Kong. Mr. Ball worked for Bankers Trust Company in London, New York and Hong Kong for 25 years before Deutsche Bank acquired Bankers Trust Company in 1999. He became a Director of the Bank in July 2020.

Elizabeth LAM Tyng Yih

林婷懿

Aged 61. Ms. Lam is an Independent Non-Executive Director of China Pacific Insurance (Group) Co., Ltd., and is a Director and the Honorary Treasurer of Agency for Volunteer Service. Ms. Lam was a consultant and a partner of Ernst & Young. She holds a Bachelor of Business Administration Degree and a Master of Science Degree in Accounting from the University of Massachusetts Amherst, USA, and is a member of the Hong Kong Institute of Certified Public Accountants. She became a Director of the Bank in July 2021.

Independent Non-Executive Director

獨立非執行董事



70歲。彭先生於1994年加入香港金融管理局(「金管局」)擔任助理總裁(銀行政策)及於1996年被委任為助理總裁(金融政策及市場)。彭先生於1997年至2004年期間借調至香港按揭證券有限公司出任該公司之總裁，並於2004年7月至2016年2月期間出任金管局之副總裁。彭先生持有香港大學社會科學學士學位及史丹福大學管理碩士學位。他於2018年4月出任本行董事。

Independent Non-Executive Director

獨立非執行董事



71歲。卜先生是一位資深銀行家，在金融服務領域擁有40多年的豐富經驗。於2011年至2014年期間，他曾在倫敦擔任德意志銀行現金管理金融機構的董事總經理兼全球銷售總監。在移居倫敦之前，卜先生於1999年至2011年期間在香港擔任德意志銀行現金管理金融機構的董事總經理兼亞洲區負責人。卜先生在德意志銀行於1999年收購Bankers Trust Company之前曾在倫敦、紐約和香港的Bankers Trust Company工作了25年。他於2020年7月出任本行董事。

Independent Non-Executive Director

獨立非執行董事



61歲。林女士現為中國太平洋保險(集團)股份有限公司之獨立非執行董事及義務工作發展局之董事及義務司庫。林女士曾任安永會計師事務所顧問及合夥人。林女士持有美國麻省大學阿默斯特分校工商管理學士學位及會計理學碩士學位，現為香港會計師公會會員。她於2021年7月出任本行董事。

SENIOR MANAGEMENT 高級管理層



Simon CHUNG Kwok Keung
鍾國強

Chief Executive Officer and Managing Director
行政總裁兼董事總經理

(Biographical details are set out on page 4)
(資料詳情見第4頁)

Henry WANG Hao Jen
王浩人

Executive Vice President and Chief Financial Officer
執行副總裁兼財務長

Mr. Wang joined the Bank in April 2009. He currently oversees the Bank's financial control, legal, corporate communications and general administration functions. He also acts as Alternate Chief Executive of the Bank as well as Chief Executive Officer of its wholly owned subsidiary Fubon Credit (Hong Kong) Limited. Mr. Wang is an experienced professional with over 30 years of work experience in banking and technology fields. Before joining the Bank, Mr. Wang held various senior positions in The Chase Manhattan Bank, N.A., Banque Nationale de Paris, Taiwan Semiconductor Manufacturing Company Limited, Taiwan Mobile Co., Ltd. and Primax Electronics Ltd. Mr. Wang obtained an MBA Degree from Rutgers, The State University of New Jersey, U.S.A. and a Bachelor of Arts Degree in Finance from National Taiwan University.

王先生於2009年4月加盟本行，現監管本行之財務管理、法務、企業傳訊及總務等範疇，並擔任本行替任行政總裁及本行全資附屬公司富邦財務(香港)有限公司之行政總裁。王先生在銀行界及科技界已累積了逾30年的專業經驗。在加入本行前，王先生曾於多家主要國際性銀行及台資機構擔任管理要職，其中包括美商大通銀行、法國國家巴黎銀行、台灣積體電路製造股份有限公司、台灣大哥大股份有限公司及致伸科技股份有限公司。王先生擁有美國羅格斯大學企管碩士及國立臺灣大學財務金融學士學位。



Carmen YIP Ka Man
葉嘉敏

Executive Vice President and Head of Retail Banking Group
執行副總裁兼零售銀行部主管

Ms. Yip joined the Bank in January 2000. She leads the Bank's Retail Banking Group, including Channel and Wealth Management, Consumer Finance and Securities Services, and acts as Alternate Chief Executive of the Bank. Ms. Yip has held management positions in local and foreign banks, gaining expertise in retail banking. She obtained a Bachelor of Social Sciences Degree from The University of Hong Kong.

葉女士在2000年1月加盟本行，現掌管本行的零售銀行業務，包括通路及財富管理、消費金融及證券投資服務，並擔任本行替任行政總裁。葉女士曾任多間本地及外資銀行管理要員，在零售銀行服務方面擁有豐富的經驗。葉女士持有香港大學社會科學學士學位。

SENIOR MANAGEMENT

高級管理層



Rockson HSU

許洛聖

Executive Vice President, Chief Strategy Officer and Chief Risk Officer

執行副總裁兼首席策略官及風險總監

Mr. Hsu joined the Bank in March 2023 as Executive Vice President and Chief Strategy Officer. In addition to his role as Chief Strategy Officer, he was appointed as Chief Risk Officer in February 2024 and oversees the Bank's Group Risk Management. Mr. Hsu has over 30 years of banking experience, and possesses solid frontline and control experience from local and foreign banks including Citibank, Barclays Bank, Chong Hing Bank, Deutsche Bank and Hang Seng Bank. Prior to joining the Bank, he was CEO of ZA Bank. Mr. Hsu graduated from New York University with B.S. Finance & International Business.

許先生於2023年3月加盟本行出任執行副總裁兼首席策略官。於2024年2月獲委派兼任風險總監，掌管本行風險管理及合規監控等部門。許先生具30多年豐富銀行經驗，並先後在多家外資及本地銀行擔任管理要職。加入本行前，許先生為眾安銀行行政總裁。許先生持有紐約大學財務及國際商業學位。

Thom CHEUNG Tao Fai

張道輝

Executive Vice President and Head of Markets Group

執行副總裁兼金融市場部主管

Mr. Cheung joined the Bank in October 2023. He oversees and operates the Bank's global markets business, including investment product development, treasury marketing, trading as well as banking book investment portfolio. Mr. Cheung has over 25 years of banking experience where he held various managerial positions in HSBC, Nomura International and DBS Bank. Mr. Cheung obtained an Executive MBA Degree from The Chinese University of Hong Kong, and a Bachelor of Finance Degree from the City University of Hong Kong. He is a Chartered Financial Analyst and a Certified Financial Planner.

張先生於2023年10月加入本行，負責監督及營運本行的環球市場業務，包括投資產品開發、金融營銷、交易，以及銀行賬簿投資組合。張先生擁有超過25年的銀行業經驗，曾於滙豐銀行、野村國際及星展銀行擔任多個管理職位。張先生獲得香港中文大學行政人員工商管理碩士學位，以及香港城市大學金融學士學位。他同時是一名特許金融分析師及認可財務策劃師。



William CHU

朱敏明

Executive Vice President and Head of Institutional Banking Group

執行副總裁兼企業及機構銀行部主管

Mr. Chu joined the Bank in January 2023. As Head of Institutional Banking Group, he is responsible for relationship coverage of large corporates and financial institutes, as well as loan syndication and ESG Banking. Mr. Chu is a seasoned banker, with over 20 years of front line banking experience spanning across various client segments including conglomerates, local corporates, public sector entities and financial sponsors. Before joining the Bank, Mr. Chu used to work for HSBC, Citibank, Chong Hing Bank and Banco Santander. He graduated from the University of Oxford with an Engineering, Economics and Management degree and obtained his MBA from INSEAD.

朱先生於2023年1月加入本行，目前為本行的企業及機構銀行部主管，負責管理大型企業及金融機構客戶、籌組或參與銀團貸款，以及 ESG 銀行業務。朱先生是一位經驗豐富的銀行家，擁有逾20年銀行業前線經驗，服務對象涵蓋綜合企業、本地公司、公營機構及基金投資者等多個客戶領域。加入本行前，朱先生曾分別於滙豐銀行、花旗銀行、創興銀行及桑坦德銀行任職。他畢業於牛津大學，取得工程、經濟與管理學位，並於 INSEAD 獲得工商管理碩士學位。



Gabri SHIU Man Ping

邵敏萍

Executive Vice President and Head of Human Resources Management Group

執行副總裁兼人力資源管理部主管

Ms. Shiu joined the Bank in 2025. Before that, she was the Head of People Advisory Hong Kong of HSBC. Ms. Shiu has over 30 years of human resources experience in the banking sector in Hong Kong and has held various senior positions in HSBC and Hang Seng Bank. Ms. Shiu obtained an MBA Degree from The Chinese University of Hong Kong, and a Bachelor of Social Work Degree from The University of Hong Kong.

邵女士於2025年加入本行。在此之前，她曾擔任滙豐銀行人力資源部 Head of People Advisory Hong Kong 一職。邵女士在香港銀行業擁有逾30年的人力資源管理經驗，並曾於滙豐銀行及恒生銀行擔任多個高級人事管理職位。邵女士持有香港中文大學工商管理碩士學位，以及香港大學社會工作學士學位。

CHAIRMAN'S STATEMENT 主席匯報



In 2025, the global economy continued its recovery from the volatility of recent years, with GDP growth stabilizing at approximately 2.8%. Advanced economies, including Hong Kong, experienced moderate expansion, while emerging markets maintained stronger momentum. Despite ongoing geopolitical tensions and trade barriers, Hong Kong's economy grew by 3.2%, driven by a 12.1% rise in merchandise exports and a recovery in the services sector. Besides, the local stock and property markets showed signs of improvement following interest rate cuts by the U.S. Federal Reserve. Nevertheless, challenges persist in the banking industry, including the slow rebound in loan demand, compressed net interest margins, the lingering effects of China's property market correction and the global geopolitical uncertainties. These dynamics have reinforced our strategic focus on diversification, risk discipline, and long-term resilience.

Fubon Bank (Hong Kong) Limited ("the Bank") has navigated this complex landscape with continuous commitment to our customers and community, achieving a net profit of HK\$1,376 million for the year ended 31 December 2025 – a strong earnings growth of 52%. Our solid performance reflects a disciplined execution of our long-term vision: building a customer-centric, technology-enabled, and sustainability-driven banking model. We not only maintained robust financial results but also deepened our digital capabilities, expanded sustainable finance initiatives, and strengthened our market leadership in key business segments.

Strategically, we have continued to align our operations with global trends in fintech and ESG finance. Our digital banking platforms, such as Fubon+ Mobile Banking and Fubon GO Mobile Account Opening App, have enabled us to serve a wider and more diverse customer base with enhanced agility and precision. The introduction of the Bank's first virtual credit card, Fubon iN VISA Platinum Card, and the reduction of paper-based credit card applications from 70% to below 15% demonstrated our commitment to digital innovation. Additionally, our senior role in the MTR Corporation's syndicated loan transaction – Asia's largest unsecured syndicated green term loan with a seven-year and above tenor – further elevated our reputation as a responsible financial institution that actively supports sustainable development.

2025年，全球經濟從近年的波動中復甦，本地生產總值增長維持在約2.8%。包括香港在內的成熟經濟體實現了溫和擴張，新興市場則保持強勁的動能。儘管地緣政治緊張局勢和貿易壁壘持續存在，香港經濟仍實現了3.2%的增長，這主要受惠於商品出口增長12.1%以及服務業的復甦。此外，在美國聯邦儲備局降息的背景下，本地股市和房地產市場也有顯著改善的跡象。然而，銀行業的挑戰仍然存在，包括貸款需求回升緩慢、淨息差收窄、中國房地產市場調整的持續影響以及全球地緣政局不確定性等。這些因素強化了我們對多元化、風險管理和長期穩健的策略重點。

富邦銀行(香港)有限公司(「本行」)致力實現對客戶及社區的承諾，成功應對這複雜的經營環境，截至2025年12月31日止錄得全年淨溢利13.76億港元，盈利強勁增長52%。我們穩健的表現反映了本行嚴謹執行的長期願景：構建以客戶為本、科技驅動和可持續發展導向的銀行模式。我們不僅保持了強勁的財務表現，還深化了數位化能力，拓展了可持續金融項目，並在關鍵業務領域提升了市場領導地位。

我們的業務策略持續緊貼金融科技與ESG金融的全球發展趨勢。透過數碼銀行平台，如Fubon+手機銀行和Fubon GO手機開戶應用程式，讓我們能更靈活、更精準地服務更廣泛和多元的客戶群。此外，我們推出了首張虛擬信用卡—富邦iN VISA白金卡，並將紙本信用卡申請比例由70%降至15%以下，展示了我們對數碼創新的承諾。此外，我們在港鐵公司的銀團貸款—亞洲最大的無抵押綠色七年期或以上年期銀團貸款—中擔當的領導角色，進一步提升了我們作為積極支持可持續發展的負責金融機構的聲譽。

CHAIRMAN'S STATEMENT

主席匯報

We reached a significant milestone in 2025 when S&P Global Ratings upgraded our long-term issuer credit rating to “A-”, a strong recognition of our resilient capital structure and the steady growth of our retail deposit business. This upgrade not only enhances our credibility in the international financial market but also affirms our strategic direction of long-term sustainable and stable growth.

Another pivotal development in 2025 was the receipt of approval to establish a branch in Shenzhen, signaling a new stage in our strategy to deepen our presence in the Greater Bay Area. The expansion supports our long-term vision of providing seamless cross-boundary banking services and broadening our client base in one of the most dynamic financial regions in the Chinese Mainland. The Shenzhen Branch will serve as a strategic hub for our institutional and commercial banking clients, enhancing our ability to facilitate trade and ESG financing between Hong Kong and the Chinese Mainland.

Risk management remains our top priority. Amidst a challenging credit environment shaped by global economic uncertainties and the modest recovery in the Chinese Mainland, we have maintained a cautious yet forward-looking approach. Our credit underwriting standards have been tightened where necessary, and we have implemented stronger monitoring mechanisms to detect early risk signals. Cybersecurity, cloud governance, and operational resilience have also been significantly upgraded with the Bank now aligned with evolving expectations from our stakeholders.

Sustainability continues to be a cornerstone of our business model. Our Net-Zero Transition Plan, which charts a credible path towards achieving a Net-Zero Financial Portfolio by 2050, is progressing strongly and remains integral to our long-term strategic vision. In alignment with the Hong Kong Monetary Authority's Supervisory Policy Manual GS-1 “Climate Risk Management” and the International Sustainability Standards Board's S2 disclosure framework, our 2024 climate-related disclosure report offers a transparent overview of our climate-related risks, decarbonization strategies, and greenhouse gas performance. Moving forward, we will maintain our focus on strengthening sustainability governance, enhancing ESG risk management frameworks, and accelerating our net-zero transition through innovative sustainable finance solutions and responsible banking practices.

2025年，我們達成了重要的里程碑。標普全球評級將我們的長期發行人信用評級上調至「A-」，充分認可了我們穩健的資本結構和零售存款業務的穩步增長。此次上調不僅增強了我們在國際金融市場的公信力，也確認了我們長期可持續和穩定增長的策略方向。

2025年的另一項關鍵發展是我們獲准在深圳開設分行，標誌着我們深化大灣區的策略進入新階段。是次業務拓展支持我們提供無縫跨境銀行服務的長期願景，並在中國內地最具活力的金融區域之一擴大客戶群。深圳分行將成為我們機構和商業銀行客戶的策略樞紐，提升我們促進香港和中國內地之間貿易和ESG融資的能力。

風險管理仍是我們的重中之重。在全球經濟不確定性以及中國內地溫和復甦所形成的嚴峻信貸環境中，我們保持了謹慎且前瞻性的方法。我們在必要時會收緊信貸審批標準，並實施嚴謹的監控機制以檢測出早期風險信號。本行已與持份者不斷變化的期望保持一致，在網絡安全、雲端治理和營運韌性方面也得到了顯著提升。

可持續發展繼續為我們業務模式的基石。我們的淨零轉型計劃正在穩步推進，並成為我們長期策略願景的重要部分，該計劃制定了到2050年實現金融資產組合淨零排放的路徑。根據香港金融管理局《監管政策手冊》單元GS-1「氣候風險管理」和國際可持續準則理事會S2披露框架的要求，我們2024年的氣候相關披露報告提供了關於氣候相關風險、低碳策略和溫室氣體表現的概述。展望未來，我們將繼續加強可持續發展治理，提升ESG風險管理框架，並通過創新的可持續金融方案和負責任的銀行實踐，加速我們的零碳轉型進程。

Throughout 2025, the Bank received multiple accolades that reflect our operational excellence, ESG leadership, and innovation. We were honored with The Hong Kong Management Association Sustainability Award 2025 – Certificate of Excellence (Large Organization Category), reaffirming our commitment to responsible banking. The TVB ESG Awards 2025 – ESG Special Recognition Award with Merit and the Hong Kong Awards for Environmental Excellence 2024 – Certificate of Merit further underscored our green operations and corporate sustainability efforts. Besides, we received Decision Analytics Outstanding Award 2025 – Best Practice in Large Enterprises from The Hang Seng University of Hong Kong, recognizing our data-driven digital engagement initiatives. In addition, we were awarded the 2025 Galaxy Awards – Copywriting: Annual Reports – Overall Annual Report – Silver Award, and the LACP 2024 Vision Awards – Gold Award, highlighting our transparency and excellence in corporate reporting. These recognitions validate our efforts in integrating innovation, sustainability, and operational excellence into our business strategy.

Looking ahead to 2026, our focus remains on advancing our digital transformation, expanding sustainable finance offerings, and reinforcing our role as a strategic partner to both retail and institutional clients. We will continue to invest in AI adoption, talent development, and digital infrastructure, while maintaining a disciplined approach to risk and compliance.

I would like to express my sincere gratitude to the Board of Directors, management team, and all employees for their unwavering commitment and forward-looking mindset. I am equally thankful to our clients, shareholders, and regulators for their continued support. As we move forward, Fubon Bank (Hong Kong) will remain guided by our core values of integrity, sincerity, innovation, and professionalism – principles that will continue to shape our success and create enduring value for all stakeholders.



Daniel M. Tsai
Chairman
April 2026

本行於2025年獲得了多項榮譽，彰顯我們在卓越營運、ESG領導能力和創新方面的貢獻。我們榮獲香港管理專業協會可持續發展獎2025—卓越獎(大機構組別)，確認了我們作為負責任銀行的承諾。TVB《環境、社會及管治大獎》2025—ESG特別嘉許獎和香港環境卓越大獎2024—優異獎，進一步肯定我們在綠色營運和企業可持續發展方面的努力。此外，我們獲得香港恒生大學頒發決策分析卓越獎2025—最佳實踐(大型企業)，認可我們以數據驅動的數碼化計劃。我們亦榮獲2025 Galaxy Awards—撰文：年報—整體年報—銀獎和2024年LACP Vision Awards—金獎，反映了我們在企業報告中的透明度和卓越表現。這些榮譽認證了我們將創新、可持續性和卓越營運融合到業務策略中的成果。

展望2026年，我們的重點仍是推進數碼轉型，擴展可持續金融產品，並強化我們作為零售和機構客戶的策略夥伴的角色。我們將繼續在人工智能應用、人才發展和數碼基礎設施方面作出投資，並保持對風險和合規的嚴謹管理。

我謹向董事會、管理團隊和所有員工表達我誠摯的感謝，感謝他們堅定的承諾和前瞻性思維。我亦感謝客戶、股東和監管機構對本行的持續支持。隨着我們向前邁進，富邦銀行(香港)將繼續以誠信、親切、創新和專業為核心價值，塑造我們的成功，並為所有持份者創造持久價值。



蔡明忠
主席
2026年4月

CHIEF EXECUTIVE'S REPORT 行政總裁報告



FINANCIAL OVERVIEW

Fubon Bank (Hong Kong) Limited (“the Bank”) and its subsidiaries (“the Group”) achieved a record net profit of HK\$1,376 million for the year ended 31 December 2025, reflecting a year-on-year increase of 52%. This robust performance was primarily driven by higher operating income and a notable reduction in impairment losses. Return on average equity and return on average assets improved significantly to 8.00% and 0.78%, respectively, compared with 5.58% and 0.60% in the previous year.

Net interest income grew by 12% to HK\$2,894 million, mainly due to a 17% rise in average interest-earning assets. During the year, the Group successfully diversified its asset portfolio by expanding investments in debt securities and loan assets. Average debt securities investments and the loan portfolio increased by 18% and 11%, respectively, while average customer deposits rose by 22% year-on-year. Despite a decline in interest rates during the year, which led to yield compression upon the repricing of assets, the net interest margin remained resilient, narrowing only slightly by 7 basis points from 1.84% to 1.77%.

Non-interest income increased by 13% to HK\$425 million. Insurance services income, net gains from treasury marketing activities and credit-related fee income recorded robust growth of 33%, 31% and 25%, respectively. However, this growth was partially offset by mark-to-market losses on hedging instruments. Non-interest income accounted for 12.8% of total operating income.

Operating expenses amounted to HK\$1,397 million, representing a year-on-year increase of 9%. Nevertheless, the cost-to-income ratio improved modestly from 43.5% in 2024 to 42.1% in 2025. The increase in operating expenses was primarily due to higher staff costs and increased IT-related expenditure. The Group remained committed to prudent cost management to enhance operational efficiency, while continuing to acquire new talents, upskill existing employees and invest in AI-driven initiatives to support sustainable long-term business growth.

財務概況

富邦銀行(香港)有限公司(「本行」)及其附屬公司(「本集團」)截至2025年12月31日止的全年淨溢利為13.76億港元，較2024年增長52%。該卓越表現主要是由於營運收入上升及減值虧損顯著減少。平均股本回報率及平均資產回報率大幅改善至8.00%及0.78%，而去年則分別為5.58%及0.60%。

受平均生息資產增長17%所帶動，淨利息收入上升12%至28.94億港元。年內，本集團透過擴大債務證券投資和貸款資產，成功實現了多元化的資產組合。平均債務證券投資及貸款組合分別上升18%及11%，而客戶存款均額則按年增長22%。儘管年內息率下行，導致資產於重新定價時收益率承壓，淨息差仍保持韌性，僅收窄7個基點，由1.84%下調至1.77%。

非利息收入上升13%至4.25億港元。保險業務收入、金融行銷業務淨收益及信貸業務手續費收入分別錄得33%、31%及25%的強勁增長。然而，部分增長被對沖工具按市值計價所產生的虧損抵銷。非利息收入對總營運收入比率為12.8%。

營運支出總計為13.97億港元，按年上升9%。然而，成本對收入比率由2024年的43.5%輕微改善至2025年的42.1%。營運支出增加，主要是由於僱員成本上升及資訊科技相關開支增加。本集團繼續秉持審慎的成本管理策略，以提升營運效率，並持續吸納新的人才、提升現有員工技能，以及投資人工智能驅動的項目，以支持可持續的長期業務增長。

CHIEF EXECUTIVE'S REPORT

行政總裁報告

Total impairment losses decreased by 44% to HK\$321 million. Stage 3 impairment losses for loans (net of bad debt recovery) was HK\$315 million. The Group recorded a write-back of HK\$27 million in Stage 1 and 2 loan impairment losses, alongside a provision of HK\$33 million for other financial instruments. The significant reduction in impairment losses underscores the improvement in asset quality, supported by the Group's strategic focus on maintaining risk exposures with higher credit quality. As at 31 December 2025, the impaired loan ratio (including trade bills and advances to bank) stood at 0.74%, with a strong coverage ratio of 81.0%.

Total assets reached HK\$190.7 billion, reflecting an increase of HK\$30.5 billion, or 19%, compared with the prior year. The debt securities investment portfolio expanded by 22% to HK\$74.5 billion, driven by increased investments in high-quality bonds issued by public sector entities, government and central banks, as well as banks. Customer deposits grew by 22% to HK\$162.9 billion. Including trade bills and advances to banks, the loan-to-deposit ratio increased slightly from 53.1% as at 31 December 2024 to 53.5% as at 31 December 2025.

The Group maintained a strong capital and liquidity position throughout the year. As at 31 December 2025, the Common Equity Tier 1 Capital Ratio and Tier 1 Capital Ratio both stood at 17.65%, while the Total Capital Ratio was 19.10%, comfortably exceeding statutory requirements. The Average Liquidity Maintenance Ratio remained at a sound level of 108.28%.

BUSINESS REVIEW

The Bank delivered a year of strong and diversified growth in 2025, underpinned by disciplined execution, digital innovation, and a deepening focus on ESG integration. In retail banking, our total deposit achieved a 21% year-on-year increase, growing from HK\$122.69 billion to HK\$148.58 billion, reflecting sustained customer confidence and our effective digital engagement strategies. Our Fubon+ Mobile Banking ("Fubon+") played a pivotal role in this expansion, contributing to 80% of digital banking service penetration and 75.6% of new customer acquisitions through Fubon GO Account Opening App. The continuous enhancement of Fubon+, including 24/7 Online FX, ATM card application and activation, as well as ATM PIN reset, has substantially improved customer engagement.

減值虧損總額下降44%至3.21億港元。第三階段的貸款減值虧損(扣除壞賬收回後)為3.15億港元。本集團於第一及第二階段的貸款減值虧損錄得2,700萬港元之回撥，同時就其他金融工具減值虧損作出3,300萬港元之撥備。減值虧損大幅下降，反映資產質素有所改善，受惠於本集團策略性地專注維持較高信貸質素的風險承擔，於2025年12月31日，計及商業票據和銀行同業貸款的減值貸款比率為0.74%，減值貸款覆蓋率則為81.0%。

本集團的總資產達1,907億港元，較去年增長305億港元或19%。隨着本集團增加對公營單位、政府、中央銀行及銀行所發行優質債券的投資，債務證券投資組合增長22%至745億港元。客戶存款上升22%至1,629億港元。計及商業票據及銀行同業貸款，貸款對存款比率由2024年12月31日的53.1%微升至2025年12月31日的53.5%。

本集團的資本及流動資金狀況保持雄厚。於2025年12月31日，本集團的普通股權一級資本比率及一級資本比率皆為17.65%，總資本比率為19.10%，均高於相關之法定要求。平均流動性維持比率亦處於108.28%的健康水平。

業務回顧

憑藉嚴謹的執行力、數碼創新以及持續深化ESG整合策略，本行在2025年實現了強勁且多元化的增長。在零售銀行業務方面，存款總額按年增長21%，由1,226.9億港元增至1,485.8億港元，充份體現客戶信心持續增強，以及以數碼科技開拓客源的策略成效顯著。我們的Fubon+手機銀行(「Fubon+」)在客戶增長中發揮關鍵作用，數碼銀行服務滲透率達80%，而透過Fubon GO手機開戶應用程式新增的客戶則佔75.6%。本行持續優化Fubon+的功能，包括24小時網上外匯交易、申請及啟動ATM卡以及重設私人密碼等功能，大幅提升了與客戶的聯繫。

Wealth management business maintained strong momentum, led by robust performance in unit trusts and insurance. Unit trusts fee income recorded a year-on-year growth of 38%. In addition, our insurance fee income increased by 33% to HK\$279 million, supported by expanded multi-currency wealth management solutions and legacy planning tools. Our wholly-owned subsidiary, Fubon Insurance Brokers Limited, delivered a 351% year-on-year increase in broker insurance income, highlighting our enhanced client engagement and expanded product portfolio.

Our institutional banking achieved exceptional growth, with a 48% increase in loan portfolio. We were one of the Mandated Lead Arrangers, Bookrunners and Underwriters in the MTR Corporation's HK\$30 billion syndicated loan transaction, recognized as Asia's largest unsecured international syndicated green term loan with a seven-year and above tenor, reinforced our market leadership in sustainable finance. We also expanded our credit exposure into key sectors such as shipping, aviation, and infrastructure, while diversifying our client base in the Middle East, Korea and Australia, building a more diversified and resilient credit portfolio for future growth.

Our financial markets business demonstrated strong performance, with treasury advisory and product fee income increasing by 31%. FX market-making and proprietary trading income rose by 37% year-on-year, reflecting our proactive engagement in client transactions and volume expansion. We provided clients with strategic solutions for yield enhancement, capital growth, and risk hedging, despite a challenging fixed income landscape and fluctuating interest rates. Moreover, we were recognized by The Asset with the awards of "Top Investment House" and "Most Astute Investor", highlighting our advisory excellence and our ability to deliver superior client outcomes.

A major achievement in 2025 was the decision by S&P Global Ratings to upgrade Fubon Bank (Hong Kong)'s long-term issuer credit rating to "A-", a clear validation of our resilient capital structure and recognition of the sustained growth of our retail deposit business. This upgrade strengthens our position in the international financial markets and enhances investor confidence in our long-term stability and growth trajectory.

財富管理業務維持強勁動能，主要由單位信託及保險產品的優異表現所帶動。單位信託收入錄得按年38%的升幅。此外，受惠於多貨幣財富管理方案及財富傳承規劃工具的擴展，保險費用收入亦增長33%至2.79億港元。我們的全資附屬公司富邦保險顧問有限公司的經紀保險收入按年增長351%，可見我們與客戶的聯繫及擴闊產品組合的成效顯著。

機構銀行業務亦實現了卓越增長，貸款組合增長48%。我們為港鐵公司300億港元銀團貸款交易的牽頭安排行、簿記行及承銷商之一，進一步鞏固本行在可持續金融領域的市場領導地位，此交易被公認為亞洲規模最大的無抵押七年期或以上年期國際綠色銀團貸款。我們亦將為航運、航空及基建等重點行業的客戶提供信貸支持，並拓展中東、韓國及澳洲地區的客戶群，為未來增長奠定更多元化及穩健的信貸組合。

金融市場業務表現強勁，財資諮詢及產品費用收入上升31%。外匯做市及自營交易收入按年增長37%，反映我們積極參與客戶交易及交易量增加。儘管固定收益市場環境艱難且利率波動，我們仍能夠為客戶提供提高收益、增加資本及對沖風險的策略方案。此外，我們獲《財資》頒發「最佳投資機構」及「最具洞察力投資者」獎項，肯定我們在顧問諮詢服務方面的卓越表現及為客戶創造優異成果的能力。

2025年的一項重大成就是標普全球評級將富邦銀行(香港)的長期發行人信用評級上調至「A-」，肯定了我們穩健的資本結構及零售存款業務的穩步增長。是次提升進一步鞏固了我們在國際金融市場的地位，增強投資者對我們長期穩定與增長的信心。

CHIEF EXECUTIVE'S REPORT 行政總裁報告

Fubon Credit (Hong Kong), a wholly-owned subsidiary of the Bank, also achieved important progress in 2025. Boni, a personal loan mobile app developed using advanced eKYC technology, became the first Bank-hosted solution deployed in a cloud environment. Since its launch in late 2024, the Boni App has recorded over 40,000 downloads, marking a key milestone in digital innovation.

To further connect with a broader customer base, especially younger and lifestyle-oriented clients, we launched our original "The Otters Family" collectible blind box series in 2025 which was designed to enhance brand engagement and create emotional resonance with our customers. The blind box campaign received enthusiastic responses, strengthening customer interaction and brand loyalty.

During the year, the Bank has implemented a wide range of strategic initiatives aimed at attracting, developing, and retaining top talent. The introduction of Cosie, our Generative AI Office Toolkit, has redesigned internal workflows, streamlined daily tasks, fostered creativity, and boosted overall productivity. Moreover, the successful migration to Microsoft 365 Cloud Services has improved collaboration, communication and information management across the organization, further supporting our talent enablement and operational excellence. To support staff engagement and well-being, the Fubon Wellness+ programme was expanded in 2025 with a rich lineup of Lunch & Learn sessions, mental health support, and team-building activities. These efforts contributed to a more inclusive and dynamic workplace, reinforcing our employer brand and supporting long-term talent retention.

The Bank reaffirmed its steadfast commitment to aligning its business strategies and operations with the Net-Zero Transition Plan. This plan outlines our goals to achieve Net-Zero Operations by 2030 and a Net-Zero Financial Portfolio by 2050, in alignment with the Hong Kong Monetary Authority's Sustainable Finance Action Agenda and the Glasgow Financial Alliance for Net Zero transition framework. Along this path, we made measurable progress in reducing our own carbon footprint, achieving a 40% reduction in Scope 1 and Scope 2 greenhouse gas emissions compared to the 2020 baseline. This success was driven by enhancements in building energy efficiency, advancements in green procurement practices, and the deployment of innovative, AI-powered sustainability solutions.

本行全資附屬公司富邦財務(香港)在2025年亦取得重要進展。利用先進eKYC技術開發的Boni私人貸款手機應用程式，成為了本行首個部署於雲端環境的系統。Boni自2024年底推出以來，下載次數已超過40,000次，標誌着數碼創新的重要里程碑。

為進一步接觸更廣泛的客戶群，特別是年輕及生活化導向的客戶，我們在2025年推出原創品牌吉祥物「海獺家族」珍藏盲盒系列，旨在提升品牌互動及與客戶建立情感共鳴。盲盒活動反應熱烈，加強了我們與客戶的互動及客戶對品牌的忠誠度。

本行於2025年推行了多項策略性措施，以吸引、培養及挽留優秀人才。生成式人工智能辦公工具Cosie的推出，優化了內部工作流程，簡化日常任務、促進創意及提升整體生產力。此外，Microsoft 365雲端服務的成功升級，促進跨部門實時協作、溝通及資訊管理，進一步支持人才賦能及卓越營運。為提升員工參與度及身心福祉，我們進一步擴展Fubon Wellness+計劃，推出一系列午間分享會、心理健康支援及團隊建設活動，以促進更具包容性及充滿活力的工作環境，強化僱主品牌並有效凝聚人才。

本行堅定承諾將淨零轉型計劃融入業務策略及營運當中，並與香港金融管理局「可持續金融行動計劃」及格拉斯哥淨零金融聯盟的淨零轉型框架保持一致，目標於2030年前實現營運淨零，並在2050年前實現金融資產組合淨零排放。本年度我們在減排方面表現理想，與2020年基準相比，範疇一及範疇二溫室氣體排放量已減少40%，這主要歸功於建築能源效益的提升、綠色採購的持續實踐，以及創新人工智能驅動的可持續方案，展現我們在低碳轉型方面的具體成果。

CHARTING A NEW COURSE: BUSINESS INNOVATION AND FUTURE OUTLOOK

The Bank was granted approval to establish a branch in Shenzhen in 2026, marking a substantial step in our strategy to deepen our presence in the Greater Bay Area. This expansion will support cross-boundary institutional banking services and ESG financing, positioning the Bank as a strategic financial partner for clients in one of the most dynamic economic zones in the Chinese Mainland.

Looking ahead, we are committed to sustaining this growth momentum and advancing our strategic agenda in 2026. We are keen to promote digital transformation and financial inclusion to remain a trusted partner to our customers. The Bank will continue to support small and medium-sized enterprises (“SMEs”) comprehensive financial services. By leveraging the SME Financing Guarantee Scheme and implementing a streamlined credit approval process, we aim to help our SME customers navigate economic fluctuations with greater confidence. Besides, we will launch Fubon Corp+, a new Mobile Banking App tailored for corporate clients, to further enhance their digital banking experience and support their transition to sustainable finance. Furthermore, we continue to optimize our banking services and branch experience. The seamless integration between our physical and digital channels not only demonstrates our commitment to financial inclusion but also strengthens our ability to offer reliable, high-quality financial services. We remain focused on leveraging technology, talent, and sustainable finance to drive long-term value creation. Our continued investment in AI, digital infrastructure, and ESG-aligned services will support our vision of being customers’ preferred banking service provider that delivers customer-centric and forward-looking banking solutions.



Simon Chung
Chief Executive Officer and Managing Director
April 2026

開拓新方向：業務創新與未來展望

本行獲准於2026年在深圳設立分行，標誌着我們深化大灣區策略的重要一步。這次擴展將支持跨境機構銀行服務及ESG融資，令本行成為客戶於中國內地最具活力的經濟區之一的策略金融夥伴。

展望未來，我們致力在2026年持續保持增長動力並推進本行的策略議程。我們積極推動數字轉型與普及金融，以成為客戶信賴的合作夥伴。本行將繼續為中小企業提供全面的金融服務。透過中小企融資擔保計劃並實行簡化的信貸審批流程，我們旨在協助中小企客戶更有信心地應對經濟波動。此外，我們將推出專為企業客戶而設的全新手機銀行應用程式「Fubon Corp+」，進一步提升企業客戶的手機銀行體驗，並支持其邁向可持續金融轉型。與此同時，我們亦持續優化銀行服務及分行體驗。實體與虛擬渠道的無縫結合，不僅彰顯我們對普及金融的承諾，亦增強了本行提供可靠、優質金融服務的能力。我們持續專注運用科技、人才和可持續金融，以締造長期價值。我們對人工智能、數碼基建及符合ESG標準的服務持續作出投資，以支持我們實現成為客戶首選銀行的願景，提供以客為本且具前瞻性的金融方案。



鍾國強
行政總裁兼董事總經理
2026年4月

SUSTAINABILITY

可持續發展

In 2025, Fubon Bank (Hong Kong) continued to make significant strides in embedding sustainability into the core of its operations and strategic development. Guided by its Sustainable Development Policy and aligned with global climate goals, regulatory expectations, and stakeholder priorities, the Bank achieved measurable progress across four key strategic pillars: Empowerment, Digitalization, Decarbonization, and Connection. These efforts not only enhanced internal capabilities and customer experience but also delivered lasting value to the community and the environment.

EMPOWERMENT: CULTIVATING TALENT AND ENHANCING EMPLOYEE WELL-BEING

Our commitment to employees was evident in 2025, with an intense focus on talent development, well-being, and inclusive leadership. We exceeded our target for ESG-related staff training, recording over 3,700 training hours. These programmes included ESG induction training, green finance capability building, and AI literacy sessions, all of which contributed to a more informed and agile workforce.

A key initiative was the launch of the Fubon Wellness+ Programme, which introduced comprehensive well-being support through Lunch & Learn sessions, fitness incentives, and mental health resources. Over 3,900 hours of wellness activities were logged, including marathon training programmes, yoga classes, and subsidized gym memberships. Physical enhancements to workspaces, including the refurbishment of Fortress Tower office areas and the establishment of staff lounges, provided employees with a healthier and more productive working environment.

In addition, we strengthened our recognition and reward mechanisms, launching programmes such as the Good Customer Outcome and Good Conduct Outcome programme and continuing the CEO Awards to highlight staff excellence in ESG performance, innovation, and customer service.

DIGITALIZATION: ACCELERATING FINANCIAL INCLUSION AND OPERATIONAL EXCELLENCE

Digital transformation remained central to our sustainability and operational strategy in 2025. The Bank achieved its digital transaction of 87%, surpassing its target of 83%, reflecting a growing reliance on digital banking and a reduced environmental impact through lower paper and physical resource usage.

Fubon+ Mobile Banking played a pivotal role in this transformation, introducing features such as 24x7 online foreign exchange trading and mobile deposit services. The App was also enhanced with self-service capabilities for multi-currency account opening, ATM card activation, and PIN reset, significantly improving customer experience and operational efficiency.

2025年，富邦銀行(香港)於可持續發展方面繼續邁出重要步伐，將其融入業務營運及策略發展的核心。在與本行可持續發展政策和全球氣候目標、監管機構期望和持份者等優先領域保持一致的情況下，我們在四大策略方面——激勵、數位、低碳及影響——取得實質性的進展。這些努力不僅提升了內部能力及客戶體驗，更為社區和環境帶來長遠價值。

激勵：培育人才，提升員工福祉

2025年，我們對員工的承諾有目共睹。我們強調人才發展、福祉及共融領導力。我們在ESG相關員工培訓方面遠超目標，錄得逾3,700小時的培訓時數。這些培訓項目包括ESG入職培訓、綠色金融能力及人工智能課程，均有助打造更具知識和靈活應變的團隊。

其中一個重點項目便是Fubon Wellness+。透過午間學習、健身獎勵及心理健康支援計劃，為員工提供全面的福祉支援。全年累計舉辦了3,900小時的健康活動，包括馬拉松訓練課程及瑜珈班，並提供健身會員資格資助。此外，我們亦優化了辦公室環境，包括翻新北角城中心辦公室並設立員工休息室，為員工提供更健康、更高效的辦公環境。

此外，我們強化了認可與獎勵機制，推出如「Good Customer Outcome and Good Conduct Outcome」計劃，並延續CEO Awards，表揚員工在ESG、創新及客戶服務方面的卓越貢獻。

數位：促進普及金融與卓越營運

數碼轉型仍是我們2025年可持續發展及營運策略的核心。本行實現了87%的數碼服務交易，超出了83%的目標，反映客戶對數碼銀行的需求日益增加，同時透過減少紙張及實體資源的使用，減低對環境的影響。

Fubon+手機銀行在我們的數碼轉型中發揮關鍵作用，推出新功能如24小時網上外匯交易及手機存款服務等。手機銀行亦增設了開立多貨幣賬戶、啟動ATM卡及重設私人密碼等自助服務功能，大幅提升客戶體驗及營運效率。

A major milestone in 2025 was the launch of Cosie, the Bank's Generative AI Office Toolkit, to all staff of Fubon Bank (Hong Kong). Designed to foster creativity and efficiency while maintaining a secure and scalable foundation, Cosie helps streamline workflows and boost productivity through intelligent summarization and content creation. In 2026, Cosie is set to introduce more advanced features, further embedding AI into the Bank's digital transformation journey.

The Bank also completed the migration to Microsoft 365 Cloud Services, including enhanced Outlook, OneDrive, and SharePoint systems. This transition supported real-time collaboration, expanded digital infrastructure, and improved enterprise security and regulatory compliance. The project was independently assessed and received formal acknowledgement from the Hong Kong Monetary Authority ("HKMA").

A notable fintech achievement in decarbonization was the completion of a tokenized deposit transaction in Ensemble^{TX}, the pilot phase of Project Ensemble, marking a significant step in the Bank's innovation journey and aligning with HKMA's digital currency agenda.

DECARBONIZATION: FINANCING A GREENER ECONOMY AND ADVANCING OUR NET-ZERO

We made considerable progress in our decarbonization efforts. In 2025, we surpassed our green finance targets, recording a 17% year-on-year growth in green-related assets. Our green-related loan disbursements reached HK\$7.71 billion, and we issued HK\$9.72 billion in green-related bonds, directing capital toward sustainable infrastructure, SME green financing, and transition finance for high-emission industries. These efforts underscore our belief that finance should drive tangible decarbonization and climate action.

In alignment with the HKMA Sustainable Finance Action Agenda and the Fubon Group's decarbonization aspiration, we continue to advance our Net-Zero Transition Plan. In 2025, we achieved a 40% reduction in Scope 1 and Scope 2 emissions compared to the 2020 baseline. Key initiatives included the installation of energy-efficient lighting and cooling systems, implementation of food waste processors, and the introduction of a direct drinking water feed system across our office premises, all contributing to a more sustainable operational model. In addition, we completed a feasibility study for EDGE (Excellence in Design for Greater Efficiencies) Level 2 certification for our main office building, marking a significant step in our green operation strategy and our journey toward achieving Net-Zero Operations by 2030.

2025年的一個重要里程碑是向富邦銀行(香港)的員工推出本行的生成式人工智能辦公工具「Cosie」。Cosie旨在於安全及可擴展的基礎上促進創意與效率，透過智能摘要和內容生成技術，優化工作流程並提升生產力。預期於2026年，Cosie將推出更多進階功能，進一步把人工智能融入本行的數碼轉型旅程。

本行亦已完成升級至Microsoft 365雲端服務，包括升級版Outlook、OneDrive及SharePoint系統。這次轉型支持實時協作、擴展數碼基礎設施，並提升企業安全及監管合規性。該項目已通過獨立評估，並獲得香港金融管理局(「金管局」)的正式確認。

在低碳方面的一項重要金融科技成就是在Project Ensemble試行階段Ensemble^{TX}，完成代幣化存款交易，標誌着本行創新旅程的重要一步，並與金管局的數碼貨幣倡議保持一致。

低碳：推進綠色經濟與加快淨零轉型

我們在減碳工作上取得顯著進展。2025年，我們超越了本行的綠色金融目標，綠色相關資產按年增長17%。我們完成了77.1億港元的綠色相關貸款，並發行達97.2億港元的綠色相關債券，支持可持續基建、中小企綠色融資及高排放行業的轉型項目，體現了我們認為金融可推動實質減碳與氣候行動的信念。

配合金管局的「可持續金融行動計劃」及富邦集團的減碳願景，我們持續推進本行的淨零轉型計劃。與2020年基準相比，我們於2025年成功減少了40%的範疇一及範疇二排放。重點措施包括在辦公場所安裝節能照明與冷卻系統、設置廚餘處理設備，以及引入直接供水飲用水系統，促進更可持續的營運模式。此外，我們已完成總部大樓EDGE二級認證的可行性研究，這是我們綠色營運策略的重要里程碑，亦為我們在2030年前實現營運淨零目標奠定了穩健基礎。

SUSTAINABILITY 可持續發展

Regarding our financial portfolio, we adopted a PCAF-aligned financed emissions measurement framework and demonstrated a notable decline in Scope 3 financed emissions. This was achieved through phasing out traditional fossil fuel financing by 2030 and increasing credit exposure to obligors with credible transition strategies. Leveraging our ESG advisory expertise, we facilitated HK\$3.37 billion in low-carbon financing, aiding high-emission clients in the energy, transport, and building sectors to transition responsibly while staying aligned with global decarbonization objectives.

CONNECTION: DEEPENING SOCIAL IMPACT AND COMMUNITY ENGAGEMENT

Our sustainability initiatives extended beyond financial services to include strong community investment and social engagement. The Bank recorded over 6,800 hours of corporate social responsibility participation, surpassing its 2025 target of 1,000 hours. These efforts included environmental conservation activities, educational programmes, and partnerships with non-profit organizations.

Staff-led activities, such as the Green Power Hike, Tree Planting Day and Coastal Clean Up Day, engaged hundreds of employees in environmental stewardship. Besides, the Fubon Caring Ambassador Programme continued to promote intergenerational connection through events like the Sticky Rice Dumpling Workshop for the elderly and the Mid-Autumn Festival Cross-generation Activity.

The Bank also responded to social needs with significant donations, including HK\$5 million to the Hong Kong Red Cross for the Tai Po Fire Incident, and multiple sponsorships supporting education, arts, and inclusivity, such as the sponsorship of the Hong Kong Academy for Performing Arts Lincoln Center Chamber Music Series and the Charity Concert organized by the Silver Cape Vibration Band, aiming to promote social cohesion and strengthen our ties with the community.

In 2025, our first Green Step Challenge engaged 450 participants, logging over 5,500 hours of activity, encouraging healthy living and environmental awareness. These initiatives reflect our deep-rooted commitment to social inclusion, community development, and corporate citizenship.

在金融資產組合方面，我們採用與碳核算金融聯盟一致的碳足跡評估框架，並於2030年前逐步退出傳統化石燃料融資及增加對具備可信轉型計劃客戶的信貸支持，在範疇三融資排放方面實現明顯的下降。憑藉我們的ESG顧問諮詢服務，我們協助高排放行業客戶在能源、交通及建築領域實現低碳轉型，促成了33.7億港元的低碳融資，推動他們在符合全球減碳目標的同時，穩健邁向可持續發展。

影響：深化社會影響及社區參與

我們的可持續發展項目不限於金融服務，更涵蓋社區投資和參與。本行2025年錄得逾6,800小時的企業社會責任活動參與時數，遠超目標的1,000小時。活動包括環境保育活動、教育項目以及與非牟利機構的合作。

由員工主導的環境保育活動，如綠色力量環島行、植樹日及海岸清潔日等，亦吸引了數百名員工參與。「富邦關懷大使計劃」亦持續推動跨代共融，活動包括為長者舉辦的端午糰製作工作坊及中秋節跨代共融活動。

本行亦因應社會需要作出重大捐贈，當中包括向香港紅十字會捐出500萬港元以支援大埔火災事件，以及贊助教育、藝術及共融項目，如贊助香港演藝學院林肯中心室內樂協會音樂會系列以及由銀岬之聲樂隊主辦的慈善音樂會，以促進社會和諧及深化我們與社區的聯繫。

2025年，我們首個富邦低碳萬步行吸引了450名同事參與，累計超過5,500小時的活動時數，活動旨在鼓勵健康生活及環保意識。這些計劃體現了我們對社會共融、社區發展及企業公民的深厚承諾。

LOOKING AHEAD: STRENGTHENING ESG COMMITMENT IN 2026

Fubon Bank (Hong Kong) is poised to build on its 2025 sustainability achievements with a focused 2026 ESG Action Plan. This includes the enhancement of an ESG Risk Management Roadmap and Fubon+ Mobile Banking and the launch of Fubon Corp+, a new Mobile Banking App for corporate clients. We will also continue to accelerate AI integration through Cosie to better support ESG-driven talent development and decision-making. Moreover, we will implement targeted employer branding strategies and campaigns to attract and retain talent, ensuring a motivated, agile, and values-aligned workforce that supports long-term business resilience and ESG alignment.

Going forward, we will continue our efforts in staff well-being and digital engagement, while advancing our Net-Zero operational targets by 2030 and financial portfolio targets by 2050. Through continued innovation, collaboration, and a strong sense of purpose, we reaffirm our commitment to being a responsible, forward-thinking financial institution that supports sustainable development for the long term.



位於北角城中心辦公室的員工休息室
Staff lounge at Fortress Tower Office

展望未來：強化 2026 年的 ESG 承諾

富邦銀行(香港)將在2025年可持續發展的基礎上，進一步推進2026年的ESG計劃。計劃包括改進ESG風險管理路線圖及Fubon+手機銀行服務，以及推出全新的企業客戶手機銀行Fubon Corp+。我們亦將繼續透過Cosie加快人工智能整合，以支持以ESG為導向的人才發展和決策。此外，我們將推行針對性的品牌策略及宣傳活動，吸引並挽留人才，打造積極主動、靈活敏捷且價值觀一致的員工團隊，以支持業務的長期韌性及實現ESG目標。

展望未來，我們亦會持續提升員工福祉及數碼參與，同時實現2030年淨零營運目標及2050年金融資產組合淨零排放目標。透過持續創新、協作及強烈的使命感，我們致力成為一家負責任且具前瞻性的金融機構，支持長期可持續發展。



富邦關懷大使活動 – 聖誕 Fun Cooking 派對
Fubon Caring Ambassador Activity – Christmas Fun Cooking Day



香港恒生大學 – 決策分析卓越獎 2025 – 最佳實踐 (大型企業)
The Hang Seng University of Hong Kong – Decision Analytics Outstanding Award 2025 – Best Practice (Large Enterprise)



銀岬之聲樂隊慈善音樂會
Charity Concert organized by the Silver Cape Vibration Band

BANK NETWORK

銀行網絡

Head Office 總辦事處

Fubon Bank Building, 38 Des Voeux Road Central, Hong Kong

香港中環德輔道中38號富邦銀行大廈

Tel 電話 : (852) 2842 6222

Fax 傳真 : (852) 2810 1483

Website 網址 : www.fubonbank.com.hk

Branches 分行

Hong Kong 香港

Central Main Branch 中環總行

Fubon Bank Building

38 Des Voeux Road Central

德輔道中38號富邦銀行大廈

Causeway Bay 銅鑼灣

G/F, Shing Wah Mansion

455-457 Hennessy Road

軒尼詩道455-457號勝華樓地下

North Point 北角

Shop 2, G/F, Tsing Wan Building

334-336 King's Road

英皇道334-336號青雲大廈地下2號舖

Queen's Road East 皇后大道東 *iBranch*

Shop 2, G/F, Wu Chung House

213 Queen's Road East

皇后大道東213號胡忠大廈地下2號舖

Taikoo Shing 太古城

Shop 061 and 062, G/F, Cityplaza

18 Taikoo Shing Road

太古城道18號太古城中心地下061及062號舖

Western District 西環 *iBranch*

Shop 1, LG/F, 44A-46 Belcher's Street

Lexington Hill, Kennedy Town

堅尼地城卑路乍街44A-46號低層地下1號舖

Kowloon 九龍

Hung Hom 紅磡

Shop A3, G/F, 13 Tak Man Street

Wong Po Sun Tsuen

黃埔新邨德民街13號地下A3號舖

Kowloon 九龍

Kwun Tong 觀塘

Unit No. 1503-05A, Level 15 Millennium City 6

392 Kwun Tong Road

觀塘道392號創紀之城第6期15樓1503至05A室

Mei Foo 美孚

G/F, 26B Nassau Street

蘭秀道26號B地下

Mong Kok 旺角

G/F, President Commercial Centre, 602 Nathan Road

彌敦道602號總統商業中心地下

Tsim Sha Tsui 尖沙咀

G/F & 1/F, Grand Right Centre, 10-10A Cameron Road

金馬倫道10-10A 宏威中心地下及1樓

New Territories 新界

Sha Tin 沙田 *iBranch*

Shops Nos. 15 B, C, D & E, Level 1

Shatin Lucky Plaza, Nos. 1-15 Wang Pok Street

橫壙街1-15號沙田好運中心商場15 B、C、D及E號舖

Tai Po 大埔

Shop 28, G/F, Jade Plaza, On Chee Road

安慈路翠屏花園地下28號舖

Tsuen Wan 荃灣

G/F & 1/F, Wing On Mansion, 22-28 Tai Ho Road

大河道22-28號榮安大廈地下及1樓

Yuen Long 元朗

Shop 6, G/F, Hing Fat House, 9-13 Kau Yuk Road

教育路9-13號興發大廈地下6號舖

Branches Tel 分行電話 : (852) 2566 8181

Offshore Banking Centre 境外理財中心

Unit 6601B, 66/F International Commerce Centre
1 Austin Road West
柯士甸道西1號環球貿易廣場66樓6601B室
Tel 電話: (852) 2842 6116

Securities Services Centre 證券投資服務中心

Tsuen Wan 荃灣

Shop D & E, G/F, Wing On Mansion, 22-28 Tai Ho Road
大河道22-28號榮安大廈地下D及E舖
Tel 電話: (852) 2842 1628

SME Banking Services Centre 中小企銀行服務中心

Kwun Tong 觀塘

Unit No. 1503-05A, Level 15, Millennium City 6
392 Kwun Tong Road
觀塘道392號創紀之城第6期15樓1503至05A室
Tel 電話: (852) 3767 6800

Tsim Sha Tsui 尖沙咀

1/F & 2/F, Grand Right Centre, 10-10A Cameron Road
金馬倫道10-10A 宏威中心1樓及2樓
Tel 電話: (852) 3767 6814

Tsuen Wan 荃灣

2/F, Wing On Mansion, 22-28 Tai Ho Road
大河道22-28號榮安大廈2樓
Tel 電話: (852) 3767 6809

Credit Card Centre 信用卡中心

23/F, Fortress Tower, 250 King's Road
North Point, Hong Kong
香港北角英皇道250號北角城中心23樓

Operations Centre 營運中心

9/F, Fortress Tower, 250 King's Road
North Point, Hong Kong
香港北角英皇道250號北角城中心9樓

Principal Subsidiaries 主要附屬公司

Fubon Credit (Hong Kong) Limited

富邦財務(香港)有限公司

Unit 08, 7/F, Cheung Sha Wan Plaza Tower 2
833 Cheung Sha Wan Road, Cheung Sha Wan, Kowloon
九龍長沙灣長沙灣道833號長沙灣廣場第2期7樓08室
Tel 電話: (852) 3767 6668 Fax 傳真: (852) 2854 4844

FB Securities (Hong Kong) Limited

富銀證券(香港)有限公司

1/F, Fubon Bank Building
38 Des Voeux Road Central, Hong Kong
香港中環德輔道中38號富邦銀行大廈1樓
Tel 電話: (852) 3767 6137 Fax 傳真: (852) 2840 0742

Fubon Insurance Brokers Limited

富邦保險顧問有限公司

17/F, Fubon Bank Building
38 Des Voeux Road Central, Hong Kong
香港中環德輔道中38號富邦銀行大廈17樓
Tel 電話: (852) 2842 6528 Fax 傳真: (852) 2526 6010

Fubon Nominees (Hong Kong) Limited

1/F, Fubon Bank Building

38 Des Voeux Road Central, Hong Kong
香港中環德輔道中38號富邦銀行大廈1樓
Tel 電話: (852) 3767 6137 Fax 傳真: (852) 2840 0742

CORPORATE GOVERNANCE REPORT

企業管治報告

CORPORATE GOVERNANCE PRACTICES

The Hong Kong Monetary Authority (“HKMA”) has issued a statutory guideline on Corporate Governance of Locally Incorporated Authorized Institutions (“CG”) under section 7(3) of the Banking Ordinance, which the HKMA expects all Authorized Institutions to adopt.

Fubon Bank (Hong Kong) Limited (“the Bank”) belongs to Fubon Financial Holding Co., Ltd. (“the Group”), which is highly esteemed for its corporate governance, and regards corporate governance as an essential discipline for its operations and businesses. Thus, the Bank has in place an effective framework which is consistent with the principles and best practices in corporate governance as set forth in the CG guideline.

From time to time, the Bank will review its corporate governance practices to ensure that they are consistent with the latest requirements of international and local corporate governance best practices.

BOARD OF DIRECTORS

Board Composition

The Board of Directors (“the Board”) of the Bank currently comprises nine members: one Executive Director, five Non-Executive Directors and three Independent Non-Executive Directors. All Directors possess appropriate experience, competence and personal and professional integrity to discharge their responsibilities effectively.

As structured, the Board is sufficiently independent and possesses collective expertise for effective and objective decision-making and oversight of the Bank in the pursuit of its business objectives and control of the associated risks.

Details of the members of the Board may be found in the Corporate Information section of this Annual Report.

Board Practices

Full Board meetings are held at least four times a year, with one in each quarter. Notice of each Board meeting is given to all Directors at least 14 days in advance and the agenda is sent to the Directors at least 7 days before the date of each Board meeting.

企業管治常規

香港金融管理局(「金管局」)已根據《銀行業條例》第7(3)條發出有關「本地註冊認可機構之企業管治」法定指引(「企業管治指引」)，而金管局希望所有本地註冊認可機構均予以採納。

富邦銀行(香港)有限公司(「本行」)屬於富邦金融控股股份有限公司(「集團」)，一個高度重視企業管治的集團，並視企業管治為其經營及業務的必要原則。因此，本行已制定符合企業管治指引內所載的企業管治原則及最佳常規的有效架構。

本行不時對所採用的企業管治常規作出檢討，並力求符合國際和本地有關企業管治最佳常規的最新要求。

董事會

董事會成員

本行董事會(「董事會」)現有九名董事，包括一名執行董事、五名非執行董事及三名獨立非執行董事。所有董事均擁有適當的經驗、才能與個人及專業操守以充份及有效地履行其責任。

董事會在架構上已具備足夠的獨立性及整體專業知識，以確保有效及客觀的決策過程及對銀行在追求其業務目標及控管相關風險的同時施以適當的監管。

本年報「公司資料」一節載列有董事會成員詳情。

董事會會議常規

本行每年至少舉行四次董事會會議，每季度一次。每次董事會會議通知會於董事會會議日期至少十四天前發給全體董事，而會議議程會於各董事會會議日期至少七天前發給全體董事。

Pursuant to the Articles of Association of the Bank, a Director shall not be entitled to vote or be counted in the quorum in respect of any contract or arrangement in which the Director or any of the Director's associates has a material interest.

Minutes of each Board meeting are circulated to all Directors for their comments prior to confirmation of the minutes at the following Board meeting. Minutes of Board meetings are kept by the Company Secretary and are available for inspection by Directors.

Directors have access to the advice and services of the Company Secretary with a view to ensuring that Board procedures and all applicable rules and regulations are followed.

Board Responsibilities

In meeting its overall responsibilities to shareholders, depositors, creditors, employees and other stakeholders, the Board has to ensure that there is a competent executive management capable of running the Bank in a sound, efficient and profitable manner.

The responsibilities of the Board include:

- Establishing the business objectives of the Bank and approving and reviewing the corresponding business strategies and plans (including annual budgets);
- Ensuring that the operations of the Bank are conducted prudently within the laws and regulations of the Hong Kong Special Administrative Region, and as such, reviews and approves policies, codes of conduct and systems of the Bank as and when it is necessary and appropriate;
- Ensuring that the Bank observes a high standard of integrity in the conduct of its businesses and complies with all applicable laws and regulatory guidelines issued by the HKMA, the Securities and Futures Commission, and other relevant regulatory authorities;
- Establishing, approving and reviewing risk management strategies and policies of the Bank to ensure that the various types of risk inherent in the Bank's operations and businesses (including credit, market, interest rate, liquidity, operational, reputational, legal and strategic) are regularly identified, measured, monitored and controlled;

本行之組織章程細則規定，就任何合約或安排而言，倘董事或董事之聯繫人士於其擁有重大權益，則該董事無權投票或計入法定人數。

每次董事會會議之記錄會於下次董事會會議確認前交由全體董事傳閱及提出意見。董事會會議之記錄會交由公司秘書保存並供董事查閱。

董事於確保遵守董事會程序及所有適用規則及條例上，可取得公司秘書的意見及服務。

董事會責任

董事會有責任確保行政管理層有能力以合理、有效及可盈利的方式經營本行，以履行其對股東、存戶、債權人、僱員及其他相關人士之整體責任。

董事會之責任包括：

- 制定本行之業務目標，並批核及檢討相應之業務策略及計劃(包括年度財政預算)；
- 確保本行謹慎營運並遵守香港特別行政區之法例及法規，並在董事會認為有需要及適當時審核及批准銀行的政策、行為守則及制度；
- 確保本行於進行其業務時遵循高標準的誠信準則，並遵守由金管局、證券及期貨事務監察委員會及其他相關監管機構頒布之法例及規管指引；
- 制定、批准及審核本行之風險管理策略及政策，以確保定期識別、估量、監察及控制本行營運及業務上(包括信貸、市場、利率、流動資金、營運、聲譽、法律及策略)固有的各類風險；

- Overseeing the businesses of the Bank and managing the Bank by delegating duties and responsibilities to the Chief Executive Officer or through the appointment of Directors to specialized Board committees with all decisions and approvals being reported to the Board regularly.

Roles of Chairman and Chief Executive Officer (“CEO”)

Information on the Chairman, Daniel Tsai Ming-Chung, and the CEO, Simon Chung Kwok Keung, may be found in the Corporate Information section of this Annual Report.

The Chairman and the CEO are not related, and their roles are segregated with a clear division of responsibilities.

The Chairman is a Non-Executive Director and is responsible to lead and run the Board effectively, ensuring that all key and appropriate issues are discussed by the Board in a timely and constructive manner.

The CEO is an Executive Director and is appointed by the Board under its authority. He is responsible for the day-to-day general management and control of the businesses and operations of the Bank. The CEO may consult and/or seek guidance from other Directors of the Board when he considers it necessary.

Appointment and Re-election of Directors

The Board, or its Nomination and Remuneration Committee, identifies, assesses and selects qualified and experienced individuals for appointment as Directors. The proposed appointment will be reviewed by the Nomination and Remuneration Committee, taking into account the candidate’s experience, knowledge, skills, track record, independence of mind (particularly in the case of Non-Executive Directors and Independent Non-Executive Directors), and other relevant factors as may be determined by the Board.

The appointment of Directors will be considered and approved by the full Board or Shareholders in accordance with the Articles of Association of the Bank. Approval from the HKMA will also be obtained in accordance with the Banking Ordinance.

All Directors are subject to retirement by rotation and re-election at the Annual General Meeting (“AGM”) in accordance with the Articles of Association of the Bank.

The Directors appointed by the Board during the year shall hold office only until the next AGM and shall then be eligible for re-election.

- 監察本行之業務及透過委派職責及責任予行政總裁，或委任董事加入專責董事委員會以管理本行。專責董事委員會會定時向董事會匯報。

主席及行政總裁的角色

本年報「公司資料」一節載有主席蔡明忠與行政總裁鍾國強之詳細資料。

主席與行政總裁並無關連，其職能有明確的分工。

主席為非執行董事，負責領導及有效率地管理董事會，並確保所有重大及需要處理的事務得以及時及有建設性地進行商議。

行政總裁為執行董事，由董事會在其權力下委任，負責日常管理及控管本行之業務及營運。行政總裁可於必要時向其他董事或董事會進行諮詢及／或尋求指引。

委任及重選董事

董事會或其提名及薪酬委員會會確定、評估並選擇合資格且有經驗的人選擔任董事。提名及薪酬委員會會審閱提名人的經驗、知識、專業、記錄、獨立性(特別是對於非執行董事和獨立非執行董事)以及其他由董事會決定的相關條件。

根據本行組織章程細則，董事之委任將由全體董事會成員或股東審核及批准。根據《銀行業條例》，亦須獲得金管局之審批。

根據本行之組織章程細則，所有董事均須於股東週年常會上輪值告退及膺選連任。

董事會於年度內所委任之董事只任職至下屆股東週年常會，並有資格再度膺選連任。

BOARD-LEVEL COMMITTEES

The Board has established five Board-level committees to assist in carrying out its responsibilities, comprising the Nomination and Remuneration Committee, Audit Committee, Risk Committee, Executive Committee, and Executive Credit Committee.

Nomination and Remuneration Committee

The Nomination and Remuneration Committee is chaired by an Independent Non-Executive Director and comprises the Non-Executive Chairman, Non-Executive Vice Chairman and all the Independent Non-Executive Directors of the Bank. The Committee meets periodically and as required and provides oversight of the management of the Bank's human resources function including the appointment of Directors (both Executive and Non-Executive), senior management, and Management Committee Members. The Committee approves the Bank's overall human resources management framework to ensure that the Bank is compliant with applicable government regulations and follows the market best practices wherever feasible. The Committee is also responsible for ensuring that Directors, the Chief Executive Officer, and Management Committee Members possess the necessary and appropriate qualifications to perform and discharge their duties.

The Committee reviews at least annually whether each existing Director continues to remain qualified for his/her post, including the suitability and appropriateness of the Independent Non-Executive Directors. It also reviews the structure, size and composition of the Board and makes recommendations on any proposed change to the Board.

The Committee reviews and approves the remuneration for Directors, members of Board committees, senior management, and Key Personnel (as defined under the Remuneration Policy of the Bank).

The Committee is mandated to assist the Board in establishing cultural and behavioural standards that promote prudent risk-taking and fair treatment of customers and employees. It advises and assists the Board in discharging its responsibilities for the Bank's culture-related matters.

The Nomination and Remuneration Committee held two meetings during the year.

董事會轄下的委員會

董事會已成立了五個其轄下的委員會以協助行使其職責，包括提名及薪酬委員會、審核委員會、風險委員會、執行委員會及執行信貸委員會。

提名及薪酬委員會

提名及薪酬委員會由獨立非執行董事擔任主席，其他成員包括本行非執行主席、非執行副主席及所有獨立非執行董事。該委員會會定期及按需要舉行會議，其主要職責為監察本行人力資源職能管理，包括委任董事（執行和非執行），高級管理層及管理委員會成員。該委員會批核本行整體人力資源管理框架以確保本行遵守政府相關規定及在可能情況下遵循市場最佳常規。該委員會亦負責確保董事、行政總裁及管理委員會成員擁有必要及適當的資格以履行彼等的職責。

該委員會定期（至少每年一次）審視現任董事的資格以確定其繼續符合擔任其職務，包括獨立非執行董事的適合性和適當性；亦會審閱董事會結構、規模及組成並就擬對董事會作出的變動提出建議。

該委員會審閱及批准董事、董事會轄下的委員會成員，高級管理層及重要人員的薪酬（定義見本行薪酬政策）。

該委員會亦獲董事會授權協助建立本行的企業文化及行為準則，以配合本行審慎的風險承擔和公平對待客戶及員工的原則。其亦會建議並協助董事會履行對企業文化等相關事宜的責任。

提名及薪酬委員會於年度內舉行了兩次會議。

Audit Committee

The Audit Committee comprises four members including one Non-Executive Director and three Independent Non-Executive Directors. The Audit Committee is chaired by an Independent Non-Executive Director who has appropriate professional accounting qualifications. The Committee meets at least four times a year and additionally when deemed necessary.

The Audit Committee is required to ensure that there is adequate supervision of the Bank's financial reporting processes and systems of internal control, and that the internal audit function is effective and backed by adequate resources and has appropriate standing within the Bank. It is also required to ensure that there is coordination between the internal and external auditors, to monitor compliance with internal policies and statutory regulations, and to consider recommendations made by the internal and external auditors.

The Audit Committee reviews the Bank's financial reporting process, the systems of internal control, the internal audit function, and the risk management process. In particular, the review undertaken by the Audit Committee on the internal audit function includes the Internal Audit Charter and its approval, the annual audit plan, internal audit reports, and special investigation reports. It also ensures that appropriate management actions are taken following the major audit findings.

In addition, the Audit Committee reviews the appointment of external auditors and discusses with them the nature and scope of their audits. The Audit Committee also reviews the interim and annual financial statements before recommending them to the Board for approval.

The Audit Committee held four meetings during the year.

Risk Committee

The Risk Committee is composed of five members including one Executive Director, one Non-Executive Director and three Independent Non-Executive Directors. The Risk Committee is chaired by an Independent Non-Executive Director who has extensive banking experience. The Committee meets at least four times a year and additionally when deemed necessary. Its mandate is to establish the Bank's overall risk appetite and to ensure a proper risk management framework is in place. The Committee also oversees senior management's implementation of the Bank's risk policies.

審核委員會

審核委員會由四名成員組成，包括一名非執行董事及三名獨立非執行董事。審核委員會由擁有適當專業會計資格之獨立非執行董事擔任主席。該委員會每年最少舉行四次會議，並於有需要時舉行額外會議。

審核委員會須確保對本行之財務申報程序及內部監控制度進行充分監管，並且使內部審核職能可在充足資源下有效執行及在本行內訂立適當地位。其亦須確保內部及外聘核數師互相協調，以監控遵守內部政策、法規及考慮其提出之建議。

審核委員會檢討本行之財務報告程序、內部監控系統、內部審核職能及風險管理程序。尤其是在內部審核職能的檢討工作方面，該委員會的審核範圍包括內部審核規章及其批准、年度審核方案、內部審核報告及特別調查報告，確保管理層對調查所發現之主要問題作出適當之補救行動。

審核委員會亦對外聘核數師之委任進行檢討，並與其就審計之性質及範圍進行討論。審核委員會會於向董事會建議批准中期及年度財務報告之前審閱有關報告。

審核委員會於年度內舉行了四次會議。

風險委員會

風險委員會由五名成員組成，包括一名執行董事、一名非執行董事及三名獨立非執行董事。風險委員會由擁有豐富銀行經驗之獨立非執行董事擔任主席。該委員會每年最少舉行四次會議並於必要時舉行額外會議。其獲授權建立本行的整體風險偏好及確保本行已建立一個合適的風險管理框架，以及監管高級管理層實施本行的風險政策。

The Risk Committee reviews and endorses the Bank's risk appetite statement and risk management strategies on an annual basis. It also reviews and approves the Bank's Environment, Social and Governance ("ESG") Strategy and ESG Plan on an annual basis. It oversees to ensure that an effective anti-corruption policy, including anti-money laundering issues, is established, maintained, consistently followed and regularly reviewed. The Committee oversees the establishment and maintenance by senior management of appropriate infrastructure, resources and systems for risk management, particularly in relation to compliance with relevant legal and regulatory requirements, adherence to the approved risk appetite and related policies, and the adoption of best practices wherever feasible.

The Risk Committee is required to ensure that the employees responsible for implementing risk management systems and controls are sufficiently independent of the risk-taking units in the Bank.

The Risk Committee held five meetings during the year.

Executive Committee

The Executive Committee comprises the Non-Executive Chairman, Non-Executive Vice Chairman and the Executive Director of the Bank. It exercises the powers and authorities delegated by the Board from time to time concerning the management and day-to-day running of the Bank. The Executive Committee meets periodically and as required and operates as a general management function under the auspices of the Board.

The Executive Committee dealt with 100 resolutions in writing during the year.

Executive Credit Committee

The Executive Credit Committee comprises the Non-Executive Chairman, one Independent Non-Executive Director and the Executive Director of the Bank. It has the delegated authority to approve credit proposals, credit policies and other credit-related matters which require the approval of the Board. The Executive Credit Committee meets regularly and as required.

The Executive Credit Committee held 45 meetings during the year.

風險委員會每年審查並認可本行的風險偏好聲明及風險管理策略。其亦每年審閱及批准本行的環境、社會與管治策略和計劃。該委員會負責確保建立、維持、貫徹遵循並定期審閱有效的防貪政策，包括打擊洗錢相關事宜。該委員會將監督高級管理層建立和維護風險管理的適當基礎設施、資源和系統，特別是在遵守相關法律和監管要求，以及遵守已批准的風險偏好和相關政策，以及於可行情況下採納最佳常規。

風險委員會須要確保負責實施風險管理系統及監控的員工充分獨立於本行的風險承擔單位。

風險委員會於年度內舉行了五次會議。

執行委員會

執行委員會包括本行非執行主席、非執行副主席及執行董事，行使由董事會不時授予有關本行管理及日常營運之權力及職權。執行委員會會定期及於有需要時舉行會議，並於董事會的支持下監控董事會的一般管理職能。

執行委員會於年度內處理了一百份書面決議。

執行信貸委員會

執行信貸委員會包括本行非執行主席、一名獨立非執行董事及執行董事。該委員會獲授權批核須獲董事會批准的信貸建議、信貸政策及其他信貸相關事項。執行信貸委員會定期及於需要時召開會議。

執行信貸委員會於年度內舉行了四十五次會議。

KEY MANAGEMENT-LEVEL COMMITTEES

In addition to the Board-level committees, seven management-level committees have been set up by the Board to oversee the effectiveness of the Bank's daily operations, including the Management Committee, Asset and Liability Committee, Internal Control Committee, Credit Committee, Information Technology Steering Committee, Compliance & Anti-Money Laundering Committee, and Environmental, Social & Governance Committee.

Management Committee

The Management Committee oversees the day-to-day business and affairs of the Bank under the authority delegated by the Board. It is chaired by the Bank's CEO, and comprises senior management appointed by the CEO. The Committee is responsible for formulating business strategies and leading major bank-wide initiatives, coordinating between business and support units during implementation, and monitoring progress toward business objectives and financial performance targets. It also reviews the Bank's risk exposure and integrated stress testing results, addresses significant operational or business-related issues, and deliberates on major human resources matters. The Committee meets bi-weekly or as directed by the CEO, with at least one meeting held each month.

Asset and Liability Committee

The Asset and Liability Committee ("ALCO") comprises the Bank's CEO, Chief Financial Officer, and senior management personnel as appointed by the CEO. The ALCO is responsible for providing oversight of the Bank's asset and liability management, interest rate risk, market risk and liquidity risk (collectively known as "financial risks") as well as capital management. The ALCO initiates, reviews and endorses for the approval of the Risk Committee of the Board and the Board of Directors the Bank's policies on financial risks and capital management respectively. It approves guidelines relating to such policies, reviews and approves all major financial risk management reports. The ALCO also oversees the Bank's investment activities by establishing investment strategies within policies laid down by the Risk Committee of the Board and reviews actual performance.

主要管理層轄下的委員會

除董事會轄下的委員會外，董事會亦設立七個管理層轄下的委員會以監控本行日常營運的效率，包括管理委員會、資產負債委員會、內部監控委員會、信貸委員會、資訊科技督導委員會、合規及反洗黑錢委員會及環境、社會與管治委員會。

管理委員會

管理委員會在董事會授權下負責監督銀行的日常業務及事務。該委員會由本行的行政總裁擔任主席，並由行政總裁所委任的高級管理層成員組成。該委員會負責制定本行的業務策略並領導全行的主要措施，在實施過程中協調業務及後勤的進展。該委員會亦檢討本行的風險及綜合壓力測試結果，處理重大營運或業務相關問題，並審議重大人力資源事項。該委員會每兩周舉行一次會議，或根據行政總裁的指示召開會議，每月至少舉行一次會議。

資產負債委員會

資產負債委員會由本行行政總裁、財務長及行政總裁所委任的高級管理層成員組成。該委員會負責監管本行資產負債管理、利率風險、市場風險及流動性風險（總稱為「財務風險」）以及資本管理。該委員會啟動、審閱及批准本行財務風險及資本管理政策，以分別供董事會風險委員會及董事會批准。其批准有關該等政策的指引，審閱及批准所有重大財務風險管理報告。資產負債委員會亦透過在董事會風險委員會規定的政策範圍內，設立投資策略以監管本行的投資活動以及檢討實際表現。

Internal Control Committee

The Internal Control Committee (“ICC”) comprises the Bank’s CEO, Executive Vice Presidents, Head of Group Risk Management and the heads of different control, business and support functions. The responsibilities of the Committee include providing oversight of the Bank’s exposure to operational and legal risks, ensuring the Bank has in place an effective internal control framework, providing guidance to the Bank in establishing a sound internal control and monitoring system to ensure overall compliance within the Bank and ensuring operational resilience of critical operations of the Bank.

To ensure an effective internal control framework is in place, the ICC reviews policies and approves guidelines relating to internal control and management of operational and legal risks, review and discusses various risk management reports submitted by various risk management units and promotes internal control culture. To maintain an adequate system of internal control, the ICC reviews and discusses major operational risk events, key risk indicators and the progress of rectification of audit findings, Control Self-Assessment, major operational risk events and key risk indicators.

Credit Committee

The Credit Committee (“CC”) meets weekly and its mandate is to provide oversight of the Bank’s credit risk management. The CC is chaired by the Bank’s CEO, and consists of senior executives of the Bank.

The CC reviews and endorses credit policies and the credit risk profile of the Bank for the Executive Credit Committee’s approval, and reviews and approves credit related guidelines. The CC also reviews and approves requests for credit facilities that are within the CC’s authority as delegated by the Board, and reviews and endorses requests for credit facilities before their submission to the Executive Credit Committee for approval.

The CC also conducts ongoing reviews of the market environment and makes necessary policy recommendations to the Executive Credit Committee to ensure the credit risk profile of the Bank is within the established risk appetite. In this regard, the CC provides periodic and timely credit related management and stress testing reports to the Executive Credit Committee for review.

內部監控委員會

內部監控委員會包括本行的行政總裁、執行副總裁、風險總監以及不同控管、業務及後勤部門的主管。委員會的職能包括監督本行面對之營運及法律風險，確保本行推行有效之內部監控架構，以及提供指導為本行建立一套完善的內部監控及監督系統，以確保本行整體之合規性，並確保銀行關鍵運作的運作穩健性。

為確保推行有效的內部監控架構，內部監控委員會分別審閱及批核有關內部監控及營運與法律風險管理有關的政策及指引，審視及討論各風險管理單位提交的風險管理報告，並推動內部監控文化。為了維持適當的內部控制系統，委員會會審視和討論主要的營運風險事件、關鍵風險指標，以及源自審計報告、監控自我評估、主要營運風險事件及關鍵風險指標的改善進度。

信貸委員會

信貸委員會每周舉行會議及獲授權監察本行的信貸風險管理。信貸委員會由本行行政總裁擔任主席，由本行高級行政人員組成。

信貸委員會審閱本行信貸政策及信貸風險狀況，以供執行信貸委員會批准，以及審閱及批准信貸相關指引。信貸委員會亦在董事會授權內審閱及批核信貸融資申請，或審閱及提交執行信貸委員會批核。

信貸委員會亦會就市場環境作出持續檢討，並向執行信貸委員會提出所需政策建議，以確保本行信貸風險維持於既定風險偏好之內。因此，信貸委員會會定期及適時地向執行信貸委員會提供信貸相關管理及壓力測試報告予其審閱。

Information Technology Steering Committee

The Information Technology Steering Committee is chaired by the Bank's CEO, and comprises senior management personnel as appointed by the CEO. The Committee is responsible for providing oversight of the Bank's key information technology governance objectives. The Committee supports the Bank's digital transformation, Artificial Intelligence ("AI") adoption and Fintech enablement in alignment with the HKMA's Fintech and AI strategy; provides management oversight on IT enablement and projects to maximize business benefits, improve customer satisfaction and staff productivity; ensure IT resources are used responsibly and IT related risks are managed appropriately. The Committee meets on a monthly basis and upon ad hoc call by the Committee Chairman.

Compliance & Anti-Money Laundering Committee

The Compliance & Anti-Money Laundering Committee ("CAML") comprises the Bank's CEO, Group Heads, Chief of Staff and Head of Compliance & Anti-Money Laundering. The responsibilities of the CAMLC include providing oversight of the Bank's exposure to compliance risks and compliance activities to ensure the Bank is in compliance with applicable regulatory requirements and Anti-Money Laundering and Counter-Terrorist Financing ("AML/CFT") requirements. The CAMLC provides guidance to the Bank and senior management in establishing a professional compliance control and monitoring system to cultivate a strong compliance culture and ensures the Bank has an effective compliance framework in place to meet the regulatory requirements. In addition, the CAMLC also reviews and approves guidelines relating to compliance and AML/CFT. The CAMLC reports to Risk Committee on key issues discussed and approved.

To maintain the Bank's overall regulatory compliance standards, the CAMLC reviews latest developments in regulatory compliance and AML/CFT requirements applicable to the Bank.

Environmental, Social & Governance Committee

The Environmental, Social & Governance Committee ("ESGC") is chaired by the Bank's Chief Financial Officer and comprises senior management personnel as appointed by the CEO and reports to the Risk Committee. The ESGC is mandated to oversee the risks and opportunities arising from the Bank's operations that are significant to the economy, the environment, and society. It plays a vital role in integrating sustainability considerations into the Bank's core business strategy and decision-making processes.

資訊科技督導委員會

資訊科技督導委員會由本行的行政總裁任主席，由行政總裁所委任的高級管理層成員組成。該委員會負責監督本行的主要資訊科技管治方針。該委員會支持銀行的數位轉型和金融科技的採用，以符合金管局的金融科技策略；對資訊科技支援以及金融科技和非金融科技專案提供管理監督，以盡量提高業務效益、提高客戶滿意度和員工生產力；確保資訊科技資源得到合理使用並妥善管理資訊科技相關風險。該委員會每月舉行一次例會並根據委員會主席的要求舉行臨時會議。

合規及反洗黑錢委員會

合規及反洗黑錢委員會由本行行政總裁、部門主管、合規及反洗黑錢部主管以及監控及風險管理部主管組成。該委員會的職責包括監督本行的合規風險及合規活動，以確保本行符合反洗黑錢及恐怖分子資金籌集的規定及其他適用的監管規定。該委員會為本行及高級管理層提供指引以構建一個專業的合規監控及監督系統，用以培育濃厚的合規文化，並確保本行備有行之有效的合規架構以配合監管者的要求。此外，該委員會亦會審閱及批准有關合規以及反洗黑錢及恐怖分子資金籌集的內部指引。合規及反洗黑錢委員會就討論和批准的重要議題向風險委員會報告。

為保持本行的整體監管合規水平，該委員會審閱適用於本行的合規監管以及反洗黑錢及恐怖分子資金籌集的最新進展。

環境、社會與管治委員會

環境、社會與管治委員會由本行首席財務總監擔任主席及由行政總裁委任的高級管理層成員組成，並向風險委員會匯報。該委員會負責監督本行營運中對環境、社會和治理（「ESG」）事務具有重要影響的風險與機遇。委員會在將可持續發展理念融入本行核心業務策略及決策流程中發揮關鍵作用。

The ESGC is responsible for developing and reviewing the Bank's long-term sustainability strategy, targets, and roadmap, as well as formulating the ESG action plan and net-zero transition plan. In carrying out its responsibilities, the ESGC takes into account evolving regulatory requirements, group-level ambitions, and the Bank's material ESG topics. It also ensures that these strategies are aligned with international ESG frameworks such as recommendation from Task Force on Climate-related Financial Disclosures (TCFD) and the International Sustainability Standards Board (ISSB), while fostering the integration of ESG principles across all business units, including product development, risk management, and capital allocation.

The ESGC meeting was held on a monthly basis to evaluate the ESG governance structure, monitor ESG performance, and address ESG-related matters raised by both internal and external stakeholders. Significant ESG issues and recommendations are reported to the Risk Committee for review and approval.

RISK MANAGEMENT

The Risk Committee, a Board-level committee, establishes the overall risk appetite and risk management strategy of the Bank, taking into account current and forward-looking aspects of risk exposure.

The Bank has established a set of risk management policies and guidelines to identify, measure, monitor and control various types of risks, including credit, market, interest rate, liquidity, operational, reputational, legal and strategic risks. A set of risk limits and indicators are established in accordance with the Bank's defined risk appetite, and a proper risk management framework is put in place to ensure the degree of risk that the Bank is exposed to is kept within an acceptable level. Risk management policies and major risk limits are approved by the Board or a Board-level committee.

Regular risk management reports are submitted to the Risk Committee for assessing the level of risk involved in the Bank's business activities and how they are controlled and managed. The Risk Committee monitors the risk profile of the Bank against the approved risk limits and indicators, and determines appropriate management action if material deviations from approved limits occur. The Risk Committee also assesses the effectiveness of the risk management function of the Bank and ensures that it has the necessary resources and expertise to carry out its duties.

該委員會的主要職責是製定和審閱長期永續發展策略、目標、路線圖，並制定本行ESG行動計畫和淨零轉型計劃。在履行職責時，該委員會考慮不斷演變的監管要求、集團層面的願景及本行的重要議題。同時，亦確保相關策略與國際框架保持一致，如氣候相關財務披露工作小組(TCFD)及國際可持續準則委員會(ISSB)，並促進ESG原則融入所有業務單位，包括產品開發、風險管理及資本分配等範疇。

該委員會每月召開一次會議，審閱ESG治理結構、監督ESG績效並處理來自內部及外部持份者的ESG相關議題。ESG主要事項會定期提交風險委員會審閱及批准。

風險管理

風險委員會為董事會轄下委員會，經考慮當前及前瞻性的風險面，設定本行全面風險偏好及風險管理策略。

本行已制定一系列風險管理政策及指引以識別、計量、監察及控制各類風險，包括信貸、市場、利率、流動資金、營運、聲譽、法律及策略風險。根據本行界定的風險偏好設立一組風險限額及指標，並建立合適的風險管理架構，以保證本行風險情況控制在可接受水平。風險管理政策及主要風險限額經由董事會或其轄下的委員會批准。

定期風險管理報告會提交至風險委員會以供評估本行業務涉及的風險水平，以及如何控制及管理該等風險。風險委員會根據批准的風險限額及指標監控本行的風險狀況，並確定如果與批准的限額發生重大偏差，則將採取適當的管理措施。風險委員會亦評估本行風險管理職能的有效性且確保其擁有必要資源及專長來履行其職責。

ANTI-MONEY LAUNDERING AND ANTI-TERRORIST FINANCING

The Bank has stringent internal guidelines and procedures to combat money laundering, drug trafficking and terrorist financing. All employees are required to comply with these guidelines and procedures by conducting customer due diligence and ongoing transaction monitoring to prevent such activities. With the support of the Board, the management of the Bank has been actively promoting a strong AML/CTF culture to ensure compliance with all relevant laws and regulations.

INTERNAL CONTROLS

To ensure the Bank has adequate internal control systems in place, the Board discharges its responsibilities through the Audit Committee and Risk Committee. Management is primarily responsible for the design, implementation, and maintenance of internal controls.

The Bank's internal control systems comprise a number of measures designed to promote effective control and fraud prevention. Reliable and timely reporting to the Board of financial and management information and internal control matters ensure that the Board can properly oversee the Bank's operations.

The internal control framework includes:

1. Establishment of functional committees responsible for monitoring various risks and controls.
2. A clear organizational structure with well-defined authorities and responsibilities to enable effective checks and balances.
3. All major Bank policies approved by the Board that provide specific operational, financial, and compliance controls, which facilitate segregation of duties, accuracy of reporting, and proper control over assets and risk exposure.
4. Risk management policies and procedures to identify and measure risks associated with the Bank's businesses and operations.
5. A risk management reporting framework to provide regular reports to senior management and/or relevant Board-level committees.

反洗黑錢及反恐怖分子資金籌集

本行已訂立嚴謹的內部指引及程序以打擊洗黑錢、販毒和恐怖分子資金籌集。本行全體員工對客戶進行盡職審核及持續交易監控時，均須遵守相關指引及程序，以防止此類活動。於董事會的支持下，管理層積極推動強大的反洗黑錢及反恐怖分子資金籌集文化，以確保符合所有相關法律和法規要求。

內部監控

董事會通過審核委員會及風險委員會履行其職責，以確保本行具有適當的內部監控系統。管理層主要負責內部監控的設計、實施及維護。

本行的內部監控系統包括一系列旨在促進有效控制及防止欺詐的措施。本行會適時向董事會報告準確的財務及管理資訊以及內部監控事項，以確保董事會能夠妥善監督本行的運作。

內部監控架構包括：

1. 成立負責各類風險監察和監控的功能委員會。
2. 一個具有妥善界定權限和職責的清晰組織架構，將有利於有效的牽制與平衡。
3. 本行所有由董事會批准包括特定的營運、財務及合規監控的政策，以利分工、準確申報及對資產和風險度的適當監控。
4. 為識別和衡量對本行業務及營運可能面對的風險而制定的風險管理政策和程序。
5. 在報告風險管理的框架下，定期提供報告予高級管理層及／或董事會轄下的委員會。

6. A system to monitor changes and developments of relevant laws, regulations and standards applicable to the Bank's activities, ensuring that senior management and relevant units are duly aware of those and are in a position to take appropriate measures to ensure continued compliance.

The internal audit function of the Bank is an independent appraisal function set up with the primary objective of evaluating the internal control systems and the compliance regime of the Bank, and to report major findings and agreed rectification measures to the Board's Audit Committee for review and comments on a regular basis. The Chief Internal Auditor is appointed by the Audit Committee and reports directly to it.

BANK CULTURE

The Bank promotes a culture that encourages and recognizes high ethical standards and expects its employees to be familiar with and observe the Group's four Core Values: INTEGRITY, SINCERITY, PROFESSIONALISM and INNOVATION, as well as the three Personal Behavioural Principles: INTEGRITY, THRIFT and HUMILITY. These Core Values and Personal Behavioural Principles form the cornerstones of the Bank's corporate culture, and the Bank expects its employees to uphold these Values and Principles when dealing with its customers and other employees. The Bank discourages and prohibits any form of discrimination and harassment of a personal nature and will take appropriate actions against any employee who engages in these unacceptable social behaviours.

Sensible sustainability of the environment is an important social responsibility principle. With this ideal in mind, the Bank promotes green programmes wherever possible and ensures that its employees contribute to this effort. The Bank also promotes this green culture to customers and considers the green impact of day-to-day customer interactions.

Treating customers fairly and ensuring the protection of their interests are part of the professional standards the Bank looks for in its employees.

The Bank also expects its employees to understand that a sound corporate culture in a bank includes prudent risk-taking. While risk-taking is inherent in the banking business, employees are expected to exercise astute and prudent judgment in their daily work activities to reflect the underlying principles outlined above.

6. 一個負責監控與本行業務有關的法律、法規及準則變化與發展的系統，以確保高級管理層及有關單位充分知悉該等變化，並能採取適當措施以確保持續合規。

本行的內部審核是一個獨立的評估職能，設立的主要目的為評估本行內部監控系統及合規制度，並定期向董事會的審核委員會報告主要查核結果及其改善措施給其審視。內部審核主管直屬審核委員會，並由審核委員會任命。

企業文化

本行一直致力鼓勵及推動高道德操守的企業文化，並期望每位員工了解及恪守集團的四個核心價值：「誠信、親切、專業及創新」，以及三信條：「誠信、勤儉及謙和」。這些核心價值及信條為本行企業文化的基石，本行期望每位員工在對待客戶及其他員工時恪守這些價值及信條。本行絕不鼓勵並禁止任何針對個人的歧視及騷擾行為，並必對參與這些不當行為之員工採取適當行動。

鑑於維持一個合適可持續的環境是一項重要的社會責任原則。本行為此積極推行各項綠色計劃，並確保本行員工能予以配合。本行亦會向客戶推廣綠色的文化及考慮其對日常客戶交流造成的影響。

本行期望員工具備公平對待客戶及保障彼等權益的專業操守。

本行亦期望員工明白良好的企業文化包括審慎的風險承擔，誠然風險承擔為銀行業務的本質，員工於日常工作時仍必須審慎判斷風險，以反映已遵守上述相關原則。

Teamwork forms part of the Bank's corporate culture and is a significant factor in Bank's success. The Bank expects employees to cooperate fully with each other at work, with the goal of maximizing efficiency while improving employee relationship.

To ensure that the Bank maintains a proper framework to sustain and enhance its desired culture, the Bank has established a Culture Policy to clearly explain the Bank's expectations and requirements to its employees, and it will evaluate employee performance in this regard.

Through its Nomination and Remuneration Committee, the Board of Directors of the Bank is responsible for ensuring that the Bank's Culture Policy is effectively implemented and maintained.

The Bank believes that the promotion of a good corporate culture will contribute towards its success and establish the Bank as a good corporate citizen. Good corporate governance is also a key element in providing a good working environment for the Bank's employees.

CODE OF CONDUCT

The Bank adopts a high standard of ethical conduct and professional competence. Consistent with the policies and practices of the Group, it has set up a Code of Conduct guideline ("Code"), which all levels of employee are required to observe in the discharge of their duties.

The Code is structured according to applicable regulatory guidelines and other industry best practices, setting out professional standards and corporate values that promote ethical, professional, and responsible behaviour among the Bank's employees.

The Bank has procedures set up for employees to communicate, in confidence, material and bona fide concerns or observations of any violations or irregularities in the Bank. Communication can also be directed to the Board through a "CEO Channel", which is independent of the internal chain of command.

In addition, the Bank promotes a culture that encourages and recognizes high ethical standards and expects its employees to be familiar with and observe the Core Values and Personal Behavioural Principles of the Group and the Bank.

The Bank also adopted the principles of the Group's Code of Ethical Conduct, which is available in the "Corporate Governance" section of the Bank's website.

團隊精神是良好企業文化及銀行成功的重要一環。本行期望員工在工作上能衷誠合作，藉以提升效率及改善員工關係。

為確保本行具備合適的架構以持續發展及提升企業文化，本行已制定銀行文化政策，清楚解釋本行對員工的期望及要求，並會評估員工於此方面的表現。

本行董事會透過其提名及薪酬委員會負責確保本行的文化項目得到有效實施和維護。

本行相信，推動良好企業文化將令銀行邁向成功，亦令銀行成為良好的企業公民。良好的公司治理也是為本行員工提供良好工作環境的關鍵因素。

操守守則

本行已採納高標準的道德守則及專業能力。為與集團政策及常規一致，已制定操守守則指引（「守則」），要求所有員工在履行彼等職責時加以遵守。

該守則在架構方面與適用的規管指引及其他行業最佳常規一致，當中訂明專業準則及企業價值以提高本行員工道德和負責任的專業操守。

本行亦建立了程序予員工以保密方式通報、高度誠實關注或監察任何本行的異常或違規事件。亦可透過獨立於內部指令程序的「行政總裁渠道」與董事會進行溝通。

除此，本行致力鼓勵及推動高道德操守的企業文化，並期望每位員工了解及恪守本行及集團的核心價值及信條。

本行亦採納了集團「道德行為準則」的原則，該準則詳載於本行網站的「公司治理」網頁。

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REPORT OF THE DIRECTORS

董事會報告書

The directors have pleasure in presenting their report together with the audited financial statements of Fubon Bank (Hong Kong) Limited (“the Bank”) and its subsidiaries (collectively “the Group”) for the year ended 31 December 2025.

PRINCIPAL ACTIVITIES

The Bank, through its branches and subsidiaries, provides a range of banking, financial and related services.

SUBSIDIARIES

Particulars of the Bank’s principal subsidiaries at 31 December 2025 are set out in Note 37 to the financial statements.

SHARE CAPITAL

Details of the share capital of the Bank are set out in Note 27 to the financial statements.

PRINCIPAL PLACE OF BUSINESS

The Bank is a licensed bank incorporated and domiciled in Hong Kong and has its registered office at Fubon Bank Building, 38 Des Voeux Road Central, Hong Kong.

RESULTS AND APPROPRIATIONS

The result of the Group for the year ended 31 December 2025 is set out in the consolidated statement of comprehensive income on page 48. The state of the Group’s affairs as at 31 December 2025 is set out in the financial statements on pages 48 to 196.

No interim dividend was paid for the year ended 31 December 2025 (2024: Nil).

The directors recommend the payment of a final dividend of HK\$0.168 (2024: HK\$0.11) per ordinary share in respect of the year ended 31 December 2025, totaling HK\$275,733,879 (2024: HK\$180,540,040).

董事會欣然提呈其報告連同富邦銀行(香港)有限公司(「本行」)及其附屬公司(統稱「本集團」)截至二零二五年十二月三十一日止年度的經審核財務報表。

主要業務

本行透過其分行及附屬公司提供一系列銀行、金融及相關服務。

附屬公司

本行的主要附屬公司於二零二五年十二月三十一日的詳情載於財務報表附註37。

股本

本行的股本詳情載於財務報表附註27。

主要營業地點

本行為一所於香港註冊成立並以香港為本籍的持牌銀行，其註冊辦事處位於香港中環德輔道中38號富邦銀行大廈。

業績及分派

本集團截至二零二五年十二月三十一日止年度的業績載於第48頁綜合全面收益表。有關本集團於二零二五年十二月三十一日的業務狀況載於財務報表第48至196頁。

於截至二零二五年十二月三十一日止年度，本行並無派付中期股息(二零二四年：無)。

董事建議派付截至二零二五年十二月三十一日止年度的末期股息每股普通股0.168港元(二零二四年：0.11港元)，合共275,733,879港元(二零二四年：180,540,040港元)。

DIRECTORS

The directors in office during the financial year and up to the issuance date of this Report of the Directors were:

Executive Director

Simon CHUNG Kwok Keung (*Chief Executive Officer and Managing Director*)

Non-Executive Directors

Daniel TSAI Ming Chung (*Chairman*)

Richard TSAI Ming Hsing (*Vice Chairman*)

Jerry HARN Wey Ting

Tim KUO Pei Ting

Douglas TSAI Cheng Tao

Independent Non-Executive Directors

Peter PANG Sing Tong

John Keith BALL

Elizabeth LAM Tyng Yih

The names of directors who have served on the boards of directors of the subsidiaries of the Bank during the year ended 31 December 2025 are set out below:

Carmen YIP Ka Man

Francis LO Chi Wang

Henry WANG Hao Jen

Lawrence LAM Wai Hung

Patrick CHAN Tin Ching

Peter PANG Sing Tong

Simon CHUNG Kwok Keung

Rockson HSU

Billy HO Kwok Hung

ROTATION OF DIRECTORS IN THE FORTHCOMING ANNUAL GENERAL MEETING

In accordance with Article 81 of the Bank's Articles of Association, Richard TSAI Ming Hsing, John Keith BALL and Peter PANG Sing Tong retire and, being eligible, offer themselves for re-election.

董事

本財政年度及截至本董事會報告書發行日期之在任董事為：

執行董事

鍾國強 (*行政總裁兼董事總經理*)

非執行董事

蔡明忠 (*主席*)

蔡明興 (*副主席*)

韓蔚廷

郭倍廷

蔡承道

獨立非執行董事

彭醒棠

卜約翰

林婷懿

截至二零二五年十二月三十一日止年度，本行附屬公司董事會的董事載列如下：

葉嘉敏

盧志宏

王浩人

林偉雄

陳天正

彭醒棠

鍾國強

許洛聖

何國雄

於應屆股東週年大會上的董事輪任

根據本行組織章程細則第八十一條，蔡明興、卜約翰及彭醒棠輪值告退，並合資格膺選連任。

REPORT OF THE DIRECTORS

董事會報告書

INDEMNITY OF DIRECTORS

A permitted indemnity provision (as defined in section 469 of the Hong Kong Companies Ordinance) for the benefit of the directors of the Bank is currently in force and was in force throughout this year.

DIRECTORS' SERVICE CONTRACTS

The Non-Executive Directors were appointed by the Bank's shareholders at the Annual General Meeting with appointment terms in accordance with Article 81 of the Bank's Articles of Association.

No director proposed for re-election at the forthcoming Annual General Meeting has an unexpired service contract with the Bank which is not determinable by the Bank or any of its subsidiaries within one year without payment of compensation, other than normal statutory obligations.

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

No transaction, arrangement or contract of significance in relation to the Bank's business to which the Bank, its holding company, subsidiaries or fellow subsidiaries was a party and in which the directors of the Bank had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

EQUITY-LINKED AGREEMENTS

At no time during the year was the Bank, or any of its holding company, subsidiaries or fellow subsidiaries a party to any arrangement to enable the directors of the Bank to acquire benefits by means of the acquisition of shares in or debentures of the Bank or any other body corporate.

DONATIONS

Donations made by the Group during the year amounted to HK\$5,484,100 (2024: HK\$263,600).

RETIREMENT SCHEMES

The Group operates a defined benefit retirement scheme which covers 10.2% (2024: 11.3%) of the Group's full time employees, and a Mandatory Provident Fund Scheme. Particulars of these retirement schemes are set out in Note 30 to the financial statements.

董事彌償

有關本行董事利益之獲准許的可彌償條文(定義見香港公司條例第469條)現正並已於年內生效。

董事的服務合約

非執行董事是按照本行組織章程細則第八十一條委任條款於股東週年大會上獲本行股東委任。

於應屆股東週年大會擬膺選連任的董事並無與本行訂立不可由本行或其任何附屬公司於一年內毋須賠償(一般法定責任除外)而終止的尚未屆滿服務合約。

董事之交易、安排或合約權益

於年底或年內任何時間，本行、其任何控股公司、附屬公司或同系附屬公司並無就本行業務訂立本行董事直接或間接擁有重大權益的重要交易、安排或合約。

股權掛鈎協議

本年度本行或其任何控股公司、附屬公司或同系附屬公司並非任何協助本行董事以收購本行或任何其他法人團體的股份或債券之方式收購利益之安排的參與方。

捐款

本集團於年內捐出5,484,100港元(二零二四年：263,600港元)。

退休計劃

本集團推行一項定額退休福利計劃(範圍涵蓋本集團10.2%(二零二四年：11.3%)的全職僱員)及一項強制性公積金計劃。該等退休計劃的詳情載於財務報表附註30。

COMPLIANCE WITH THE BANKING (DISCLOSURE) RULES

The financial statements for the year ended 31 December 2025 in conjunction with the unaudited supplementary financial information on pages 197 to 213, together with a separate document – “Regulatory Disclosures Statement” and disclosures made in the Bank’s website under the page “Regulatory Disclosures”, comply fully with the applicable disclosure provisions of the Banking (Disclosure) Rules issued by the Hong Kong Monetary Authority under section 60A of the Hong Kong Banking Ordinance.

AUDITORS

The financial statements have been audited by KPMG who retire and, being eligible, offer themselves for re-appointment. A resolution for the re-appointment of KPMG as auditors of the Bank is to be proposed at the forthcoming Annual General Meeting.

On behalf of the Board

Daniel TSAI Ming Chung
Chairman

9 March 2026

遵守《銀行業(披露)規則》

截至二零二五年十二月三十一日止年度之財務報表及列載於197至213頁的未經審核補充財務資料以及另一份文件—「監管披露報表」及於本行網頁內的「監管披露」頁面項下所作披露完全遵守香港金融管理局根據香港《銀行業條例》第60A節頒佈的《銀行業(披露)規則》之適用披露條文而編製。

核數師

財務報表已由畢馬威會計師事務所審核，彼將告退並符合資格膺選連任。於應屆股東週年大會上將提呈一項決議案續聘畢馬威會計師事務所為本行的核數師。

承董事會命

蔡明忠
主席

二零二六年三月九日

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告



Independent auditor's report
to the members of Fubon Bank (Hong Kong) Limited
(incorporated in Hong Kong with limited liability)

OPINION

We have audited the consolidated financial statements of Fubon Bank (Hong Kong) Limited ("the Bank") and its subsidiaries (together "the Group") set out on pages 48 to 196, which comprise the consolidated statement of financial position as at 31 December 2025, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended and notes to the consolidated financial statements comprising material accounting policy information and other explanatory information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2025 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with HKFRS Accounting Standards as issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") as issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code") as applicable to audits of financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

獨立核數師報告
致富邦銀行(香港)有限公司成員
(於香港註冊成立的有限公司)

意見

本核數師(以下簡稱「我們」)已審計載列於第48至196頁的富邦銀行(香港)有限公司(「貴行」)及其附屬公司(統稱「貴集團」)的綜合財務報表，此綜合財務報表包括於二零二五年十二月三十一日的綜合財務狀況表、截至該日止年度的綜合全面收益表、綜合權益變動報告表及綜合現金流動表，以及綜合財務報表的附註，包括重大會計政策資料及其他解釋資料。

我們認為，該等綜合財務報表已根據香港會計師公會頒佈的香港財務報告準則會計準則真實而中肯地反映 貴集團於二零二五年十二月三十一日的綜合財務狀況以及截至該日止年度的綜合財務表現及綜合現金流量，並已遵照香港《公司條例》妥為擬備。

意見的基礎

我們已根據香港會計師公會頒佈的《香港審計準則》進行審計。我們在該等準則下承擔的責任已於本報告「核數師就審計綜合財務報表承擔的責任」一節中進一步闡述。根據香港會計師公會適用於公眾利益實體財務報表審計的《專業會計師道德守則》(以下簡稱「守則」)，我們獨立於 貴集團。我們亦已根據守則履行其他專業道德責任。我們相信，我們所獲得的審計憑證能充足及適當地為我們的審計意見提供基礎。

INFORMATION OTHER THAN THE CONSOLIDATED FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The directors are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon. We obtained director's report and unaudited supplementary financial information prior to the date of this auditor's report and expect the remaining other information to be made available to us after that date.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRS Accounting Standards as issued by the HKICPA and the Hong Kong Companies Ordinance and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

綜合財務報表及其核數師報告以外的信息

董事須對其他信息負責。其他信息包括年報內所載綜合財務報表及我們載於其中的核數師報告以外的所有信息。我們於本核數師報告日期前獲得董事會報告及未經審核補充財務資料，且預期餘下其他信息將於該日期後可供我們查閱。

我們對綜合財務報表的意見並不涵蓋其他信息，我們亦不對該等其他信息發表任何形式的保證結論。

就我們對綜合財務報表的審計，我們的責任乃細閱其他信息，在此過程中，考慮其他信息與綜合財務報表或我們在審計過程中所知悉的情況是否存在重大抵觸或似乎存在重大錯誤陳述。

倘基於我們對於本核數師報告日期前獲得的其他信息所做的工作，我們得出結論認為該其他信息存在重大錯誤陳述，我們需要報告這一事實。就此我們並無任何報告。

董事就綜合財務報表須承擔的責任

董事須負責根據香港會計師公會頒佈的香港財務報告準則會計準則及香港《公司條例》擬備真實而中肯的綜合財務報表，並對董事認為為使綜合財務報表的擬備不存在由於欺詐或錯誤而導致的重大錯誤陳述所需的內部控制負責。

在擬備綜合財務報表時，董事負責評估貴集團持續經營的能力，並在適用情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將貴集團清盤或停止經營，或別無其他實際的替代方案。

審核委員會協助董事履行監督貴集團的財務報告過程的責任。

INDEPENDENT AUDITOR'S REPORT 獨立核數師報告

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

核數師就審計綜合財務報表承擔的責任

我們的目標乃對綜合財務報表整體而言是否不存在由於欺詐或錯誤而導致的重大錯誤陳述取得合理保證，並出具包括我們意見的核數師報告。本報告乃按照香港《公司條例》第405條的規定，僅向整體成員報告。除此以外，本報告不可用作其他用途。我們概不就本報告的內容向任何其他人士負責或承擔任何責任。

合理保證為高水平的保證，但不能保證按照《香港審計準則》進行的審計在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期其單獨或匯總起來可能影響綜合財務報表使用者依賴綜合財務報表所作出的經濟決定，則有關的錯誤陳述可被視作重大。

作為根據《香港審計準則》進行審計的過程中，我們運用了專業判斷，保持專業懷疑態度。我們亦：

- 識別及評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對該等風險，以及獲取充足及適當的審計憑證，作為我們意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部控制之上，因此未能發現因欺詐而導致出現重大錯誤陳述的風險高於未能發現因錯誤而導致出現重大錯誤陳述的風險。
- 了解與審計相關的內部控制，以設計在有關情況下屬適當的審計程序，但目的並非對貴集團內部控制的有效性發表意見。
- 評估董事所採用會計政策的適當性以及作出會計估計及相關披露的合理性。
- 對董事採用持續經營會計基礎的適當性作出結論，並根據所獲取的審計憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對貴集團的持續經營能力產生重大疑慮。倘我們認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中的相關披露。假若有關的披露不足，則我們應當發表非無保留意見。我們的結論乃基於直至核數師報告日止所取得的審計憑證。然而，未來事項或情況可能導致貴集團不能持續經營業務。

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

(continued)

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

The engagement partner on the audit resulting in this independent auditor's report is FONG, Hoi Wan (practising certificate number: P05026).

KPMG

Certified Public Accountants
8th Floor, Prince's Building
10 Chater Road
Central, Hong Kong

9 March 2026

核數師就審計綜合財務報表承擔的責任 (續)

- 評估綜合財務報表的整體列報方式、結構及內容（包括披露事項），以及綜合財務報表是否公平反映相關交易及事項。
- 計劃並執行集團審計，以就集團內實體或業務單位的財務信息獲取充足、適當的審計憑證，作為對綜合財務報表意見的基礎。我們負責就集團審計進行的審計工作的方向、監督及檢討。我們為審計意見承擔全部責任。

除其他事項外，我們與審核委員會溝通了審計的計劃範圍及時間安排以及重大審計發現等，包括我們在審計中識別出內部控制的任何重大缺陷。

我們亦就已遵守獨立性相關的職業道德要求向審核委員會提交聲明，並與審核委員會溝通可能被合理認為影響我們獨立性的所有關係和其他事項，以及為消除對獨立性的威脅採取的行動或防範措施（如適用）。

負責審計並出具本獨立核數師報告的項目合夥人是方海雲（執業證書編號：P05026）。

畢馬威會計師事務所

執業會計師
香港中環
遮打道10號
太子大廈8樓

二零二六年三月九日

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

綜合全面收益表

For the year ended 31 December 2025 截至二零二五年十二月三十一日止年度

		2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
Interest income calculated using effective interest method	採用實際利率法計算之利息收入		
Other interest income	其他利息收入		
Interest income	利息收入	7,543,189	7,732,185
Interest expense	利息支出	3,171	2,207
Net interest income	淨利息收入	7,546,360	7,734,392
Fee and commission income	費用及佣金收入	(4,652,771)	(5,152,846)
Fee and commission expense	費用及佣金支出	2,893,589	2,581,546
Net fee and commission income	淨費用及佣金收入	584,017	484,139
Other operating loss	其他營運虧損	(105,159)	(100,139)
Operating income	營運收入	478,858	384,000
Operating expenses	營運支出	(53,957)	(9,514)
Operating profit before other gains and impairment losses	未計其他收益及減值虧損前經營溢利	3,318,490	2,956,032
Impairment losses on advances to customers	客戶貸款減值虧損	(1,397,452)	(1,285,824)
Impairment losses on other financial instruments	其他金融工具減值虧損	1,921,038	1,670,208
Impairment losses on other assets	其他資產減值虧損	(278,780)	(568,745)
Impairment losses on assets acquired under lending agreements	根據借貸協議所收購資產減值虧損	(41,751)	(5,067)
Impairment losses	減值虧損	(476)	(1,236)
Loss on revaluation of investment properties	投資物業重估虧損	(300)	(1,000)
Net gains on disposal of financial assets measured at amortized cost	出售以攤銷成本計量之金融資產淨收益	(321,307)	(576,048)
Net (losses)/gains on disposal of fixed assets	出售固定資產淨(虧損)/收益	(1,000)	(22,800)
Profit before taxation	除稅前溢利	9,310	2,636
Taxation	稅項	(318)	43
Profit for the year	本年度溢利	1,607,723	1,074,039
Other comprehensive income for the year, net of tax:	本年度其他全面收益(除稅後):	(231,266)	(167,461)
Items that will not be reclassified to profit or loss:	將不會重新分類至損益之項目:	1,376,457	906,578
Premises: net movement in premises revaluation reserve	物業: 物業重估儲備淨變動	3,098	(269,359)
Equity securities designated at fair value through other comprehensive income: net movement in investment revaluation reserve (non-recycling)	指定以公平價值於其他全面收益計量之股本證券: 投資重估儲備淨變動(非循環)	200	120,759
Defined benefit liability: net movement in the defined benefit liability	定額福利負債: 定額福利負債淨變動	3,400	(5,116)
		6,698	(153,716)
Items that will be reclassified to profit or loss:	將重新分類至損益之項目:	94,643	(12,204)
Debt securities measured at fair value through other comprehensive income: net movement in investment revaluation reserve (recycling)	以公平價值於其他全面收益計量之債務證券: 投資重估儲備淨變動(循環)	101,341	(165,920)
Total comprehensive income for the year	本年度全面收益總額	1,477,798	740,658

The notes on pages 54 to 196 form part of these financial statements.

載於第54至196頁之附註為此等財務報表之一部分。

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

As at 31 December 2025 於二零二五年十二月三十一日

			31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
ASSETS	資產			
Cash and short-term funds	現金及短期資金	13	5,002,214	8,516,072
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘		14,425,351	10,685,622
Trading assets	持作交易用途資產	14	2,460,418	1,436,973
Derivative financial instruments	衍生金融工具	15(b)	1,301,021	1,916,183
Advances to customers	客戶貸款	16(a)	71,084,844	62,701,653
Advances to banks	銀行同業貸款	17	15,137,000	7,168,457
Trade bills	商業票據		664,776	756,654
Accrued interest and other assets	應計利息及其他資產		3,020,433	2,843,016
Debt securities measured at amortized cost	以攤銷成本計量之債務證券	18	38,842,869	42,022,873
Debt securities measured at fair value through other comprehensive income	以公平價值於其他全面收益計量之債務證券	19	35,669,375	19,072,835
Investment funds measured at fair value through profit or loss	通過損益以反映公平價值計量之投資基金		21,201	24,681
Equity securities designated at fair value through other comprehensive income	指定以公平價值於其他全面收益計量之股本證券	20	72,495	72,221
Fixed assets	固定資產	21(a)	2,957,785	2,972,010
Investment properties	投資物業	21(a)	61,500	62,500
Total assets	資產總額		190,721,282	160,251,750
LIABILITIES	負債			
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘	22	4,013,695	3,856,010
Deposits from customers	客戶存款	23	162,892,400	133,895,361
Trading liabilities	交易賬項下之負債	24	2,460,418	941,735
Derivative financial instruments	衍生金融工具	15(b)	304,600	101,708
Other liabilities	其他負債	25	2,783,639	4,518,782
Current tax liabilities	即期稅項負債	26(a)	89,577	72,296
Deferred tax liabilities	遞延稅項負債	26(b)	330,983	317,146
Total liabilities	負債總額		172,875,312	143,703,038
EQUITY	權益			
Share capital	股本	27	4,830,448	4,830,448
Reserves	儲備	28	13,015,522	11,718,264
Total equity	權益總額		17,845,970	16,548,712
Total equity and liabilities	權益及負債總額		190,721,282	160,251,750

Approved and authorized for issue by the Board of Directors on 9 March 2026.

經董事會於二零二六年三月九日批准及授權頒佈。

Daniel TSAI Ming Chung

蔡明忠
Director
董事

Elizabeth LAM Tyng Yih

林婷懿
Director
董事

Simon CHUNG Kwok Keung

鍾國強
Director
董事

The notes on pages 54 to 196 form part of these financial statements.

載於第54至196頁之附註為此等財務報表之一部分。

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益變動報告表

For the year ended 31 December 2025 截至二零二五年十二月三十一日止年度

		Share capital	Regulatory reserve	Investment revaluation reserve (non-recycling)	Investment revaluation reserve (recycling)	Premises revaluation reserve	Retained earnings	Total equity
		股本	法定儲備	投資重估儲備 (非循環)	投資重估儲備 (循環)	物業重估儲備	保留溢利	權益總額
		HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元
At 1 January 2025	於二零二五年一月一日	4,830,448	248,795	43,941	(12,204)	1,486,035	9,951,697	16,548,712
Total comprehensive income for the year	本年度全面收益總額	-	-	200	94,643	3,098	1,379,857	1,477,798
- Profit for the year	- 本年度溢利	-	-	-	-	-	1,376,457	1,376,457
- Other comprehensive income, of which:	- 其他全面收益，其中：							
- Premises: net movement in premises revaluation reserve	- 物業：物業重估儲備淨變動	-	-	-	-	3,098	-	3,098
- Equity securities designated at FVOCI: net movement in investment revaluation reserve (non-recycling)	- 指定以公平價值於其他全面收益計量之股本證券：投資重估儲備淨變動(非循環)	-	-	200	-	-	-	200
- Defined benefit liability: net movement in the defined benefit liability	- 定額福利負債：定額福利負債淨變動	-	-	-	-	-	3,400	3,400
- Debt securities measured at FVOCI: net movement in investment revaluation reserve (recycling)	- 以公平價值於其他全面收益計量之債務證券：投資重估儲備淨變動(循環)	-	-	-	94,643	-	-	94,643
Transfer from premises revaluation reserve to retained earnings	由物業重估儲備轉撥至保留溢利	-	-	-	-	(45,764)	45,764	-
Transfer from retained earnings to regulatory reserve	由保留溢利轉撥至法定儲備	-	132,332	-	-	-	(132,332)	-
Dividend declared and paid during the year	本年度宣派及派付股息	-	-	-	-	-	(180,540)	(180,540)
At 31 December 2025	於二零二五年十二月三十一日	4,830,448	381,127	44,141	82,439	1,443,369	11,064,446	17,845,970

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益變動報告表

For the year ended 31 December 2025 截至二零二五年十二月三十一日止年度

		Share capital	Regulatory reserve	Investment revaluation reserve (non- recycling) 投資 重估儲備 (非循環)	Investment revaluation reserve (recycling) 投資 重估儲備 (循環)	Premises revaluation reserve 物業 重估儲備	Retained earnings	Total equity
		股本 HK\$' 000 千港元	法定儲備 HK\$' 000 千港元	投資 重估儲備 (非循環) HK\$' 000 千港元	投資 重估儲備 (循環) HK\$' 000 千港元	物業 重估儲備 HK\$' 000 千港元	保留溢利 HK\$' 000 千港元	權益總額 HK\$' 000 千港元
At 1 January 2024	於二零二四年一月一日	4,830,448	202,889	715,542	-	1,801,835	8,414,902	15,965,616
Total comprehensive income for the year	本年度全面收益總額	-	-	120,759	(12,204)	(269,359)	901,462	740,658
- Profit for the year	- 本年度溢利	-	-	-	-	-	906,578	906,578
- Other comprehensive income, of which:	- 其他全面收益，其中：							
- Premises: net movement in premises revaluation reserve	- 物業：物業重估儲備淨變動	-	-	-	-	(269,359)	-	(269,359)
- Equity securities designated at FVOCI: net movement in investment revaluation reserve (non-recycling)	- 指定以公平價值於其他全面收益計量之股本證券：投資重估儲備淨變動(非循環)	-	-	120,759	-	-	-	120,759
- Defined benefit liability: net movement in the defined benefit liability	- 定額福利負債：定額福利負債淨變動	-	-	-	-	-	(5,116)	(5,116)
- Debt securities measured at FVOCI: net movement in investment revaluation reserve (recycling)	- 以公平價值於其他全面收益計量之債務證券：投資重估儲備淨變動(循環)	-	-	-	(12,204)	-	-	(12,204)
Transfer from premises revaluation reserve to retained earnings	由物業重估儲備轉撥至保留溢利	-	-	-	-	(46,441)	46,441	-
Transfer from retained earnings to regulatory reserve	由保留溢利轉撥至法定儲備	-	45,906	-	-	-	(45,906)	-
Transfer from investment revaluation reserve (non-recycling) to retained earnings	由投資重估儲備(非循環)轉撥至保留溢利	-	-	(792,360)	-	-	792,360	-
Dividend declared and paid during the year	本年度宣派及派付股息	-	-	-	-	-	(157,562)	(157,562)
At 31 December 2024	於二零二四年十二月三十一日	4,830,448	248,795	43,941	(12,204)	1,486,035	9,951,697	16,548,712

The notes on pages 54 to 196 form part of these financial statements.

載於第54至196頁之附註為此等財務報表之一部分。

CONSOLIDATED CASH FLOW STATEMENT

綜合現金流動表

For the year ended 31 December 2025 截至二零二五年十二月三十一日止年度

	Note 附註	2025 二零二五年		2024 二零二四年	
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
Operating activities					
Profit before taxation		1,607,723		1,074,039	
Adjustments for non-cash items:					
Depreciation	7	213,801		194,609	
Net losses/(gains) on disposal of fixed assets		318		(43)	
Impairment losses on advances to customers	9	278,780		568,745	
Net gains on disposal of financial assets measured at amortized cost		(9,310)		(2,636)	
Charge for impairment losses on other financial instruments		41,751		5,067	
Impairment losses on other assets		476		1,236	
Impairment losses on assets acquired under lending agreements		300		1,000	
Loss on revaluation of investment properties	21(a)	1,000		22,800	
Loss on revaluation on investment funds measured at FVTPL	33(a)	668		3,636	
			2,135,507		1,868,453
Increase in operating assets:					
Treasury bills with original maturity of over three months		(5,048,320)		(2,204,281)	
Balances with banks and other financial institutions		(3,692,496)		(4,499,054)	
Derivative financial instruments		615,162		(160,563)	
Gross advances to customers		(8,661,971)		1,028,540	
Gross advances to banks		(7,977,770)		(3,886,467)	
Trade bills		93,268		(96,975)	
Accrued interest and other assets		(178,193)		(96,105)	
Debt securities measured at amortized cost		3,102,489		1,154,734	
Investment funds measured at fair value through profit or loss		2,812		-	
Equity securities designated at fair value through other comprehensive income		(33)		850,601	
Debt securities measured at fair value through other comprehensive income		(14,029,783)		(11,669,907)	
			(35,774,835)		(19,579,477)

CONSOLIDATED CASH FLOW STATEMENT

綜合現金流動表

For the year ended 31 December 2025 截至二零二五年十二月三十一日止年度

		Note 附註	2025 二零二五年		2024 二零二四年	
			HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
Increase in operating liabilities:	營運負債之增加：					
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘		157,685		(3,998,310)	
Deposits from customers	客戶存款		28,997,039		24,770,865	
Trading liabilities	交易賬項下之負債		1,518,683		(755,096)	
Certificates of deposit issued	已發行存款證		-		(299,942)	
Derivative financial instruments	衍生金融工具		202,892		8,514	
Other liabilities	其他負債		(1,717,898)		(759,873)	
				29,158,401		18,966,158
Net cash (used in)/generated from operations	營運之現金(支出)/收入淨額			(4,480,927)		1,255,134
Hong Kong Profits Tax paid	已付香港利得稅			(211,128)		(248,924)
Net cash (used in)/generated from operating activities	營運活動之現金(支出)/收入淨額			(4,692,055)		1,006,210
Investing activities	投資活動					
Payment for purchases of fixed assets	購買固定資產付款		(205,954)		(156,614)	
Proceeds from disposal of fixed assets	出售固定資產所得款項		479		1,271	
Net cash used in investing activities	投資活動之現金支出淨額			(205,475)		(155,343)
Financing activities	融資活動					
Payment of lease liabilities	租賃負債付款	29(c)	(3,707)		(3,559)	
Dividends paid	已付股息		(180,540)		(157,562)	
Net cash used in financing activities	融資活動之現金支出淨額			(184,247)		(161,121)
Net (decrease)/increase in cash and cash equivalents	現金及等同現金項目之(減少)/增加淨額			(5,081,777)		689,746
Cash and cash equivalents as at 1 January	於一月一日之現金及等同現金項目			14,041,541		13,351,795
Cash and cash equivalents as at 31 December	於十二月三十一日之現金及等同現金項目	29(a)		8,959,764		14,041,541
Cash flows from operating activities include:	營運活動之現金流量包括：					
Interest received	已收利息		7,504,715		7,409,804	
Interest paid	已付利息		(4,846,432)		(5,214,894)	
Dividends received	已收股息		9,878		7,696	

The notes on pages 54 to 196 form part of these financial statements.

載於第54至196頁之附註為此等財務報表之一部分。

NOTES TO THE FINANCIAL STATEMENTS

財務報表附註

1. ACTIVITIES

Fubon Bank (Hong Kong) Limited (“the Bank”) is a licensed bank incorporated and domiciled in Hong Kong and has its registered office at Fubon Bank Building, 38 Des Voeux Road Central, Hong Kong.

The Bank, through its branches and subsidiaries (together referred to as “the Group”), provides a range of banking, financial and related services.

2. MATERIAL ACCOUNTING POLICIES

(a) Statement of compliance

These financial statements have been prepared in accordance with HKFRS Accounting Standards, which collective term includes all applicable individual Hong Kong Financial Reporting Standards (“HKFRSs”), Hong Kong Accounting Standards (“HKASs”) and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and the requirements of the Hong Kong Companies Ordinance (“HKCO”). Material accounting policies adopted by the Group are disclosed below.

(b) New and revised HKFRSs

The HKICPA has issued certain amendments to HKFRS Accounting Standards that are first effective or available for early adoption for the current accounting period of the Group.

The Group has applied amendments to HKAS 21, The effects of changes in foreign exchange rates – Lack of exchangeability issued by the HKICPA to these financial statements for the current accounting period. The amendments do not have a material impact on these financial statements as the Group has not entered into any foreign currency transactions in which the foreign currency is not exchangeable into another currency.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

1. 業務

富邦銀行(香港)有限公司(「本行」)為一所於香港註冊成立並以香港為本籍的持牌銀行，其註冊辦事處位於香港中環德輔道中38號富邦銀行大廈。

本行透過其分行及附屬公司(統稱為「本集團」)提供一系列銀行、金融及相關服務。

2. 重大會計政策

(a) 遵守聲明

此等財務報表乃根據香港財務報告準則會計準則而編製，該統稱包括香港會計師公會頒佈的一切適用的個別香港財務報告準則、《香港會計準則》及詮釋以及香港《公司條例》的規定。本集團所採納的重大會計政策載於下文。

(b) 新訂及經修訂香港財務報告準則

香港會計師公會已頒佈若干項對香港財務報告準則會計準則修訂，於本集團本會計期間首次生效或可供提早採納。

本集團已對香港會計師公會頒佈的香港會計準則第21號外匯匯率變動的影響—缺乏可交換性對本會計期間本財務報表作出修訂。修訂對本財務報表並無重大影響，因為本集團並無訂立任何外幣交易，而該外幣不可兌換為另一種貨幣。

本集團並無應用任何於本會計期間尚未生效之新訂準則或詮釋。

2. MATERIAL ACCOUNTING POLICIES (continued)

(c) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 December 2025 comprise the Bank and its subsidiaries.

The measurement basis used in the preparation of the financial statements is the historical cost basis except that the following assets and liabilities are stated at their fair value as explained in the accounting policies set out below:

- equity securities designated at fair value through other comprehensive income (see Note 2(f));
- debt securities measured at fair value through other comprehensive income (see Note 2(f));
- investment funds measured at fair value through profit or loss (see Note 2(f));
- trading assets and liabilities (see Note 2(f));
- derivative financial instruments (see Note 2(h));
- owned properties (see Note 2(j)); and
- investment properties (see Note 2(k)).

In addition, the carrying amounts of assets and liabilities carried at amortized cost that are designated as hedged items in a fair value hedge are adjusted for fair value changes attributable to the hedged risk.

The preparation of financial statements in conformity with HKFRS Accounting Standards requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of HKFRS Accounting Standards that have a significant effect on the financial statements and major sources of estimation uncertainty are discussed in Note 42.

2. 重大會計政策(續)

(c) 財務報表的編製基準

截至二零二五年十二月三十一日止年度之綜合財務報表，包括本行及其附屬公司。

編製財務報表所採用的計算基準為歷史成本法，但下列以公平價值列賬的資產及負債(如下文的會計政策所闡釋)除外：

- 指定以公平價值於其他全面收益計量之股本證券(見附註2(f))
- 以公平價值於其他全面收益計量之債務證券(見附註2(f))；
- 通過損益以反映公平價值計量之投資基金(見附註2(f))；
- 持作交易用途資產及負債(見附註2(f))；
- 衍生金融工具(見附註2(h))；
- 本集團擁有之物業(見附註2(j))；及
- 投資物業(見附註2(k))。

另外，在公平價值對沖中指定為對沖項目的按攤銷成本列賬的資產與負債賬面值，乃就與對沖風險有關的公平價值變動作出調整。

編製此等符合香港財務報告準則會計準則之財務報表需要管理層作出判斷、估計及假設，而該等判斷、估計及假設會影響政策之應用及所列報之資產及負債、收入及開支等數額。該等估計及有關假設乃根據過往經驗及管理層相信於該等情況下乃屬合理之各項其他因素為基準而作出，所得結果構成對目前未能從其他來源得出的資產及負債賬面值所作估計之基準。實際數字或會有別於此等估計數字。

本集團持續就所作估計及相關假設作出評估。會計估計之變動如只影響當期，則有關影響於估計變動之當期確認。如該項會計估計之變動影響當期及以後期間，則有關影響於當期及以後期間確認。

管理層應用對財務報表及估計不確定因素之主要來源構成重大影響的香港財務報告準則會計準則所作出之判斷於附註42中詳述。

2. MATERIAL ACCOUNTING POLICIES (continued)

(d) Investments in subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the Group has power, only substantive rights (held by the Group and other parties) are considered.

An investment in a subsidiary is consolidated into the consolidated financial statements from the date that control commences until the date that control ceases.

Intra-group balances and transactions, and any unrealized profits arising from intra-group transactions, are eliminated in full in preparing the consolidated financial statements. Unrealized losses resulting from intra-group transactions are eliminated in the same way as unrealized gains, but only to the extent that there is no evidence of impairment.

In the Bank's statement of financial position, its investments in subsidiaries are stated at cost less impairment losses, if any (see Note 2(o)(ii)).

(e) Interest in an associate

An associate is an entity in which the Group or the Bank has significant influence, but not control or joint control, over its management, including participation in the financial and operating policy decisions.

(f) Financial instruments

(i) Initial recognition

The Group's policies for investments in debt and equity securities, other than investments in subsidiaries, associates and joint ventures, are set out below.

Investments in debt and equity securities are recognized/derecognized on the date the Group commits to purchase/sell the investment. The investments are initially stated at fair value plus directly attributable transaction costs, except for those investments measured at fair value through profit or loss ("FVPL") for which transaction costs are recognized directly in profit or loss. These investments are subsequently accounted for as follows, depending on their classification.

2. 重大會計政策(續)

(d) 於附屬公司之投資

附屬公司為本集團控制之實體。當本集團因參與實體業務而對浮動回報承擔風險或享有權利，以及能運用權力影響該等回報金額時，本集團即具有該實體之控制權。在評估本集團是否擁有權力時，只會考慮實質權利(由本集團及其他人士持有者)。

於附屬公司之投資自控制開始日期會併入綜合財務報表內直至控制結束日期。

集團公司內部間的結餘及交易，以及集團公司內部間交易所產生的任何未變現溢利，均於編製綜合財務報表時悉數抵銷。集團公司內部間交易所產生的未變現虧損與未變現溢利以相同方式抵銷，惟僅限於無證據顯示已出現減值的情況。

於本行之財務狀況表中，其於附屬公司的投資乃按成本值減去減值虧損(如有)列賬(見附註2(o)(ii))。

(e) 於聯營公司之權益

聯營公司為本集團或本行可對其管理(包括參與其財政及營運政策的決定)有重大影響力(惟並非控制或聯合控制)之實體。

(f) 金融工具

(i) 初始確認

本集團有關債務及股本證券投資(不包括於附屬公司、聯營公司及合營公司的投資)之政策載列如下：

債務及股本證券投資於本集團承諾購買時確認，出售該投資時除列賬目。投資初步按公平價值加直接交易成本列賬。惟以通過損益以反映公平價值計量之投資除外，有關投資之交易成本直接於損益賬內確認。該等投資其後視乎其分類按下列方式列賬。

2. MATERIAL ACCOUNTING POLICIES (continued)

(f) Financial instruments (continued)

(ii) Categorization

Investments other than equity investments

Non-equity investments held by the Group are classified into one of the following measurement categories:

- amortized cost, if the investment is held for the collection of contractual cash flows which represent solely payments of principal and interest. Interest income from the investment is calculated using the effective interest method;
- fair value through other comprehensive income (“FVOCI”) (recycling), if the contractual cash flows of the investment comprise solely payments of principal and interest and the investment is held within a business model whose objective is achieved by both the collection of contractual cash flows and sale. Changes in fair value are recognized in other comprehensive income, except for the recognition in profit or loss of expected credit losses, interest income (calculated using the effective interest method) and foreign exchange gains and losses. When the investment is derecognized, the amount accumulated in other comprehensive income is recycled from equity to profit or loss; or
- FVPL, if the investment is held for trading or otherwise does not meet the criteria for being measured at amortized cost or FVOCI (recycling). Changes in the fair value of the investment (including interest) are recognized in profit or loss.

Equity investments

An investment in equity securities is classified as FVPL, unless the investment is not held for trading purposes and on initial recognition the Group makes an irrevocable election to designate the investment at FVOCI (non-recycling) such that subsequent changes in fair value are recognized in other comprehensive income. Such elections are made on an instrument-by-instrument basis, but may only be made if the investment meets the definition of equity from the issuer’s perspective. If such election is made for a particular investment, at the time of disposal, the amount accumulated in the fair value reserve (non-recycling) is transferred to retained earnings and not recycled through profit or loss. Dividends from an investment in equity securities, irrespective of whether classified as at FVPL or FVOCI, are recognized in profit or loss as other income (see note 2(t)(vi)).

2. 重大會計政策(續)

(f) 金融工具(續)

(ii) 分類

股本投資以外的投資

本集團持有的非股本投資分為以下其中一個計量類別：

- 攤銷成本，倘持有該投資目的為收取合約現金流，而該現金流純粹為支付本金和利息。投資的利息收入採用實際利率法計算；
- 以公平價值於其他全面收益計量(循環)，倘投資的合約現金流純粹為支付本金及利息，及投資是在一種目標為通過收取合約現金流及銷售之商業模式中進行。公平價值變動須計入其他全面收益，除確認在損益賬內的預期信貸虧損、利息收入(採用實際利率法計算)及匯兌損益外。當終止確認該投資時，在其他全面收益中累計的金額會從權益循環轉入損益；或
- 通過損益以反映公平價值，倘該投資持作交易用途，或不符合以攤銷成本或以公平價值於其他全面收益計量(循環)的標準。投資的公平價值變動(包括利息)在損益賬內確認。

股本投資

股本證券投資會被分類為通過損益以反映公平價值，除非該投資並非以交易為目的持有，且於初步確認投資時，本集團選擇指定投資以公平價值於其他全面收益計量(非循環)，由此，隨後公平價值之變動於其他全面收益內確認。該等選擇以個別工具為基礎作出，但僅於投資滿足以發行人角度下的股本的定義時方可作出。倘就特定投資作出該選擇，於出售時，於投資重估儲備(非循環)內累計之金額會轉入保留溢利，並不會透過損益循環。股本證券投資產生之股息(不論分類為通過損益以反映公平價值或以公平價值於其他全面收益計量)均會於損益內確認為其他收入(見附註2(t)(vi))。

2. MATERIAL ACCOUNTING POLICIES (continued)

(f) Financial instruments (continued)

(iii) Fair value measurement principles

The fair value of financial instruments is ideally based on their quoted market prices at the end of the reporting period without any deduction for estimated future selling costs.

If there is no publicly available latest traded price nor a quoted market price on a recognized stock exchange, a price from a broker/dealer for non-exchange-traded financial instruments is used. If the market for a financial instrument is not active, the fair value of the instrument is estimated using a valuation technique that provides a reliable estimate of the price which could be obtained in an actual market transaction.

Where discounted cash flow techniques are used, estimated future cash flows are based on management's best estimates and the discount rate used is a market rate at the end of the reporting period applicable for an instrument with similar terms and conditions. Where other pricing models are used, inputs are based on market data at the end of the reporting period.

(iv) Derecognition

A financial asset is derecognized when the contractual rights to receive the cash flows from the financial asset expire, or where the financial asset together with substantially all the risks and rewards of ownership, have been transferred.

A financial liability is derecognized when the obligation specified in the contract expires or is discharged or cancelled.

(v) Offsetting

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position where there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis, or realize the asset and settle the liability simultaneously.

(vi) Modified financial instruments

Financial assets and financial liabilities whose original contractual terms have been modified, including those loans subject to forbearance strategies, are considered to be modified instruments. Modifications may include changes to the tenor, cash flows and or interest rates amongst other factors.

2. 重大會計政策(續)

(f) 金融工具(續)

(iii) 計量公平價值之原則

金融工具的公平價值最理想地是於報告期末根據其市場報價但未減除將來的估計出售成本。

如並沒有認可交易所的最新公開成交價或市場報價，經紀或交易商的報價會用作非交易所買賣金融工具的報價。若金融工具的市場不流通，則公平價值按估值模式計算，而該估值模式可根據市場實際交易提供可靠的估計價格。

當採用現金流折算計價模式，需依據管理層對日後現金流之最佳估計，並採用在報告期末具相近條款及條件的工具所適用之市場利率作為折算率。當採用其他計價模式時，輸入資料是依據報告期末的市場數據。

(iv) 終止確認

當收取金融資產現金流之合約權利到期時或者該金融資產連同擁有權之絕大部分風險及回報被轉移時，金融資產將被終止確認。

當合約的義務期滿或被履行、取消，本集團終止確認該金融負債。

(v) 對銷

若存在一項可依法強制執行的權利可對銷已確認金額，且亦有意以淨額結算或同時變現資產及償付債務，則金融資產及金融負債均予對銷，並把淨金額列入財務狀況表內。

(vi) 經修改金融工具

原合約條款已予修改的金融資產及金融負債(包括受暫緩還款策略所限的貸款)被視為經修改工具。修改可包括期限、現金流或利率方面的變動及其他因素。

2. MATERIAL ACCOUNTING POLICIES (continued)

(f) Financial instruments (continued)

(vi) Modified financial instruments (continued)

Where derecognition of financial assets is appropriate, the newly recognized residual loans are assessed to determine whether the assets should be classified as purchased or originated credit-impaired assets ("POCI").

Where derecognition is not appropriate, the gross carrying amount of the applicable instruments are recalculated as the present value of the renegotiated or modified contractual cash flows discounted at the original effective interest rate (or credit adjusted effective interest rate for POCI financial assets). The difference between the recalculated values and the pre-modified gross carrying values of the instruments are recorded as a modification gain or loss in profit or loss.

(g) Repurchase and reverse repurchase transactions

Securities sold subject to a simultaneous agreement to repurchase these securities at a certain later date at a fixed price (repurchase agreement) are retained in the financial statements and measured in accordance with their original measurement principles. The proceeds from the sale are reported as liabilities and are carried at amortized cost.

Securities purchased under agreements to resell (reverse repurchase agreements) are reported as receivables and are carried at amortized cost.

Interest earned on reverse repurchase agreements and interest incurred on repurchase agreements is recognized as interest income and interest expense respectively, over the life of each agreement using the effective interest method.

(h) Derivative financial instruments

Derivative financial instruments are recognized at fair value. At the end of each reporting period the fair value is remeasured. The gain or loss on remeasurement to fair value is recognized immediately in profit or loss, except where the derivatives qualify for cash flow hedge accounting or hedges of net investment in a foreign operation, in which case recognition of any resultant gain or loss depends on the nature of the item being hedged.

2. 重大會計政策 (續)

(f) 金融工具 (續)

(vi) 經修改金融工具 (續)

倘終止確認金融資產屬恰當，則會對新確認的剩餘貸款進行評估，以釐定資產應否分類為購買或產生的信貸減值資產。

倘終止確認金融資產屬不恰當，則會重新計算適用工具的賬面總值為重議或經修改的合約現金流的現值，並按原來實際利率（或購買或產生的信貸減值金融資產的經信貸調整實際利率）折現。該等工具經重新計算的價值與修改前的賬面總值之間的差異於損益賬入賬列作經修改收益或虧損。

(g) 回購交易和反向回購交易

根據同步協議（回購協議）售出並在之後某特定時間以固定價格回購的證券會保留在財務報表內並根據該等證券之原來計量原則計量。出售所得款項乃列作負債，並按攤銷成本列賬。

根據轉售協議（反向回購協議）購買之證券乃列作為應收款項，並按攤銷成本列賬。

反向回購協議所賺取之利息與回購協議產生之利息，分別於各個協議有效期間採用實際利率法確認為利息收入及利息支出。

(h) 衍生金融工具

衍生金融工具以公平價值確認。於各報告期末，其公平價值被重新計量。因重新計量公平價值而產生之收益或虧損於損益賬內即時確認，除該衍生金融工具符合現金流對沖會計，或對沖在外國經營之淨投資，在此情況下，確認任何因此產生的收益或虧損將取決於對沖項目之性質。

2. MATERIAL ACCOUNTING POLICIES (continued)

(i) Hedging

Hedge accounting recognizes the offsetting effects on profit or loss of changes in the fair values of the hedging instruments and the hedged items. The Group assesses and documents whether the financial instruments that are used in hedging transactions are highly effective in offsetting changes in fair values of hedged items attributable to the hedged risks both at hedge inception and on an ongoing basis. As permitted by HKFRS 9, Financial Instruments, the Group has elected to apply the hedge accounting requirements of HKAS 39, Financial Instruments: Recognition and Measurement. Under HKAS 39 hedges are classified into three categories: (a) fair value hedges; (b) cash flow hedges; and (c) net investment hedges. The Group only applies for hedge accounting for fair value hedging of certain fixed rate debt securities measured at amortized cost and FVOCI.

The Group discontinues prospectively hedge accounting when (a) the hedging instrument expires or is sold, terminated or exercised; (b) the hedge no longer meets the criteria for hedge accounting; or (c) the Group revokes the designation.

(i) Fair value hedge

A fair value hedge seeks to offset risks of changes in the fair value of recognized assets and liabilities that will give rise to a gain or loss being recognized in profit or loss.

The hedging instruments are measured at fair value, with fair value changes recognized in profit or loss. The carrying amounts of the hedged items are adjusted by the changes in fair value attributable to the risk being hedged. These adjustments are recognized in profit or loss to offset the effect of gains or losses on the hedging instruments.

When a hedging instrument expires or is sold, terminated or exercised, the hedge no longer meets the criteria for hedge accounting or the Group revokes designation of the hedge relationship any adjustment up to that point, to a hedged item for which the effective interest method is used, is amortized to profit or loss as part of the recalculated effective interest rate of the item over its remaining life.

(ii) Hedge effectiveness testing

In order to qualify for hedge accounting, the Group carries out prospective effectiveness testing to demonstrate that it expects the hedge to be highly effective at the inception of the hedge and throughout its life. Actual effectiveness (retrospective effectiveness) is also demonstrated on an ongoing basis.

2. 重大會計政策(續)

(i) 對沖

對沖會計處理確認對沖工具及對沖項目之公平價值變動對溢利或虧損之抵銷效應。本集團於對沖交易開始時及於日後繼續評估對沖交易中採用之金融工具是否能高度有效地抵銷對沖項目因對沖風險所引致之公平價值變動，並將記錄有關評估。根據香港財務報告準則第9號金融工具的規定，本集團選擇採用香港會計準則第39號的對沖會計規定。根據香港會計準則第39號金融工具：確認及計量，對沖分為三類：(a)公平價值對沖；(b)現金流量對沖及(c)投資淨額對沖。本集團僅對若干按攤銷成本及以公平價值於其他全面收益計量之定息債務證券應用公平價值對沖會計處理。

倘(a)對沖工具到期或被出售、終止或行使；(b)對沖不再符合對沖會計處理的準則；或(c)本集團撤回指定，本集團便會終止對沖會計處理。

(i) 公平價值對沖

公平價值對沖目的是為抵銷已確認資產及負債的公平價值變動之風險(該等變動將導致須在損益賬內確認損益)。

對沖工具按公平價值列賬，其公平價值變動於損益賬內確認。對沖項目之賬面值按所對沖之風險所導致之公平價值變動作出調整。此等調整在損益賬內確認，以抵銷對沖工具所產生之損益之影響。

當對沖工具到期或被出售、終止或被行使，對沖不再符合對沖會計法的標準，或本集團撤銷了指定的對沖關係時，截至當時為止對使用實際利率法計算的被對沖項目的任何調整，會在損益賬內攤銷，作為在該項目的剩餘期間重新計算其實際利率的一部分。

(ii) 對沖有效性測試

為符合對沖會計法，本集團於初始訂立對沖時指定對沖工具，亦於初始訂立對沖時及於其整段年期內進行預計有效性評估測試，以證明該項對沖交易能高度有效地發揮預期對沖功能。本集團亦持續地為對沖之實際有效性進行追溯有效性測試。

2. MATERIAL ACCOUNTING POLICIES (continued)

(i) Hedging (continued)

(ii) Hedge effectiveness testing (continued)

The documentation of each hedging relationship sets out how the effectiveness of the hedge is assessed. The method which the Group adopts for assessing hedge effectiveness will depend on its risk management strategy.

The Group utilises regression analysis as the effectiveness testing methodologies for retrospective testing. For prospective effectiveness, the hedging instruments must be expected to be highly effective in achieving offsetting changes in fair value attributable to the hedged risk during the period for which the hedge is designated and is typically demonstrated through matching of critical terms. For actual effectiveness, the hedging instrument should demonstrate that it is highly effective in offsetting changes in fair value attributable to the hedged risk. The Group considers that where changes in fair value offset each other in the range of 80 percent to 125 percent the hedge is highly effective.

(j) Fixed assets

The Group's leasehold land and buildings are held under leasehold agreements and, in the absence of reliable information to allow separation of the land and buildings components under the leases the land and buildings are accounted for as properties.

These leasehold land and buildings are stated at their revalued amount, being their fair value at the date of the revaluation less any subsequent accumulated depreciation. Revaluations are performed with sufficient regularity to ensure that the carrying amount of these assets does not differ materially from that which would be determined using fair values at the end of the reporting period.

Changes arising on the revaluation of properties are generally dealt with in other comprehensive income and are accumulated separately in equity in the premises revaluation reserve. The only exceptions are as follows:

- when a deficit arises on revaluation, it will be charged to profit or loss to the extent that it exceeds the amount held in the reserve in respect of that same asset immediately prior to the revaluation; and
- when a surplus arises on revaluation, it will be credited to profit or loss to the extent that a deficit on revaluation in respect of that same asset had previously been charged to profit or loss.

2. 重大會計政策(續)

(i) 對沖(續)

(ii) 對沖有效性測試(續)

每項對沖關係均備有詳細文件載列該項對沖有效性之評估方法。本集團就評估對沖的有效性而採用的方法取決於其風險管理策略。

本集團使用回歸分析作為追溯測試的有效性測試方法。就預計有效性而言，對沖工具必須預期在指定對沖期間內能高度有效地抵銷所對沖風險而導致之公平價值變動，通常通過配對關鍵條款顯示有效性。就實際有效性而言，對沖工具必須能夠顯示能夠高度有效地抵銷所對沖風險導致之公平價值變動。本集團認為，公平價值變動抵銷比率在80%至125%的範圍內才被視為高度有效。

(j) 固定資產

本集團根據租賃協議持有租賃土地及樓宇，在無可靠資料以允許根據租約分開土地和樓宇之組成部分情況下，土地及樓宇列作物業入賬。

該等租賃土地及樓宇乃按其重估金額(即其於重估日期的公平價值扣除其後任何累計折舊)列賬。本集團會定期進行評估以確保於報告期末該等資產之賬面值與使用公平價值釐定之價值沒有重大差異。

重估物業產生之變動一般認列於其他全面收益內，並於權益項下之物業重估儲備中獨立累計。惟下列情況除外：

- 當重估出現虧損時，虧損超出同一資產於緊接重估前之儲備款額會自損益扣除；及
- 當因重估而出現盈餘時，倘同一資產以往曾有重估虧損自損益扣除時，則本次重估盈餘將計入損益，惟上限為以往曾自損益賬內扣除之重估虧損。

2. MATERIAL ACCOUNTING POLICIES (continued)

(j) Fixed assets (continued)

The following items of property, plant and equipment are stated at cost less accumulated depreciation and impairment losses (see Note 2(o)(ii)):

- right-of-use assets arising from leases over other properties and equipment for own use where the Group is not the registered owner of the asset (see Note 2(m)); and
- furniture, fixtures and equipment.

Subsequent expenditure relating to a fixed asset that has already been recognized is added to the carrying amount of the assets when it is probable that future economic benefits, in excess of the originally assessed standard of performance of the existing asset, will flow to the Group. All other subsequent expenditure is recognized as an expense in the period in which it is incurred.

Gains or losses arising from the retirement or disposal of fixed assets are determined as the difference between the net disposal proceeds and the carrying amount of the assets and are recognized in profit or loss on the date of retirement or disposal. Any related revaluation surplus is transferred from the premises revaluation reserve to retained earnings and is not reclassified to profit or loss.

Depreciation is calculated to write off the cost or valuation of items of property and equipment using the straight-line method over the estimated useful lives as follows:

- buildings situated on leasehold land are depreciated over the shorter of the unexpired term of the lease and their estimated useful lives, being no less than 2% per annum after the date of completion.
- furniture and equipment is generally depreciated over periods of between three to ten years.
- right-of-use asset is depreciated using the straight-line method from the commencement date to the end of the lease term.

Where parts of an item of property and equipment have different useful lives, the cost or valuation of the item is allocated on a reasonable basis between the parts and each part is depreciated separately. Both the useful life of an asset and its residual value, if any, are reviewed annually.

2. 重大會計政策(續)

(j) 固定資產(續)

以下物業、廠房及設備項目乃按成本減去累計折舊及減值虧損(見附註2(o)(ii))列賬：

- 租賃本集團並非資產的註冊擁有人的其他自用的物業及設備而產生的使用權資產(見附註2(m))；及
- 傢俱、固定裝置及設備。

倘若該固定資產所發生的後續費用能產生未來經濟收益(超出現有資產之初始評定之表現標準)並流向本集團，該筆費用會附加於相關資產之賬面值。其他所有後續費用於其產生期間被確認為開支。

固定資產報廢或出售產生的盈虧乃根據有關資產出售所得款項淨額與其賬面值之差額而釐定，並於報廢或出售當日於損益賬內確認。任何相關重估盈餘乃自物業重估儲備轉撥至保留盈利，且不會重新分類至損益。

物業和設備項目於預計可用期限內以直線法攤銷成本或估值以計算折舊如下：

- 於完成日期後，座落在租賃土地之樓宇於租約餘下期間或其預計可用期限之較短期間，每年以不低於2%折舊。
- 傢俱和設備一般於三至十年之期間折舊。
- 使用權資產於開始日期起至租期結束時止期間採用直線法折舊。

當物業和設備項目之部件有不同使用期限時，每個部件的成本或估值會被合理地分拆並分開折舊。資產之使用期限及其殘值(如有)均須每年進行覆核。

2. MATERIAL ACCOUNTING POLICIES (continued)

(k) Investment properties

Investment properties are properties which are held either to earn rental income or for capital appreciation or for both. Investment properties are stated at fair value which are assessed annually by professional qualified valuers.

Any gain or loss arising from a change in fair value or from the retirement or disposal of investment properties is recognized in profit or loss.

When a property is transferred to investment property following a change in its use, any differences arising at the date of transfer between the carrying amount of the property immediately prior to transfer and its fair value is recognized in the premises revaluation reserve as a revaluation of the property.

If an investment property becomes owner-occupied, it is reclassified as bank premises and its fair value at the date of reclassification becomes its cost for subsequent accounting purposes.

(l) Assets held for sale

An asset is classified as held for sale if it is highly probable that its carrying amount will be recovered through a sale transaction rather than through continuing use and the asset is available for sale in its present condition.

Immediately before classification as held for sale, the measurement of the assets is brought up-to-date in accordance with the accounting policies before the classification. Then, on initial classification as held for sale and until disposal, the assets (except for certain assets as explained below), are recognized at the lower of their carrying amount and fair value less costs to sell. The principal exceptions to this measurement policy so far as the financial statements of the Group are concerned are deferred tax assets, assets arising from employee benefits and financial assets (other than investments in subsidiaries, associates and joint ventures). These assets, even if held for sale, would continue to be measured in accordance with the policies set out elsewhere in Note 2.

Impairment losses on initial classification as held for sale, and on subsequent remeasurement while held for sale, are recognized in profit or loss. As long as an asset is classified as held for sale, the asset is not depreciated or amortized.

2. 重大會計政策(續)

(k) 投資物業

投資物業指為賺取租金收入或資本增值或兩者兼有而持有的物業。投資物業按公平價值列賬，並由專業合資格估值師每年進行評估。

投資物業公平價值變動或報廢或出售投資物業所產生的任何收益或虧損於損益確認。

當一物業於其用途改變後轉撥至投資物業時，該物業於緊接轉撥前的賬面值與其公平價值之間於轉撥日期產生的任何差額於物業重估儲備中確認為該物業的重估。

倘投資物業轉成為業主自用，則重新分類為銀行物業，而就其後會計目的而言，其於重新分類日期之公平價值成為其成本。

(l) 持作出售之資產

如資產賬面值極大可能透過出售交易而收回，而並非透過持續使用，及其現時狀況為可供出售，則此資產分類為持作出售。

分類為持作出售前，資產之計量根據分類前之會計政策計至截至分類當日止。其後於初始分類為持作出售及直至出售期間，資產(不包括下列所解釋之若干資產)按其賬面值及公平價值減出售成本之較低者確認。就本集團之財務報表而言，此計量政策之主要例外為遞延稅項資產、僱員福利產生之資產及金融資產(不包括於附屬公司、聯營公司及合營公司之投資)。該等資產(即使持作出售)將持續根據附註2所載之政策計量。

於初始分類為持作出售以及於列作持作出售之期間重新計量而產生之減值虧損，在損益賬內確認。只要資產被分類為持作出售，該資產即不予折舊及攤銷。

2. MATERIAL ACCOUNTING POLICIES (continued)

(m) Leases and hire purchase contracts

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group uses the definition of a lease in HKFRS 16, Lease.

(i) Group acting as a lessee

At commencement or on modification of a contract that contains a lease component, the Group allocates consideration in the contract to each lease component on the basis of its relative standalone price. However, for leases of branches and office premises the Group has elected not to separate non-lease components and accounts for the lease and non-lease components as a single lease component.

The Group recognizes a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove any improvements made to branches or office premises.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. Generally, the Group uses its incremental borrowing rate as the discount rate.

The Group determines its incremental borrowing rate by analysing its borrowings from various external sources and makes certain adjustments to reflect the terms of the lease and type of asset leased.

Lease payments included in the measurement of the lease liability comprise the fixed payments, including in-substance fixed payments.

2. 重大會計政策(續)

(m) 租約及租購合約

本集團於合約初始評估有關合約是否屬租賃或包含租賃。倘合約為換取代價而給予在一段時間內控制可識別資產使用的權利，則該合約是租賃或包含租賃。為評估合約是否為控制可識別資產使用的權利，本集團使用香港財務報告準則第16號租賃中租賃的定義。

(i) 本集團作為承租人

在包含租賃部分的合約開始或修訂時，本集團根據其相對獨立價格將合約的代價分配予各個租賃部分。然而，就分行及辦公場所的租賃而言，本集團選擇不將非租賃部分分開，並將租賃及非租賃部分作為單個租賃部分列賬。

本集團於租賃開始日確認使用權資產及租賃負債。使用權資產按成本進行初始計量，該成本包括為在開始日期或之前作出的任何租賃付款而調整的租賃負債之初始金額，加上任何應計初始直接成本、拆除及撤除對分行或辦公場所進行的任何改進之估計成本。

隨後，使用權資產自開始日期至租賃期限結束時使用直線法進行折舊。此外，使用權資產會定期減少減值虧損(如有)，並就租賃負債的若干重新計量進行調整。

租賃負債於開始日期初步按並未支付之租賃付款之現值計量，並使用租賃中所隱含之利率(或倘該利率未能輕易釐定，則使用本集團之增量借款利率)貼現。一般而言，本集團採用其增量借款利率作為貼現率。

本集團通過分析從各種外部來源獲得的借款來確定其增量借款利率，並作出若干調整以反映租賃條款及租賃資產之類型。

計量租賃負債時計入的租賃款項包括固定付款額，包括實物固定付款額。

2. MATERIAL ACCOUNTING POLICIES (continued)

(m) Leases and hire purchase contracts (continued)

(i) Group acting as a lessee (continued)

The lease liability is measured at amortized cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Group presents right-of-use assets in "fixed assets" and lease liabilities in "other liabilities" in the statement of financial position.

Short-term leases and leases of low-value assets

The Group has elected not to recognize right-of-use assets and lease liabilities for leases of low-value assets and short-term leases. The Group recognizes the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

(ii) Group acting as a lessor

At inception or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of their relative stand-alone selling prices.

When the Group acts as a lessor, it determines at lease inception whether the lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

The Group applies the derecognition and impairment requirements in HKFRS 9 to the net investment in the lease (see Notes 2(f)(iv) and 2(o)). The Group further regularly reviews estimated unguaranteed residual values used in calculating the gross investment in the lease.

2. 重大會計政策 (續)

(m) 租約及租購合約 (續)

(i) 本集團作為承租人 (續)

租賃負債採用實際利率法按攤銷成本計量。當指數或利率變動引致未來租賃款項出現變動，倘本集團根據剩餘價值擔保預期應支付的金額之估計變化，倘本集團改變其對於是否會行使購買、延長或終止選擇權的評估或存在經修訂的實物固定租賃付款，則重新計量租賃負債。

倘租賃負債以此方式重新計量，使用權資產的賬面值會作出相應調整，或倘使用權資產的賬面值已減為零，則於損益記錄。

本集團在財務狀況表中於「固定資產」呈列使用權資產以及於「其他負債」呈列租賃負債。

短期租賃及低價值資產租賃

本集團選擇不確認低價值資產租賃及短期租賃的使用權資產及租賃負債。本集團在租賃期內以直線法基準將與該等租賃有關的租賃付款確認為支出。

(ii) 本集團作為出租人

在包含租賃部分的合約開始或修訂時，本集團根據其相對獨立出售價格將合約的代價分配予各個租賃部分。

當本集團作為出租人時，在租賃開始時確定該租賃為融資租賃或經營租賃。

為對各租賃分類，本集團全面評估租賃是否將與相關資產所有權有關的絕大部分風險及回報轉移。倘是，則租賃為融資租賃，反之則為經營租賃。評估時，本集團考慮若干指標，例如該租賃是否佔資產使用壽命的大部分。

本集團將香港財務報告準則第9號的終止確認及減值規定應用於租賃的淨投資（見附註2(f)(iv)及2(o)）。本集團進一步定期審閱用於計算租賃總投資的估計無擔保剩餘價值。

2. MATERIAL ACCOUNTING POLICIES (continued)

(n) Repossessed assets

During the recovery of impaired loans and advances, the Group may take repossession of assets held as collateral through court proceedings or voluntary delivery of possession by the borrowers. Where it is intended to achieve an orderly realization of the impaired assets and the Group is no longer seeking repayment from the borrower, repossessed assets are reported in "Accrued interest and other assets" and the relevant loans and advances are derecognized. The Group does not hold repossessed assets for its own use.

Repossessed assets are initially recorded at the lower of the amount of the related loans and advances and fair value less costs to sell at the date of exchange. They are not depreciated or amortized.

Impairment losses on subsequent remeasurement are recognized in profit or loss. Any gains on subsequent remeasurement are recognized in profit or loss subject to a cap at the amount of related loans and advances at the date of exchange.

(o) Credit losses and impairment of assets

(i) Credit losses from financial instruments

The Group applies the expected credit loss ("ECL") model under HKFRS 9, on all financial assets that are measured at amortized cost (including cash and short-term funds, balances with banks and other financial institutions, advances to customers, advances to banks, trade bills and debt securities measured at amortized cost), debt securities measured at fair value through other comprehensive income and credit related commitments and contingencies. The Group does not recognize ECL in respect of accrued interest and others assets as the impact is considered to be immaterial.

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all expected cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive).

2. 重大會計政策(續)

(n) 收回資產

於收回已減值借款及貸款期間，本集團可能透過法院訴訟或由借方自願交付財產以收回持作抵押之資產。倘預期減值資產將有秩序地變現及本集團不再尋求借方還款時，收回資產在報告內呈列為「應計利息及其他資產」，而相關借款及貸款則撤銷確認。本集團並無收回資產作為自用。

收回資產最初按相關借款及貸款之款額及公平價值減出售成本之較低者於交易日期記錄，且不折舊或攤銷。

其後重新計量之減值虧損於損益賬內確認。其後重新計量之收益於損益賬內確認，惟上限為於交易日期相關借款及貸款之金額。

(o) 信貸虧損及資產減值

(i) 金融工具的信貸虧損

本集團根據香港財務報告準則第9號將預期信貸虧損模式應用於以攤銷成本計量之所有金融資產(包括現金及短期資金、銀行同業及其他金融機構結餘、客戶貸款、銀行同業貸款、商業票據及以攤銷成本計量之債務證券)、以公平價值於其他全面收益計量之債務證券及與信貸有關之承擔及或然項目。由於有關影響被視為輕微，故本集團並無就應計利息及其他資產確認預期信貸虧損。

計量預期信貸虧損

預期信貸虧損為信貸虧損的概率加權估計。信貸虧損以所有預期現金不足額(即本集團根據合約應得的現金流與本集團預期可收取的現金流之間的差額)之現值估算。

2. MATERIAL ACCOUNTING POLICIES (continued)

(o) Credit losses and impairment of assets (continued)

(i) Credit losses from financial instruments (continued)

Measurement of ECLs (continued)

For credit related commitments and contingencies, expected cash shortfalls are measured as the difference between (i) the contractual cash flows that would be due to the Group if the holder of the credit related commitments and contingencies draws down on the loan and (ii) the cash flows that the Group expects to receive if the loan is drawn down.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

In measuring ECLs, the Group takes into account reasonable and supportable information that is available without undue cost or effort. This includes information about past events, current conditions and forecasts of future economic conditions.

ECLs are measured on either of the following bases:

- 12-month ECLs: these are losses that are expected to result from possible default events within the 12 months after the reporting date; or
- lifetime ECLs: these are losses that are expected to result from all possible default events over the expected lives of the items to which the ECL model applies.

The Group recognizes a loss allowance equal to 12-month ECLs (“Stage 1”) unless there has been a significant increase in credit risk of the financial instrument since initial recognition, in which case the loss allowance is measured at an amount equal to lifetime ECLs (“Stage 2” or, where classified as credit-impaired, “Stage 3”).

2. 重大會計政策(續)

(o) 信貸虧損及資產減值(續)

(i) 金融工具的信貸虧損(續)

計量預期信貸虧損(續)

對於與信貸有關之承擔及或然項目，預期現金不足額以(i)倘與信貸有關之承擔及或然項目持有人提取貸款，本集團應得的合約現金流與(ii)倘貸款獲提取，本集團預期可收取的現金流之間的差額計量。

估計預期信貸虧損時考慮的最長期限為本集團面臨信貸風險的最長合約期。

在計量預期信貸虧損時，本集團會考慮毋須付出過份的成本或努力可得合理且可支持的資料，包括過去事件、當前狀況和未來經濟狀況預測的資料。

預期信貸虧損乃通過以下其一基礎計量：

- 12個月預期信貸虧損：為預計在報告日期後12個月內可能發生違約事件造成的損失；或
- 全期預期信貸虧損：為預計由預期信貸虧損模式適用項目之預計可用年期內可能發生所有違約事件導致之損失。

本集團確認相當於12個月預期信貸虧損(「第一階段」)之虧損撥備，除非自初始確認以來金融工具的信貸風險顯著增加，在此情況下，虧損撥備計量相等於全期預期信貸虧損(「第二階段」，或倘分類為信貸減值，則為「第三階段」)金額。

2. MATERIAL ACCOUNTING POLICIES (continued)**(o) Credit losses and impairment of assets** (continued)**(i) Credit losses from financial instruments** (continued)*Significant increases in credit risk*

In assessing whether the credit risk of a financial instrument (including credit related commitments and contingencies) has increased significantly since initial recognition, the Group compares the risk of default occurring on the financial instrument assessed at the reporting date with that assessed at the date of initial recognition. The Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

Financial instruments that are 30 days or more days past due and not credit-impaired will always be considered to have a significant increase in credit risk. In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- failure to make payments of principal or interest on their contractually due dates;
- an actual or expected significant deterioration in a financial instrument's external or internal credit rating (if available); or
- an actual or expected significant deterioration in the operating results of the debtor; and existing or forecast changes in the technological, market, economic or legal environment that have a significant adverse effect on the debtor's ability to meet its obligation to the Group.

The Group assumes that there is no significant increase in credit risk when a financial instrument is determined to have low credit risk at the reporting date. For cash and short-term funds, balances with banks and other financial institutions, debt securities measured at amortized cost and debt securities measured at fair value through other comprehensive income the Group is utilizing the low credit risk simplified approach. All obligors with investment grade ratings based on external rating agencies are allocated to Stage 1.

For credit related commitments and contingencies, the date of initial recognition for the purpose of assessing ECLs is considered to be the date that the Group becomes a party to the irrevocable commitment. In assessing whether there has been a significant increase in credit risk since initial recognition of a credit related commitment and contingency, the Group considers changes in the risk of default occurring on the loan to which the credit related commitment and contingency relates.

2. 重大會計政策 (續)**(o) 信貸虧損及資產減值** (續)**(i) 金融工具的信貸虧損** (續)*信貸風險顯著增加*

在評估金融工具(包括與信貸有關之承擔及或然項目)的信貸風險是否顯著增加時，本集團比較金融工具於報告日與初始確認日所評估的違約風險。本集團考慮合理且可支持的定量和定性資料，包括毋須付出過份的成本或努力所得之歷史經驗和前瞻性資料。

逾期30天或以上且並無出現信貸減值的金融工具將一直被視為出現信貸風險顯著增加的情況。在評估自初始確認後信貸風險是否顯著增加時會特別考慮以下資料：

- 未能在合約到期日支付本金或利息；
- 金融工具的外部或內部信用評級(如有)實際或預期顯著惡化；或
- 債務人經營業績實際或預期顯著惡化；及技術、市場、經濟或法律環境之現有或預測變化，對債務人履行其對本集團義務的能力產生重大不利影響。

若金融工具於報告日為低信貸風險，則本集團假設其信貸風險並未顯著增加。本集團就現金及短期資金、銀行同業及其他金融機構結餘、以攤銷成本計量之債務證券及以公平價值於其他全面收益計量之債務證券採用低信貸風險簡化方法。所有被外部評級機構評定為投資級別的債務人均被分配至第一階段。

對於與信貸有關之承擔及或然項目，為評估預期信貸虧損，初始確認的日期為本集團成為不可撤銷承諾一方的日期。在評估自初始確認與信貸有關之承擔及或然項目以來信貸風險是否顯著增加時，本集團考慮與信貸有關之承擔及或然項目所涉及的貸款發生違約風險之變化。

2. MATERIAL ACCOUNTING POLICIES (continued)

(o) Credit losses and impairment of assets (continued)

(i) Credit losses from financial instruments (continued)

Significant increases in credit risk (continued)

ECLs are remeasured at each reporting date to reflect changes in the financial instrument's credit risk since initial recognition. Any change in the ECL amount is recognized as an impairment loss or write-back of impairment loss in profit or loss. The Group recognizes an impairment loss or write-back of impairment loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for debt securities measured at FVOCI that the corresponding adjustment is recognized in other comprehensive income.

Basis of calculation of interest income on credit-impaired (or defaulted) financial assets

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on the gross carrying amount less loss allowance of the financial asset.

Financial assets are considered to be credit-impaired where the obligors are unlikely to pay on the occurrence of one or more observable events that have a detrimental impact on the estimated future cash flows of the financial asset. Financial assets that are credit-impaired (or defaulted) include those that are at least 90 days past due in respect of principal and/or interest, except for financial assets that are fully covered by collateral that they are credit-impaired if they are past due date for at least 365 days. It may not be possible to identify a single discrete event but instead the combined effect of several events may cause financial assets to become credit-impaired.

Evidence that a financial asset is credit-impaired (or defaulted) includes the following observable events:

- significant financial difficulties of the debtor;
- a breach of contract, such as a past due event or delinquency in interest or principal payments;
- it becoming probable that the borrower will enter into bankruptcy or other financial reorganization;
- significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor; or
- the disappearance of an active market for a security because of financial difficulties of the issuer.

2. 重大會計政策 (續)

(o) 信貸虧損及資產減值 (續)

(i) 金融工具的信貸虧損 (續)

信貸風險顯著增加 (續)

預期信貸虧損在每個報告日被重新計量，以反映自初始確認以來金融工具信貸風險的變化。預期信貸虧損金額的任何變動均於損益賬內確認為減值虧損，或回撥減值虧損。本集團確認所有金融工具的減值虧損或回撥減值虧損，並通過虧損撥備賬對其賬面值進行相應調整，惟以公平價值於其他全面收益計量之債務證券除外，其相應調整於其他全面收益確認。

信貸減值 (或違約) 金融資產的利息收入之計算基礎

利息收入乃根據金融資產之賬面總值計算，惟金融資產出現信貸減值者除外，在此情況下，利息收入乃根據金融資產賬面總值減虧損撥備計算。

金融資產在債務人於發生一項或多項對金融資產的估計未來現金流產生不利影響的可觀察事件時不太可能付款的情況下被視為信貸減值。信貸減值 (或違約) 金融資產指本金及／或利息逾期最少90天的金融資產，惟由抵押品完全覆蓋的金融資產除外，當其逾期最少365天時出現信貸減值。單一個別事件可能無法被識別，惟多項事件的共同影響可導致金融資產出現信貸減值。

金融資產出現信貸減值 (或違約) 的證明包括以下可觀察事件：

- 債務人面對重大財務困難；
- 違約，例如逾期事件或拖欠利息或本金付款；
- 借款人很可能破產或進行其他財務重組；
- 對債務人產生不利影響的技術、市場、經濟或法律環境之重大變動；或
- 由於發行人遭遇財務困難以致失去活躍證券市場。

2. MATERIAL ACCOUNTING POLICIES (continued)

(o) Credit losses and impairment of assets (continued)

(i) Credit losses from financial instruments (continued)

Basis of calculation of interest income on credit-impaired (or defaulted) financial assets (continued)

Credit losses against credit-impaired financial assets are determined based on an assessment of the recoverable cash flows under a range of scenarios, including the realization of any collateral held where appropriate. The loss provisions held represent the difference between the present value of the cash flows expected to be recovered, discounted at the instrument's original effective interest rate, and the gross carrying value of the instrument prior to any credit impairment.

Modified financial instruments

Where the original contractual terms of a financial asset have been modified for credit reasons and the instrument has not been derecognized, the resulting modification loss is recognized within impairment in profit or loss with a corresponding decrease in the gross carrying value of the asset. If the modification involved a concession that the Group would not otherwise consider, the instrument is considered to be credit-impaired.

These assets are assessed to determine whether there has been a significant increase in credit risk subsequent to the modification. Although loans may be modified for non-credit reasons, a significant increase in credit risk may occur. ECL for modified financial assets that have not been derecognized and are not considered to be credit-impaired will be recognized on a 12-month basis, or a lifetime basis, if there is a significant increase in credit risk.

In addition to the recognition of modification gains and losses, the revised carrying value of modified financial assets will impact the calculation of ECL, with any increase or decrease in ECL recognized within impairment.

2. 重大會計政策(續)

(o) 信貸虧損及資產減值(續)

(i) 金融工具的信貸虧損(續)

信貸減值(或違約)金融資產的利息收入之計算基礎(續)

信貸減值金融資產的信貸虧損乃根據一系列情況下的可收回現金流評估釐定，包括於適當時變現任何所持抵押品。所持虧損撥備指預期將予收回的現金流現值(按工具的初始實際利率折現)與工具於出現任何信貸減值前的賬面總值之間的差額。

經修改金融工具

倘金融資產的原本合約條款因信貸原因而被修改且該工具並無被終止確認，則所產生的修改虧損在損益賬內確認為減值，並相應減少該資產的賬面總值。倘修改涉及本集團不會在其他情況下考慮作出的讓步，則該工具被視為出現信貸減值。

本集團會就該等資產進行評估，以釐定修改後信貸風險有否顯著增加。儘管貸款可能因非信貸原因而被修改，信貸風險亦有可能會顯著增加。倘經修改金融資產並無終止確認且不被視為出現信貸減值，該等資產的預期信貸虧損將按12個月基準確認，惟倘信貸風險顯著增加，則按全期基準確認。

除確認修改收益及虧損外，經修改金融資產的經修訂賬面值將影響預期信貸虧損的計算，其中預期信貸虧損的任何增加或減少均在減值中確認。

2. MATERIAL ACCOUNTING POLICIES (continued)

(o) Credit losses and impairment of assets (continued)

(i) Credit losses from financial instruments (continued)

Write-off policy

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

Subsequent recoveries of an asset that was previously written off are recognized as a reversal of impairment loss in profit or loss in the period in which the recovery occurs.

Financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of amounts due.

(ii) Impairment of other assets

Internal and external sources of information are reviewed at the end of each reporting period to identify indications that the following non-financial assets may be impaired or an impairment loss previously recognized no longer exists or may have decreased:

- furniture, fixtures and equipment;
- right-of-use assets arising from leases over other properties and equipment for own use; and
- investments in subsidiaries and associates.

If any such indication exists, the asset's recoverable amount is estimated.

Calculation of recoverable amount

The recoverable amount of an asset is the greater of its fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generate cash inflows independently (i.e. a cash-generating unit).

2. 重大會計政策(續)

(o) 信貸虧損及資產減值(續)

(i) 金融工具的信貸虧損(續)

註銷政策

金融資產賬面總值在並無實際可收回前景的情況下予以撇銷(部分或全部)。一般情況為當本集團認定債務人並無資產或收入來源可以產生足夠現金流以償還待註銷之金額。

先前已撇銷的資產的後續收回於收回發生期間在損益確認為減值虧損撥回。

本集團對已撇銷的金融資產會繼續追收債務的工作，以遵守本集團收回應收金額的程序。

(ii) 其他資產減值

於各報告期末均會檢討內部及外部資料來源，以識別有否跡象顯示以下非金融資產可能出現減值或先前已確認的減值虧損已不存在或可能已減少：

- 傢俱、固定裝置及設備；
- 租賃自用的其他物業及設備產生的使用權資產；及
- 於附屬公司及聯營公司的投資。

倘出現任何該等跡象，則估計資產的可收回金額。

計算可收回金額

資產的可收回金額以其公平價值扣除出售成本與使用價值二者的較高者為準。於評估使用價值時，估計未來現金流量乃使用反映目前市場對貨幣時間價值的評估及該項資產的特有風險的稅前折現率折現至現值。倘資產所產生的現金流入基本上不獨立於其他資產所產生的現金流入，則以能獨立產生現金流入的最小資產類別(即現金產生單位)釐定可收回金額。

2. MATERIAL ACCOUNTING POLICIES (continued)

(o) Credit losses and impairment of assets (continued)

(ii) Impairment of other assets (continued)

Recognition of impairment losses

An impairment loss is recognized in profit or loss whenever the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. Impairment losses recognized in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit (or group of units) and then, to reduce the carrying amount of the other assets in the unit (or group of units) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs to sell, or value in use, if determinable.

Reversals of impairment losses

An impairment loss is reversed if there has been a favorable change in the estimates used to determine the recoverable amount.

A reversal of impairment losses is limited to the asset's carrying amount that would have been determined had no impairment loss been recognized in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognized.

(p) Cash equivalents

Cash equivalents are short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition.

(q) Employee benefits

(i) Short-term employee benefits

Short-term employee benefits include salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits and are accrued in the year in which the associated services are rendered by employees of the Group. Where payment or settlement is deferred and the effect would be material these amounts are stated at their present values.

2. 重大會計政策(續)

(o) 信貸虧損及資產減值(續)

(ii) 其他資產減值(續)

確認減值虧損

當一項資產或其所屬現金產生單位的賬面值高於其可收回金額，須於損益內確認減值虧損。就現金產生單位確認的減值虧損首先獲分配，以按比例減少任何分配至現金產生的商譽單位(或一組單位)的賬面值，再減少該單位(或一組單位)其他資產的賬面值，惟該資產的賬面值不可降至低於其個別公平價值減出售成本(如可計量)或使用價值(如可釐定)。

減值虧損撥回

倘用於釐定可收回金額的估計出現有利變動，則撥回減值虧損。

減值虧損的撥回以有關資產過往年度如並無確認任何減值虧損而原應釐定的賬面值為限。減值虧損的撥回於確認撥回的年度計入損益內。

(p) 等同現金項目

等同現金項目為短期和流動性極高的投資項目。這些項目可以容易地換算為確定的現金數額，而所須承受的價值變動風險甚小，並在購入後三個月內到期。

(q) 僱員福利

(i) 短期僱員福利

短期僱員福利包括薪酬、每年花紅、有薪年假、定額供款退休計劃供款及非貨幣福利成本，於本集團僱員提供有關服務之年度內累計。倘延遲付款或清償將會帶來嚴重影響，該等數額須按現值列賬。

2. MATERIAL ACCOUNTING POLICIES (continued)

(q) Employee benefits (continued)

(ii) Defined benefit retirement scheme

The Group's net obligation in respect of its defined benefit retirement scheme is calculated by estimating the amount of future benefit that employees are entitled in return for their service in the current and prior periods; that benefit is discounted to determine the present value of its obligation and the fair value of any scheme assets is deducted to arrive at the net obligation. The calculation is performed by a qualified actuary using the projected unit credit method. When the calculation results in a benefit to the Group, the recognized asset is limited to the present value of economic benefits available in the form of any future refunds from the scheme or reductions in future contributions to the scheme. Service cost and net interest expense (income) on the net defined benefit liability (asset) are recognized in profit or loss. Current service cost is measured as the increase in the present value of the defined benefit obligation resulting from employee service in the current period. When the benefits of a scheme are changed, or when a scheme is curtailed, the portion of the changed benefit related to past service by employees, or the gain or loss on curtailment, is recognized as an expense in profit or loss at the earlier of when the scheme amendment or curtailment occurs and when related restructuring costs or termination benefits are recognized. Net interest expense (income) for the period is determined by applying the discount rate used to measure the defined benefit obligation at the beginning of the reporting period to the net defined benefit liability (asset). The discount rate is the yield at the end of the reporting period on high quality corporate bonds that have maturity dates approximating the terms of the Group's obligations. Remeasurements arising from defined benefit retirement schemes are recognized in other comprehensive income and reflected immediately in retained earnings. Remeasurements comprise actuarial gains and losses, the return on scheme assets (excluding amounts included in net interest on the net defined benefit liability (asset)) and any change in the effect of the asset ceiling (excluding amounts included in net interest on the net defined benefit liability (asset)).

(r) Income tax

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognized in profit or loss except to the extent that they relate to items recognized in other comprehensive income or directly in equity, in which case the relevant amounts of tax are recognized in other comprehensive income or directly in equity, respectively.

2. 重大會計政策(續)

(q) 僱員福利(續)

(ii) 定額福利退休計劃

本集團有關其定額福利退休計劃的淨義務乃估計僱員就本期及過往期間的服務應享有的未來福利金額而計算；該福利已折現以釐定其義務的現值，並扣減任何計劃資產的公平價值以達致淨義務。有關計算由合資格精算師使用預計單位信貸方法進行。倘計算結果對本集團有利，則確認的資產僅限以任何未來由計劃退款或未來減少向計劃供款的方式獲得經濟利益的現值。服務成本及定額福利負債(資產)淨值的利息支出(收入)淨額乃於損益賬內確認。本期服務成本乃按本期僱員服務產生的定額福利責任現值的增加而計量。倘計劃的福利出現變動，或計劃縮短，有關僱員過往服務變動福利的比例，或縮短的收益或虧損於計劃修訂或縮短發生及當有關重組成本或終止福利已確認時較早者於損益賬內確認為支出。期內利息支出(收入)淨額乃應用於報告期初用於計量定額福利責任的折現率折現至定額福利淨負債(資產)而釐定。折現率乃高質素企業債券於報告期末的收益率，有關的債券到期日與本集團所承擔責任的條款相若。定額福利退休計劃產生的重新計量乃於其他全面收入中確認且立即於保留溢利中反映。重新計量包括精算收益及虧損，計劃資產之回報(不包括計入定額福利淨負債(資產)的淨利息內的金額)及資產上限影響的任何變動(不包括計入定額福利淨負債(資產)的淨利息內的金額)。

(r) 所得稅

本年度之所得稅包括即期稅項以及遞延稅項資產及負債之變動。即期稅項以及遞延稅項資產及負債之變動於損益賬內確認，惟與確認為其他全面收益或直接在權益確認之項目相關者除外，在此情況下，相關稅額分別確認於其他全面收益或權益中。

2. MATERIAL ACCOUNTING POLICIES (continued)

(r) Income tax (continued)

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the end of the reporting period, and any adjustment to tax payable in respect of previous years.

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

Apart from certain limited exceptions, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilized, are recognized.

The amount of deferred tax recognized is measured based on the expected manner of realization or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the end of the reporting period. Deferred tax assets and liabilities are not discounted.

The carrying amount of a deferred tax asset is reviewed at the end of each reporting period and is reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow the related tax benefit to be utilized. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profit will be available. Rental income from investment properties is accounted for as described in Note 2(t).

2. 重大會計政策(續)

(r) 所得稅(續)

即期稅項乃預期於本年度就應課稅收入應付之稅項(按於報告期末已頒佈或實質頒佈之稅率計算), 以及過往年度應繳稅項之任何調整。

遞延稅項資產及負債乃分別來自可扣稅及應課稅暫時性差異, 即因資產及負債分別就財務報告及稅基而言之賬面值之間的差異而產生。遞延稅項資產亦會因未動用稅項虧損及未動用稅項抵免而產生。

除若干有限例外情況外, 所有遞延稅項負債及所有遞延稅項資產當其甚有可能用於抵銷未來應課稅溢利時均會予以確認。

遞延稅項確認額乃按資產及負債之賬面值之預期變現或支付形式, 使用於報告期末已頒佈或實質頒佈之稅率計算。遞延稅項資產及負債不予折現計算。

於各報告期末, 遞延稅項資產之賬面值均進行覆核, 對預期不再有足夠之應課稅溢利以供使用有關遞延稅項則予扣減。倘若有可能獲得足夠之應課稅溢利, 則任何有關扣減均會被撥回。投資物業的租金收入按附註2(t)所述方式入賬。

2. MATERIAL ACCOUNTING POLICIES (continued)

(r) Income tax (continued)

Current tax balances and deferred tax balances, and movements therein, are presented separately from each other and are not offset. Current tax assets are offset against current tax liabilities, and deferred tax assets against deferred tax liabilities if the Group has the legally enforceable right to set off current tax assets against current tax liabilities and the following additional conditions are met:

- in the case of current tax assets and liabilities, the Group intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously; or
- in the case of deferred tax assets and liabilities, if they relate to income taxes levied by the same taxation authority on either:
 - the same taxable entity; or
 - different taxable entities, which, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered, intend to realize the related current tax assets and settle the related current tax liabilities on a net basis or realize and settle simultaneously.

(s) Provisions and contingent liabilities

Provisions are recognized for other liabilities of uncertain timing or amount when the Group has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditures expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

2. 重大會計政策 (續)

(r) 所得稅 (續)

即期稅項結餘及遞延稅項結餘以及有關變動，均會個別呈列及不作抵銷。如本集團可依法行使權利將即期稅項資產抵銷即期稅項負債，並在符合下列其他條件之情況下，即期稅項資產方會與即期稅項負債抵銷，以及遞延稅項資產會與遞延稅項負債抵銷：

- 如屬即期稅項資產及負債，本集團擬以淨額基準清償或同時變現資產並清償負債；或
- 如屬遞延稅項資產及負債，被同一稅務機關對以下實體徵收所得稅而產生：
 - 同一個應課稅實體；或
 - 不同的應課稅實體，在未來每一個預期將清償或收回重大數額之遞延稅項資產及負債的期間，該等實體擬以淨額基準變現即期稅項資產及清償即期稅項負債或兩者同時進行。

(s) 撥備及或然負債

撥備乃本集團因過往事件引致之法律或推定義務而可能需要付出經濟利益以履行有關義務並能作出可靠估計時，而未能確定之時間或數額以其他負債確認。倘金錢時間價值屬重大，撥備則以預計用以履行有關義務之開支現值列賬。

倘可能無須付出經濟利益，或未能可靠估計付出之金額，有關義務則披露為或然負債，除非付出經濟利益之可能性極微。需就一項或多項未來事件發生與否方能確認之可能義務亦只披露為或然負債，除非付出經濟利益之可能性極微。

2. MATERIAL ACCOUNTING POLICIES (continued)

(t) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Provided it is probable that the economic benefits will flow to the Group and the revenue and costs, if applicable, can be measured reliably, revenue is recognized in profit or loss as follows:

(i) Interest income

Effective interest rate

Interest income and expense for all interest-bearing financial instruments are recognized in profit or loss on an accruals basis using the effective interest method.

The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to the gross carrying amount of the financial asset or the amortized cost of the financial liability.

When calculating the effective interest rate for financial instruments other than credit-impaired assets, the Group estimates future cash flows considering all contractual terms of the financial instrument but not ECLs. For financial assets that were purchased or originated credit-impaired on initial recognition, a credit-adjusted effective interest rate is calculated using estimated future cash flows including ECLs.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received that are an integral part of the effective interest rate. The transaction costs include incremental costs that are directly attributable to the acquisition of a financial asset or issue of a financial liability.

Amortized cost and gross carrying amount

The 'amortized cost' of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortization using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any ECL allowance.

The 'gross carrying amount of a financial asset' is the amortized cost of a financial asset before adjusting for any ECL allowance.

2. 重大會計政策(續)

(t) 收益確認

收益乃按已收或應收代價之公平價值計量。當經濟利益很可能流入本集團，而收益及成本(倘適用)能可靠地計算時，收益會按下列方式在損益賬內確認：

(i) 利息收入

實際利率

所有計息金融工具的利息收入及開支按應計基準採用實際利率法於損益賬內確認。

實際利率是將金融工具在預計年期產生的預計未來現金付款或收入準確折算為金融資產之賬面總值或金融負債之攤銷成本之比率。

當計算信貸減值資產以外的金融工具的實際利率時，本集團在估計現金流時須考慮金融工具的所有合約條款，但不考慮預期信貸虧損。對於初始確認時購買或產生信貸減值的金融資產，信貸調整實際利率使用預計未來現金流(包括預期信貸虧損)計算。

計算實際利率時計及屬實際利率重要組成部分的交易成本及費用及已付或已收點數。交易成本為收購金融資產或發行金融負債直接應佔的增量成本。

攤銷成本及賬面總值

金融資產或金融負債的「攤銷成本」應當以金融資產或金融負債的初始確認金額經下列調整後的結果確定：扣除已償還的本金、加上或減去採用實際利率法將該初始確認金額與到期日金額之間的差額進行攤銷形成的累計攤銷額及，就金融資產而言，扣除任何預期信貸虧損撥備。

「金融資產的賬面總值」指在任何預期信貸虧損撥備調整前金融資產的攤銷成本。

2. MATERIAL ACCOUNTING POLICIES (continued)

(t) Revenue recognition (continued)

(i) Interest income (continued)

Calculation of interest income and expense

In calculating interest income and expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired) or to the amortized cost of the liability.

However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortized cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

For financial assets that were credit-impaired on initial recognition, interest income is calculated by applying the credit-adjusted effective interest rate to the amortized cost of the asset. The calculation of interest income does not revert to a gross basis, even if the credit risk of the asset improves.

For information on when financial assets are credit-impaired, please refer to Note 2(o).

(ii) Net income from financial instruments measured at FVPL and net trading income

Net income from financial instruments measured at FVPL and net trading income comprise all gains and losses from changes in fair value (net of accrued coupon) of such financial assets and financial liabilities, foreign exchange differences and dividend income attributable to those financial instruments.

(iii) Fee and commission income

Fee and commission income arises on financial services provided by the Group including credit related services, insurance services, brokerage services, investment services, unit trust services, credit card services and trade finance services. Fee and commission income is recognized when the corresponding service is provided, except where the fee is charged to cover the costs of a continuing service to, or risk borne for, the customer or is interest in nature. In these cases the fee is recognized as income in the accounting period in which the costs or risk is incurred or is accounted for as interest income.

2. 重大會計政策(續)

(t) 收益確認(續)

(i) 利息收入(續)

計算利息收入及開支

於計算利息收入及開支時，資產的賬面總值(當資產為非信貸減值)或負債的攤銷成本採用實際利率。

然而，對於初始確認後出現信貸減值的金融資產，利息收入的計算方法是將實際利率應用於金融資產的攤銷成本。若資產不再為信貸減值，則利息收入的計算將恢復為總額。

對於初始確認時信貸減值的金融資產，利息收入的計算方法是將信貸調整實際利率應用於資產的攤銷成本。即使資產的信貸風險有所改善，利息收入的計算亦不會恢復為總額。

有關金融資產何時出現信貸減值的資料，請參閱附註2(o)。

(ii) 通過損益以反映公平價值之金融工具淨收益以及交易淨收益

通過損益以反映公平價值之金融工具淨收益以及交易淨收益，包括來自該等金融資產及金融負債之公平價值變動(扣除應計票息)之所有盈利及虧損、外匯差額及該等金融工具應佔之股息收入。

(iii) 費用及佣金收入

費用及佣金收入乃本集團提供金融服務，包括信貸業務、保險業務、經紀服務、投資服務、信託基金業務、信用卡業務及貿易融資業務。費用及佣金收入於提供相關服務時確認，以彌補向客戶持續提供服務之成本、或為客戶承擔風險，屬利息性質之費用則除外。在該等情況下，費用會於產生成本或風險之會計期間確認為收入或作為利息收入入賬。

2. MATERIAL ACCOUNTING POLICIES (continued)

(t) Revenue recognition (continued)

(iii) Fee and commission income (continued)

Origination or commitment fees received by the Group which result in the creation or acquisition of a financial instrument are deferred and recognized as an adjustment to the effective interest rate unless it is a trading asset or liability or a financial asset designated at FVPL. In this case it is immediately recognized in profit or loss. If the commitment expires without the Group making a loan, the fee is recognized as revenue on expiry.

(iv) Finance income from finance leases and hire purchase contracts

Finance income implicit in finance leases and hire purchase contracts is recognized as interest income over the period of the leases so as to produce an approximately constant periodic rate of return on the outstanding net investment in the leases for each accounting period. Contingent rentals receivables are recognized as income in the accounting period in which they are earned.

(v) Rental income from operating lease

Rental income received under operating leases is recognized as other operating income in equal instalments over the periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased asset. Lease incentives granted are recognized in profit or loss as an integral part of the aggregate net lease payments receivable over the lease term. Contingent rentals receivables are recognized as income in the accounting period in which they are earned.

(vi) Dividend income

Dividend income from unlisted investments is recognized when the shareholder's right to receive payment is irrevocably established. Dividend income from listed investments is recognized when the share price of the investment goes ex-dividend.

(u) Translation of foreign currencies

The Group's functional currency is Hong Kong Dollars. Foreign currency transactions during the year are translated into Hong Kong Dollars at the exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated into Hong Kong Dollars at the exchange rates ruling at the end of the reporting period. Exchange gains and losses are dealt with in profit or loss.

2. 重大會計政策(續)

(t) 收益確認(續)

(iii) 費用及佣金收入(續)

本集團已收導致建立或購入金融工具而產生之辦理或承擔費用，除有關於持作交易用途之資產或負債或指定為通過損益以反映公平價值之金融資產的相關款項直接於損益賬內確認外，將作為實際利率之調整遞延及確認。如承擔期滿而本集團毋須作出貸款，則該費用於期滿時確認為收益。

(iv) 來自融資租約及租購合約之財務收入

融資租約之隱含財務收入及租購合約於租約年期確認為利息收入，以令每個會計期間租約尚餘淨投資額的定期回報率大致相同。應收或然租金於所賺取的會計期間確認為收入。

(v) 經營租賃產生之租金收入

根據經營租賃收取之租金收入於租賃期間內以等額方式在其他營運收入中確認，但如有另一基準更能代表租賃資產所產生之利益之模式則除外。已授出之租賃獎勵於損益賬內確認為租期內的應收總租賃款項淨額的一部分。應收或然租金於所賺取的會計期間確認為收入。

(vi) 股息收入

非上市投資之股息收入於股東收取款項之權利確立為不可撤回時予以確認。上市投資之股息收入於投資項目之股價除息時確認。

(u) 外幣換算

本集團的記賬單位幣別為港元。本年度內外幣交易以交易日之匯率換算為港元。以外幣結算的貨幣性資產及負債以報告期末之匯率換算為港元。所有外幣換算之損益均撥入損益賬內處理。

2. MATERIAL ACCOUNTING POLICIES (continued)

(u) Translation of foreign currencies (continued)

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated into Hong Kong Dollars using the exchange rates ruling at the transaction dates. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated into Hong Kong Dollars at exchange rates ruling at the dates the fair value was determined.

Exchange differences relating to financial instruments held at FVPL and derivative financial instruments are included in gain less loss from dealing in trading assets. All other exchange differences relating to monetary items are presented as gains less losses from dealing in foreign exchange in profit or loss and are reported within "Other operating income". Differences arising on translation of equity securities designated at FVOCI are recognized in other comprehensive income.

(v) Related parties

For the purposes of these financial statements, a party is considered to be related to the Group if:

- (a) a person, or a close member of that person's family, is related to the Group if that person:
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (b) an entity is related to the Group if any of the following conditions applies:
 - (i) the entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) both entities are joint ventures of the same third party.
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity.

2. 重大會計政策(續)

(u) 外幣換算(續)

以外幣定值並以歷史成本列賬之非貨幣資產與負債按交易日的匯率換算為港元。以外幣結算及以公平價值列賬之非貨幣資產與負債於釐定公平價值當日按當時匯率換算為港元。

通過損益以反映公平價值之金融工具及衍生金融工具的匯兌差額包括持作交易用途資產淨盈虧。其他有關貨幣性項目的匯兌差額則於損益賬內呈列為外匯買賣淨盈虧，並於「其他營運收入」內呈報。換算指定以公平價值於其他全面收益計量之股本證券之差額於其他全面收益確認。

(v) 關聯方

就此等財務報表而言，被視為與本集團有關連的一方是指：

- (a) 個人或該個人之近親家庭成員，該個人在以下情況下被視為與本集團有關連：
 - (i) 控制或共同控制本集團；
 - (ii) 對本集團有重大影響力；或
 - (iii) 是本集團或本集團之母公司的主要管理人員。
- (b) 在以下任何情況下一實體會視為與本集團有關連：
 - (i) 該實體及本集團皆是同一集團成員（即每一間母公司、附屬公司及同系附屬公司互相關連）。
 - (ii) 一實體是另一實體的聯營公司或合營公司（或該聯營公司或合營公司與該另一實體均屬同一集團）。
 - (iii) 兩個實體是同一第三方的合營公司。
 - (iv) 一實體是一第三方實體的合營公司而另一實體則是該第三方實體的聯營公司。

2. MATERIAL ACCOUNTING POLICIES (continued)

(v) Related parties (continued)

- (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
- (vi) the entity is controlled or jointly controlled by a person identified in (a).
- (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

(w) Segment reporting

Operating segments and the amounts of each segment item reported in the financial statements are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

3. BASIS OF CONSOLIDATION

These consolidated financial statements cover the consolidated positions of the Bank and all its subsidiaries. For information required to be reported in accordance with the Banking (Disclosures) Rules ("BDR"), the basis of consolidation is set out in Note (A) in the Unaudited Supplementary Financial Information on page 197.

2. 重大會計政策 (續)

(v) 關聯方 (續)

- (v) 該實體是提供予本集團或與本集團有關連之實體的僱員離職後福利計劃。
- (vi) 該實體受在(a)項中所辨別的個人所控制或共同控制。
- (vii) 在(a)(i)項中所辨別的個人而該個人對該實體有重大影響力，或該個人是該實體(或是該實體的母公司)的主要管理人員。
- (viii) 實體或組成集團一部分的任何成員公司向集團或集團母公司提供主要管理人員服務。

個人的近親家庭成員指預料可於彼等與實體交易中影響該個人(或受該個人影響)的家庭成員。

(w) 分部資料

財務報表中的經營分部和每個分部項目的金額源自於定期向本集團總營運決策人提供的財務資料，以供管理層對本集團不同業務進行資源分配和業績評價。

重大的單個經營分部不會因財務報告目的而進行加總，除非該等分部擁有相似的經濟特性、產品及服務性質、生產流程、客戶類型和級別、銷售產品或提供服務的方式及監管環境的性質。不重大的單個經營分部如果享有大部分以上相似性質，則可以進行加總。

3. 綜合基準

該等綜合財務報表涵蓋本行及本行所有附屬公司的綜合狀況。根據《銀行業(披露)規則》所需呈報的資料，其綜合基準載列於第197頁未經審核補充財務資料附註(A)內。

4. INTEREST INCOME AND EXPENSE

(a) Interest income

Loans and advances	借款及貸款
Investment in securities	證券投資
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘
Interest income calculated using the effective interest method	採用實際利率法計算之利息收入
Other interest income	其他利息收入
Total interest income	利息收入總額

Interest income derived from financial assets that are not measured at fair value through profit or loss amounted to HK\$7,543,189,000 (2024: HK\$7,732,185,000).

Interest income from finance lease receivables amounted to HK\$1,178,000 (2024: HK\$4,678,000).

(b) Interest expense

Deposits from customers	客戶存款
Financial assets sold under repurchase agreements	購回協議項下出售之金融資產
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘
Lease liabilities	租賃負債
Certificates of deposit and debt securities issued	已發行存款證及債務證券
Others	其他

Interest expense incurred by financial liabilities that are not measured at fair value through profit or loss amounted to HK\$4,652,771,000 (2024: HK\$5,152,846,000).

4. 利息收入及支出

(a) 利息收入

2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
3,456,351	3,752,978
3,349,511	3,289,471
737,327	689,736
7,543,189	7,732,185
3,171	2,207
7,546,360	7,734,392

非通過損益以反映公平價值計量之金融資產產生之利息收入為7,543,189,000港元(二零二四年：7,732,185,000港元)。

源自融資租賃應收款的利息收入為1,178,000港元(二零二四年：4,678,000港元)。

(b) 利息支出

2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
4,523,065	4,840,715
38,694	199,937
70,774	74,586
3,707	3,559
–	738
16,531	33,311
4,652,771	5,152,846

非通過損益以反映公平價值計量之金融負債產生之利息支出為4,652,771,000港元(二零二四年：5,152,846,000港元)。

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財務報表附註

5. FEE AND COMMISSION INCOME AND EXPENSE

(a) Fee and commission income

Fee and commission income arising from:	費用及佣金收入來自：
Insurance services	保險業務
Credit card services	信用卡業務
Credit related services	信貸業務
Securities brokerage and investment services	證券經紀及投資服務
Unit trust services	信託基金業務
Trade finance services	貿易融資業務
Other fees	其他費用
Of which:	其中：
Fee and commission income arising from:	費用及佣金收入來自：
– Financial assets or financial liabilities which are not measured at fair value through profit or loss	– 非通過損益以反映公平價值之金融資產或金融負債
– Trust and other fiduciary activities	– 信託及其他受託業務

Fee and commission income arising from trust and other fiduciary activities relate to fees from asset management activities where the Group holds assets or invests on behalf of customers.

(b) Fee and commission expense

Handling fees and commission	手續費及佣金
Other fees paid	其他已付費用
Of which:	其中：
Fee and commission expense arising from financial assets or financial liabilities which are not measured at fair value through profit or loss	費用及佣金支出來自非通過損益以反映公平價值之金融資產或金融負債

5. 費用及佣金收入及支出

(a) 費用及佣金收入

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
278,673	209,922
83,818	101,094
84,126	67,436
40,669	22,331
23,794	17,295
20,091	23,490
52,846	42,571
584,017	484,139
164,124	173,337
2,422	2,153

來自信託及其他受託業務的費用及佣金收入與本集團資產或代表客戶進行投資所收取的資產管理業務費用相關。

(b) 費用及佣金支出

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
84,968	75,938
20,191	24,201
105,159	100,139
91,200	94,198

6. OTHER OPERATING LOSS

6. 其他營運虧損

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Gains less losses from dealing	交易收益減虧損		
– Foreign exchange	– 外匯	52,475	79,698
– Trading assets	– 持作交易用途資產	51,414	38,723
– Other dealing activities*	– 其他買賣交易*	35,979	18,000
– Short selling activities	– 賣空交易	(19,946)	(15,966)
		119,922	120,455
Net hedging loss from fair value hedges	公平價值對沖之淨對沖虧損		
Net gain/(loss) on hedged items attributable to the hedged risk	與對沖風險相關之被對沖項目之淨收益/(虧損)	833,060	(135,094)
Net loss on hedging instruments	對沖工具之淨虧損	(1,030,612)	(17,647)
		(197,552)	(152,741)
Dividend income from unlisted equity securities (Note 33(a)(i))	非上市股本證券之股息收入(附註33(a)(i))	9,878	7,696
Loss on revaluation of investment funds measured at fair value through profit or loss (Note 33(a)(i))	通過損益以反映公平價值計量之投資基金重估虧損(附註33(a)(i))	(668)	(3,636)
Rental income	租金收入		
– from investment properties (Note 21(b)(iii))	– 來自投資物業(附註21(b)(iii))	600	386
– others	– 其他	294	291
Others	其他	13,569	18,035
		(53,957)	(9,514)

* Other dealing activities include customer-driven dealing in financial instruments including options and structured deposit products.

* 其他買賣交易包括客戶買賣金融工具(包括期權及結構性存款產品)。

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7. OPERATING EXPENSES

7. 營運支出

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Staff costs	僱員成本		
Contributions to defined contribution scheme	定額供款計劃供款	24,563	24,487
Current service cost of defined benefit scheme (Note 30(a)(v))	定額福利計劃現時服務成本 (附註30(a)(v))	6,528	7,460
Retirement schemes costs	退休計劃成本	31,091	31,947
Salaries and other staff costs	薪金及其他僱員成本	814,871	766,190
		845,962	798,137
Premises and other fixed assets	物業及其他固定資產		
Depreciation (Note 21(a))	折舊(附註21(a))	213,801	194,609
Government rent and rates and expenses on short-term leases	政府地租及差餉以及短期租賃支出	4,997	4,902
Others	其他	21,149	18,274
Audit fee	核數費用	6,179	6,346
Other operating expenses	其他營運支出		
Business promotion	業務推廣	35,203	39,411
Legal and professional fees	法律及顧問費用	34,377	31,067
Communication	通訊	39,977	34,102
Electronic data processing and computer systems	電子資料處理及電腦系統	117,027	98,994
Others	其他	78,780	59,982
		1,397,452	1,285,824

8. DIRECTORS' EMOLUMENTS

Directors' emoluments disclosed pursuant to section 383(1) of the HKCO and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation are as follows:

Basic salaries and other allowances	底薪及其他津貼
Directors' fee	董事袍金
Contributions to pension scheme	退休計劃供款
Discretionary bonuses	酌情花紅

8. 董事薪酬

根據香港《公司條例》第383(1)條及《公司(披露董事利益資料)規例》第2部披露之董事薪酬如下：

2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
7,240	6,935
6,895	6,835
330	315
9,000	7,500
23,465	21,585

9. IMPAIRMENT LOSSES ON ADVANCES TO CUSTOMERS

Impairment losses on advances to customers:	客戶貸款減值虧損：
– Stage 1	– 第一階段
– Stage 2	– 第二階段
– Stage 3	– 第三階段
– Bad debt recovery of previously written off	– 收回先前已撇銷的壞賬

9. 客戶貸款減值虧損

2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
(36,783)	(28,132)
636	(12,031)
326,898	647,441
(11,971)	(38,533)
278,780	568,745

10. INCOME TAX IN THE CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

(a) Taxation in the consolidated statement of comprehensive income represents:

Current tax – Hong Kong Profits Tax

Tax for the year (Note 26(a))
Over-provision in prior years

即期稅項—香港利得稅

年內稅項(附註26(a))
過往年度超額撥備

Deferred tax

Origination and reversal of temporary differences (Note 26(b))

遞延稅項

暫時性差異產生及撥回
(附註26(b))

Provision for Hong Kong Profits Tax for 2025 is calculated at 16.5% (2024: 16.5%) of the estimated assessable profits for the year. Taxation for overseas operations is similarly calculated using the estimated annual effective rates of taxation that are expected to apply in the relevant countries.

(b) Reconciliation between tax expense and accounting profit at applicable tax rates

10. 綜合全面收益表內的所得稅

(a) 綜合全面收益表內的稅項指：

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
239,767	161,978
(11,358)	(4,357)
228,409	157,621
2,857	9,840
231,266	167,461

二零二五年之香港利得稅撥備乃根據本年度之評估應課稅溢利之16.5%(二零二四年：16.5%)計算。海外業務稅項的計算與之類似，為使用評估年度在相關國家預期應用的實際稅率計算。

(b) 稅項支出與按適用應課稅率計算之會計溢利間之對賬

	2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
Profit before taxation	1,607,723	1,074,039
Notional tax on profit before taxation, calculated at the rates applicable to profits at 16.5% (2024: 16.5%)	265,274	177,216
Tax effect of non-taxable income	(42,910)	(36,492)
Tax effect of non-deductible expenses	20,260	31,094
Over-provision in prior years	(11,358)	(4,357)
Actual tax expense	231,266	167,461

11. OTHER COMPREHENSIVE INCOME

11. 其他全面收益

Premises:

Deficits on revaluation of premises (Note 21(b))
Deferred taxation arising from:
– revaluation of premises
– realization of premises revaluation reserve

Net movement in the premises revaluation reserve during the year recognized in other comprehensive income

Equity securities designated at fair value through other comprehensive income:

Net movement in the investment revaluation reserve (non-recycling) during the year recognized in other comprehensive income

Defined benefit liability:

Remeasurement of net defined benefit liability (Note 30(a)(v))

Deferred taxation

Net movement in the defined benefit liability during the year recognized in other comprehensive income

Debt securities measured at fair value through other comprehensive income:

Surplus/(deficits) on revaluation of debt securities
Expected credit loss on debt securities
Deferred taxation

Net movement in the investment revaluation reserve (recycling) during the year recognized in other comprehensive income

物業：

物業重估虧損(附註21(b))

遞延稅項來自：

– 物業重估
– 物業重估儲備變現

本年度於其他全面收益確認之物業重估儲備淨變動

指定以公平價值於其他全面收益計量之股本證券：

本年度於其他全面收益確認之投資重估儲備(非循環)淨變動

定額福利負債：

重新計量定額福利負債淨額(附註30(a)(v))

遞延稅項

本年度於其他全面收益確認之定額福利負債淨變動

以公平價值於其他全面收益計量之債務證券：

債務證券重估盈餘/(虧損)

債務證券之預期信貸虧損

遞延稅項

本年度於其他全面收益確認之投資重估儲備(循環)淨變動

2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
(5,336)	(331,760)
880	54,740
7,554	7,661
3,098	(269,359)
200	120,759
4,072	(6,127)
(672)	1,011
3,400	(5,116)
89,663	(29,611)
23,681	14,995
(18,701)	2,412
94,643	(12,204)

12. SEGMENT REPORTING

Segment information is presented in respect of the Group's operating segments which are the components of the Group about which separate financial information is available and evaluated regularly by the Chief Executive Officer and Managing Director in deciding how to allocate resources and in assessing performance.

Operating segments

The Bank and its subsidiaries are principally engaged in the provision of banking and related financial services. Reportable segments of the Group are set out below.

Retail Banking comprises consumer finance activities including provision of credit card advances, mortgage lending and other consumer lending and wealth management services such as the sales and distribution of insurance products, investment products and securities brokerage to wealth management clients and provision of banking services to the mass market segment.

Institutional Banking comprises the corporate banking business and the financial institutions business, covering the provision of services including corporate lending, syndicated loans, trade financing and deposits to large corporates in Hong Kong and Chinese Mainland.

Commercial Banking mainly engages in corporate lending, trade financing and commercial mortgage lending to small and medium enterprises in Hong Kong and Chinese Mainland as well as the distribution of wealth management products to corporate customers and acquisition of credit card merchants.

Fubon Credit (Hong Kong) Limited ("Fubon Credit") is a wholly owned subsidiary of the Bank and mainly engages in consumer lending to individual customers in Hong Kong.

Markets comprises the treasury investment business which mainly engages in managing the Group's investment portfolio and trading in foreign exchange and debt securities. It is also responsible for the marketing of treasury products.

Funding Desk manages the overall funding, liquidity and interest rate risk positions arising from the banking activities of the Group.

In 2025, Markets was spun off Institutional Banking segment. Comparative figures have been restated to conform with current year presentation.

12. 分部資料

分部資料乃根據本集團的經營分部編製。本集團之經營分部為本集團之組成部分，相關之財務資料可被獨立地提供以及行政總裁及董事總經理用作定期評估以決定如何分配資源和評核表現。

經營分部

本行及其附屬公司之主要業務為提供銀行及相關之金融服務。本集團可申報經營分部載列如下。

零售銀行包括消費金融業務及財富管理服務，前者包括信用卡信貸服務、按揭貸款及其他消費信貸，後者包括向財富管理客戶提供銷售和分銷保險產品、投資產品及證券經紀服務以及向大眾市場分部提供銀行服務。

企業及機構銀行包括企業銀行業務及金融機構業務，涵蓋向香港及中國內地之大型企業提供企業借貸、銀團貸款、貿易融資及存款服務。

商業銀行主要向香港及中國內地之中小企業提供企業借貸、貿易融資及商業按揭貸款以及向企業客戶分銷財富管理產品及信用卡商戶服務。

富邦財務(香港)有限公司(「富邦財務」)是本行的全資附屬公司，主要在香港從事個人客戶的消費信貸。

市場部包括財務投資業務，其主要從事本集團的投資組合管理以及外匯及債務證券的交易活動。其亦負責銷售財務產品。

資金部管理本集團整體資金以及由銀行業務產生之流動性及利率風險狀況。

於二零二五年，市場部自企業及機構銀行中分拆出來。其比較數字已重新列示，以符合本年之呈列方式。

12. SEGMENT REPORTING (continued)

Segment results, assets and liabilities

For the purpose of segmental analysis, the allocation of operating income reflects the benefits of capital and other funding resources allocated to the operating segments by way of internal capital allocation and fund transfer pricing mechanisms. To reflect the benefit of joint efforts of two operating segments on a third party fee-related transaction, operating income derived from the transaction is split between the relevant operating segments.

Cost allocation is based on the direct costs incurred by the respective operating segments. For consistency with internal management reporting, there is no apportionment of central management overheads and only wholly and directly attributable costs of support units are charged to the respective operating segments. Rental charges at market rates for usage of premises are reflected in net interest income, operating expenses and inter-segment expenses for the respective operating segments.

Segment assets mainly include advances to customers and banks, investment in securities and financial instruments, inter-bank placements, current assets and premises attributable to the operating segments.

Segment liabilities mainly include deposits from customers, certificates of deposit and debt securities issued, inter-bank borrowings, and accruals attributable to the operating segments.

In addition to receiving segment information concerning profit before taxation, management is provided with segment information concerning revenue, interest expense, depreciation, amortization, impairment losses and additions to non-current segment assets used by the segments in their operations.

Unallocated items mainly comprise the central management unit, management of strategic investments, premises and property management and other activities which cannot be reasonably allocated to specific business segments.

12. 分部資料(續)

分部業績、資產及負債

按分部分析下之營運收入劃分，反映各經營分部，透過內部資本分配和資金調撥機制獲分派之資本及其他資金所賺取之回報。為反映兩個經營分部在第三方非利息收入相關交易上共同努力所賺取之回報，從這交易上所賺取之營運收入會在相關之經營分部拆分。

成本分配則以各經營分部之直接成本計算。為與內部管理報告一致，中央管理費用不被分攤，只有完全及直接可歸因於各經營分部的後勤部門費用，在各經營分部扣除。各經營分部使用物業，按市值計算之租金反映於各經營分部之淨利息收入、營運支出及跨分部支出內。

分部資產主要包括各經營分部應佔客戶及銀行同業貸款、證券及金融工具投資、銀行同業放款、流動資產及物業。

分部負債主要包括各經營分部應佔客戶存款、已發行存款證、已發行債務證券、銀行同業借款及應計款項。

除了分部資料中的除稅前溢利資料外，管理層亦獲提供分部資料中的有關收益、利息支出、折舊、攤銷、減值虧損及用於分部運作的新增非流動分部資產。

未分配項目主要包括中央管理單位、策略投資管理、樓宇及物業管理以及其他未能合理分配到特定業務類別的活動。

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12. SEGMENT REPORTING (continued)

Segment results, assets and liabilities (continued)

12. 分部資料 (續)

分部業績、資產及負債 (續)

		For the year ended 31 December 2025 截至二零二五年十二月三十一日止年度						Reportable Segments Total 可申報 分部總額
		Retail Banking 零售銀行 HK\$'000 千港元	Institutional Banking 企業及 機構銀行 HK\$'000 千港元	Commercial Banking 商業銀行 HK\$'000 千港元	Fubon Credit 富邦財務 HK\$'000 千港元	Markets 市場部 HK\$'000 千港元	Funding Desk 資金部 HK\$'000 千港元	HK\$'000 千港元
Interest income from external customers	源自外界客戶利息收入	636,247	2,264,291	588,162	21,197	3,081,737	939,224	7,530,858
Interest expense to external customers	支付予外界客戶的利息支出	(4,288,085)	(71,506)	(155,337)	(37)	(41,402)	(86,322)	(4,642,689)
Inter-segment income/(expenses)	跨分部收入/(支出)	4,212,464	(1,424,321)	(33,663)	-	(2,132,171)	(623,776)	(1,467)
Net interest income	淨利息收入	560,626	768,464	399,162	21,160	908,164	229,126	2,886,702
Other operating income/(loss) from external customers	源自外界客戶其他營運收入/(虧損)	515,517	92,949	102,187	2,203	(136,930)	(75,116)	500,810
Fee and commission expense	費用及佣金支出	(76,771)	(173)	(302)	(3,625)	(273)	(10,247)	(91,391)
Other operating income/(loss)	其他營運收入/(虧損)	438,746	92,776	101,885	(1,422)	(137,203)	(85,363)	409,419
Operating income	營運收入	999,372	861,240	501,047	19,738	770,961	143,763	3,296,121
Operating expenses	營運支出	(529,195)	(69,442)	(166,435)	(36,802)	(70,684)	(9,825)	(882,383)
Inter-segment expenses	跨分部支出	(41,172)	(2,667)	(5,595)	-	(1,042)	(192)	(50,668)
Operating profit/(loss) before other gains and impairment losses	未計其他收益及減值虧損前經營溢利/(虧損)	429,005	789,131	329,017	(17,064)	699,235	133,746	2,363,070
(Charge for)/write back of impairment losses on advances to customers	客戶貸款減值虧損之(扣除)/回撥	(65,569)	33,174	(226,363)	(23,714)	-	-	(282,472)
(Charge for)/write back of impairment losses on other financial instruments	其他金融工具減值虧損之(扣除)/回撥	1,406	(5,593)	5,627	-	(21,688)	(21,503)	(41,751)
Impairment losses on other assets	其他資產減值虧損	(17)	-	(459)	-	-	-	(476)
Net losses on disposal of fixed assets	出售固定資產淨虧損	-	-	(20)	(26)	-	-	(46)
Net gains on disposal of financial assets measured at amortized cost	出售以攤銷成本計量之金融資產淨收益	-	-	-	-	9,310	-	9,310
Profit/(loss) before taxation	除稅前溢利/(虧損)	364,825	816,712	107,802	(40,804)	686,857	112,243	2,047,635
Operating expenses – depreciation	營運支出—折舊	(102,140)	(4,623)	(16,416)	(4,604)	(2,533)	(217)	(130,533)
		As at 31 December 2025 於二零二五年十二月三十一日						
Segment assets	分部資產	17,686,477	59,175,758	12,063,919	340,736	65,755,289	31,210,078	186,232,257
Segment liabilities	分部負債	149,759,360	4,075,781	10,541,960	270,337	1,656,068	5,673,918	171,977,424

12. SEGMENT REPORTING (continued)

Segment results, assets and liabilities (continued)

12. 分部資料(續)

分部業績、資產及負債(續)

		For the year ended 31 December 2024 (Restated) 截至二零二四年十二月三十一日止年度(重列)						Reportable Segments Total 可申報 分部總額 HK\$'000 千港元
		Retail Banking 零售銀行 HK\$'000 千港元	Institutional Banking 企業及 機構銀行 HK\$'000 千港元	Commercial Banking 商業銀行 HK\$'000 千港元	Fubon Credit 富邦財務 HK\$'000 千港元	Markets 市場部 HK\$'000 千港元	Funding Desk 資金部 HK\$'000 千港元	
Interest income from external customers	源自外界客戶利息收入	744,830	2,213,191	818,823	8,643	2,980,659	960,635	7,726,781
Interest expense to external customers	支付予外界客戶的利息支出	(4,477,230)	(160,762)	(192,014)	(27)	(202,882)	(109,987)	(5,142,902)
Inter-segment income/(expenses)	跨分部收入/(支出)	4,233,327	(1,322,385)	(209,301)	-	(2,108,270)	(594,569)	(1,198)
Net interest income	淨利息收入	500,927	730,044	417,508	8,616	669,507	256,079	2,582,681
Other operating income/(loss) from external customers	源自外界客戶其他營運收入/(虧損)	414,234	83,694	59,613	858	(90,715)	(19,908)	447,776
Fee and commission expense	費用及佣金支出	(83,012)	(179)	(99)	(3,352)	(52)	(9,431)	(96,125)
Other operating income/(loss)	其他營運收入/(虧損)	331,222	83,515	59,514	(2,494)	(90,767)	(29,339)	351,651
Operating income	營運收入	832,149	813,559	477,022	6,122	578,740	226,740	2,934,332
Operating expenses	營運支出	(512,702)	(58,444)	(115,856)	(26,610)	(52,049)	(7,094)	(772,755)
Inter-segment expenses	跨分部支出	(33,185)	(2,166)	(4,135)	-	(1,130)	(191)	(40,807)
Operating profit/(loss) before other gains and impairment losses	未計其他收益及減值虧損前經營溢利/(虧損)	286,262	752,949	357,031	(20,488)	525,561	219,455	2,120,770
Impairment losses on advances to customers	客戶貸款減值虧損	(84,740)	(157,900)	(316,543)	(9,562)	-	-	(568,745)
(Charge for)/write back of impairment losses on other financial instruments	其他金融工具減值虧損之(扣除)/回撥	1,816	(6,447)	(2,716)	-	7,374	(5,094)	(5,067)
(Charge for)/write back of impairment losses on other assets	其他資產減值虧損之(扣除)/回撥	(1,767)	-	531	-	-	-	(1,236)
Net gains/(losses) on disposal of fixed assets	出售固定資產淨收益/(虧損)	463	-	(598)	-	-	-	(135)
Net losses on disposal of financial assets measured at amortized cost	出售以攤銷成本計量之金融資產淨虧損	-	-	-	-	(578)	-	(578)
Profit/(loss) before taxation	除稅前溢利/(虧損)	202,034	588,602	37,705	(30,050)	532,357	214,361	1,545,009
Operating expenses – depreciation	營運支出一折舊	(95,283)	(3,495)	(10,958)	(3,827)	(2,430)	(246)	(116,239)

As at 31 December 2024 (Restated)
於二零二四年十二月三十一日(重列)

Segment assets	分部資產	18,983,508	40,228,851	13,132,332	204,178	55,893,620	27,780,584	156,223,073
Segment liabilities	分部負債	124,092,721	3,493,640	7,973,697	92,976	2,633,172	3,676,360	141,962,566

Certain comparative figures have been restated to conform with current year presentation.

若干比較數字已重列，以符合本年度的呈列。

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12. SEGMENT REPORTING (continued)

Reconciliation of reportable segment operating income, profit before taxation, assets and liabilities

Operating income

Reportable segment operating income
Elimination of inter-segment operating income
Unallocated operating income
Consolidated operating income

營運收入

可申報分部營運收入
跨分部營運收入抵銷
未分配營運收入
綜合營運收入

Profit before taxation

Reportable segment profit before taxation
Unallocated operating income
Unallocated operating expenses
Write back of impairment losses on advances to customers
Impairment losses on assets acquired under lending agreements
Loss on revaluation of investment properties
Net (losses)/gains on disposal of fixed assets
Net gains on disposal of financial assets at amortized cost
Consolidated profit before taxation

除稅前溢利

可申報分部除稅前溢利
未分配營運收入
未分配營運支出
客戶貸款減值虧損回撥
根據借貸協議所收購資產減值虧損
投資物業重估虧損
出售固定資產淨(虧損)/收益
出售以攤銷成本計量之金融資產淨收益
綜合除稅前溢利

12. 分部資料 (續)

可申報分部營運收入、除稅前溢利、資產及負債之對賬

For the year ended 31 December 2025 截至二零二五年十二月三十一日止年度 HK\$' 000 千港元	For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度 HK\$' 000 千港元
3,296,121	2,934,332
(75,489)	(76,600)
97,858	98,300
3,318,490	2,956,032

For the year ended 31 December 2025 截至二零二五年十二月三十一日止年度 HK\$' 000 千港元	For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度 HK\$' 000 千港元
2,047,635	1,545,009
97,858	98,300
(539,890)	(548,862)
3,692	-
(300)	(1,000)
(1,000)	(22,800)
(272)	178
-	3,214
1,607,723	1,074,039

12. SEGMENT REPORTING (continued)

Reconciliation of reportable segment operating income, profit before taxation, assets and liabilities (continued)

Assets

Reportable segment assets	可申報分部資產
Unallocated fixed assets and investment properties	未分配固定資產及投資物業
Unallocated other assets	未分配其他資產
Consolidated total assets	綜合資產總額

Liabilities

Reportable segment liabilities	可申報分部負債
Unallocated other liabilities	未分配其他負債
Consolidated total liabilities	綜合負債總額

Geographical information

Geographical segment information is based on the locations of the principal operations of the subsidiaries or on the location of the branches of the Group responsible for reporting the results or booking the assets, the location of customers and the location of assets. For the years ended 31 December 2025 and 2024, all of the Group's operating income and profit before taxation were generated by assets booked by the branches and subsidiaries of the Group located in Hong Kong. No single country or geographic segment other than Hong Kong contributed 10% or more of the Group's assets, liabilities, profit or loss before taxation, operating income or contingent liabilities and commitments.

Major customers

For the years ended 31 December 2025 and 2024, no single customer or a group of customers under common control contributed 10% or more of the Group's operating income.

12. 分部資料(續)

可申報分部營運收入、除稅前溢利、資產及負債之對賬(續)

As at 31 December 2025 於二零二五年 十二月三十一日 HK\$'000 千港元	As at 31 December 2024 於二零二四年 十二月三十一日 HK\$'000 千港元
186,232,257	156,223,073
2,965,509	2,983,037
1,523,516	1,045,640
190,721,282	160,251,750

As at 31 December 2025 於二零二五年 十二月三十一日 HK\$'000 千港元	As at 31 December 2024 於二零二四年 十二月三十一日 HK\$'000 千港元
171,977,423	141,962,566
897,889	1,740,472
172,875,312	143,703,038

區域資料

區域分部資料乃基於附屬公司之主要營運地點或負責申報業績或將資產入賬之本集團分行位置、客戶位置及資產位置予以披露。截至二零二五年及二零二四年十二月三十一日止年度，本集團所有營運收入及除稅前溢利均來自位於香港的本集團分行及附屬公司入賬之資產所產生。概無香港以外的單一國家或區域分部佔本集團的資產、負債、除稅前溢利或虧損、營運收入或或然負債及承擔10%或以上。

主要客戶

截至二零二五年及二零二四年十二月三十一日止年度，概無單一客戶或共同控制之一組客戶佔本集團營運收入10%或以上。

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13. CASH AND SHORT-TERM FUNDS

Cash in hand	現金
Balances with the Hong Kong Monetary Authority ("HKMA")	香港金融管理局(「金管局」)結餘
Balances with banks	銀行同業之結餘
Money at call and short notice *	通知及短期存款*

* Money at call and short notice represents deposits of up to a maximum of one-month maturity from the end of the reporting period.

13. 現金及短期資金

31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
132,326	139,252
809,219	700,754
1,191,947	870,975
2,868,722	6,805,091
5,002,214	8,516,072

* 通知及短期存款指由報告期末起計最長一個月到期之存款。

14. TRADING ASSETS

Trading assets at fair value	按公平價值列賬之持作交易用途資產
Treasury bills (including Exchange Fund Bills)	國庫券(包括外匯基金票據)
– Unlisted	– 非上市

All trading assets held by the Group are issued by governments and central banks.

14. 持作交易用途資產

31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
2,460,418	1,436,973

所有由本集團持有之持作交易用途資產由政府及中央銀行發行。

15. DERIVATIVE FINANCIAL INSTRUMENTS

The sale to customers of derivatives as risk management products and the subsequent use of derivatives to manage the resulting positions is an integral part of the Group's business activities. Derivatives are also used to manage the Group's own exposures to market risk as part of its asset and liability management process. The principal derivative instruments used by the Group are interest and foreign exchange rate related contracts, which are primarily over-the-counter derivatives. The Group also purchases exchange traded derivatives. Most of the Group's derivative positions have been entered into to meet customer demand and to hedge these and other trading positions or for balance sheet management. For accounting purposes, derivatives are classified as either held for trading or qualifying for hedge accounting.

15. 衍生金融工具

向客戶出售衍生工具以作為風險管理產品及其後使用衍生工具管理相關持倉，為本集團其中一項業務。衍生工具亦用以管理本集團所承受的市場風險，作為其資產負債管理程序的一部分。本集團所採用的衍生工具主要為利率及外匯相關合約，該等合約主要為場外衍生工具。本集團亦購買交易所買賣衍生工具。本集團大部分的衍生工具持倉均為配合客戶需求以及為對沖該等和其他交易倉盤或管理資產負債表而訂立。就會計目的而言，衍生工具被分類為持作交易用途或合資格採用對沖會計法。

15. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

(b) Fair values and credit risk weighted amounts of derivatives

The following is a summary of the fair value of derivatives of the Group. These amounts are shown on a gross basis without taking into account the effect of bilateral netting arrangements.

		31 December 2025 二零二五年十二月三十一日		31 December 2024 二零二四年十二月三十一日	
		Fair value assets 公平價值資產 HK\$' 000 千港元	Fair value liabilities 公平價值負債 HK\$' 000 千港元	Fair value assets 公平價值資產 HK\$' 000 千港元	Fair value liabilities 公平價值負債 HK\$' 000 千港元
Exchange rate derivatives	匯率衍生工具				
– Forwards	– 遠期	150,147	4,507	12,586	56,191
– Swaps	– 掉期	18,243	155,003	65,832	28,252
– Options purchased	– 購入期權	8,947	–	7,211	–
– Options written	– 沽出期權	–	8,974	–	7,207
		177,337	168,484	85,629	91,650
Interest rate derivatives	利率衍生工具				
– Swaps	– 掉期	1,123,434	135,866	1,830,532	10,036
		1,123,434	135,866	1,830,532	10,036
Equity derivatives	股票衍生工具				
– Options purchased	– 購入期權	250	–	22	–
– Options written	– 沽出期權	–	250	–	22
		250	250	22	22
Total	總額	1,301,021	304,600	1,916,183	101,708

The credit risk weighted amounts of derivatives of the Group is HK\$472.9 million as at 31 December 2025 (2024: HK\$175.2 million). Credit risk weighted amounts as at 31 December 2025 refers to the amount as computed in accordance with the Banking (Capital) Rules of the Hong Kong Banking Ordinance (“HKBO”) after the implementation of Basel III reform on 1 January 2025, and hence it is not comparable to the amount as at 31 December 2024. The amount depends on the status of the counterparty and the maturity characteristics. The risk weights used range from 2% to 100% (2024: 2% to 100%).

15. 衍生金融工具 (續)

(b) 衍生工具之公平價值及信貸風險加權金額

以下為本集團衍生工具之公平價值概要。該等金額並無計及雙邊淨額結算安排之影響以總額顯示。

於二零二五年十二月三十一日，本集團衍生工具之信貸風險加權金額為472,900,000港元(二零二四年：175,200,000港元)。於二零二五年十二月三十一日的信貸風險加權金額指於二零二五年一月一日實施《巴塞爾協議III》改革後，根據香港《銀行業條例》項下之《銀行業(資本)規則》計算之金額，因此該金額與二零二四年十二月三十一日之金額不能作比較。此等金額須視乎交易對手之現況及到期特點而定。所採用之風險加權比率介乎2%至100%之間(二零二四年：2%至100%)。

15. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

(c) Remaining maturity of derivatives

The following table provides an analysis of the notional amounts of derivatives of the Group by relevant maturity grouping based on the remaining periods to settlement at the end of the reporting period.

31 December 2025	二零二五年十二月三十一日
Exchange rate derivatives	匯率衍生工具
Interest rate derivatives	利率衍生工具
Equity derivatives	股票衍生工具
Total	總額

15. 衍生金融工具(續)

(c) 衍生工具之剩餘期限

下表為本集團按於報告期末時直至交收剩餘期限之相關到期組別劃分之衍生工具名義金額的分析。

Total	Notional amounts with remaining maturity of 屬以下剩餘年期之名義金額		
	1 year or less	Over 1 year to 5 years	Over 5 years
總額	一年或以下	一年以上 至五年	五年以上
HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000
千港元	千港元	千港元	千港元
29,940,401	25,621,042	4,319,359	–
37,761,732	4,582,832	27,032,290	6,146,610
31,392	31,392	–	–
67,733,525	30,235,266	31,351,649	6,146,610

31 December 2024	二零二四年十二月三十一日
Exchange rate derivatives	匯率衍生工具
Interest rate derivatives	利率衍生工具
Equity derivatives	股票衍生工具
Total	總額

Total	Notional amounts with remaining maturity of 屬以下剩餘年期之名義金額		
	1 year or less	Over 1 year to 5 years	Over 5 years
總額	一年或以下	一年以上 至五年	五年以上
HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000
千港元	千港元	千港元	千港元
19,698,874	16,689,896	3,008,978	–
31,164,059	3,948,223	19,274,748	7,941,088
10,470	10,470	–	–
50,873,403	20,648,589	22,283,726	7,941,088

(d) Fair values of derivatives designated as hedging instruments

Fair value hedges

The Group uses interest rate swaps to hedge its exposure to changes in the fair values of certain fixed rate debt securities investment. Pay-fixed/receive-floating interest rate swaps are matched to fixed rate debt securities investment with terms that closely align with the critical terms of the hedged item.

(d) 指定作為對沖工具之衍生工具之公平價值

公平價值對沖

本集團使用利率掉期以對沖其若干固定利率債務證券投資的公平價值變動的風險。支付固定／收取浮動利率掉期與其條款與對沖項目的關鍵條款緊密一致的固定利率債務證券投資相匹配。

15. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

(d) Fair values of derivatives designated as hedging instruments (continued)

Fair value hedges (continued)

The Group's approach to managing market risk, including interest rate risk, is discussed in Note 36(b). Interest rate risk to which the Group applies hedge accounting arises from fixed rate debt securities investment, whose fair value fluctuates when benchmark interest rates change. The Group hedges interest rate risk only to the extent of benchmark interest rates because the changes in the fair value of fixed rate debt securities investment are significantly influenced by changes in the benchmark interest rate. Hedge accounting is applied where economic hedge relationships meet the hedge accounting criteria.

By using derivative financial instruments to hedge exposures to changes in interest rates, the Group also exposes itself to credit risk of the derivative counterparty. The Group minimises counterparty credit risk in derivative instruments by entering into transactions with high-quality counterparties, requiring the counterparties to post collateral and clearing through central counterparties (see Note 36(a)(vi)).

Before fair value hedge accounting is applied by the Group, the Group determines whether an economic relationship between the hedged item and the hedging instrument exists based on an evaluation of the qualitative characteristics of these items and the hedged risk that is supported by quantitative analysis. The Group considers whether the critical terms of the hedged item and hedging instrument closely align when assessing the presence of an economic relationship. The Group evaluates whether the fair value of the hedged item and the hedging instrument respond similarly to similar risks.

The Group establishes a hedge ratio by aligning the par amount of the hedged fixed rate debt securities investment and the notional amount of the interest rate swap designated as a hedging instrument. Under the Group's policy, in order to conclude that a hedge relationship is effective, all of the following criteria should be met:

- The regression co-efficient (R squared), which measures the correlation between the variables in the regression, is at least 0.96.
- The slope of the regression line is within a range of -0.8 and -1.25.
- Statistical validity of the overall regression model (F-statistic) must be small.

15. 衍生金融工具(續)

(d) 指定作為對沖工具之衍生工具之公平價值(續)

公平價值對沖(續)

本集團管理市場風險(包括利率風險)的方法於附註36(b)中予以討論。本集團應用對沖會計法的利率風險來自固定利率債務證券投資，其公平價值在基準利率變動時發生波動。由於固定利率債務證券的公平價值變動受基準利率變動的顯著影響，本集團僅在基準利率範圍內對沖利率風險。倘經濟對沖關係符合對沖會計準則，則應用對沖會計法。

通過使用衍生金融工具對沖利率變動的風險，本集團亦面臨衍生交易對手的信貸風險。本集團通過訂立與優質交易對手的交易、要求交易對手提供抵押及通過中央交易對手進行清算(見附註36(a)(vi))，最大程度地減少衍生工具的交易對手信貸風險。

在本集團應用公平價值對沖會計法之前，本集團根據對該等項目的定性特徵的評估及定量分析支持的對沖風險，確定對沖項目與對沖工具之間是否存在經濟關係。本集團在評估經濟關係的存在時，會考慮對沖項目及對沖工具的關鍵條款是否緊密一致。本集團評估對沖項目及對沖工具的公平價值是否與類似風險的回應相似。

本集團通過調整對沖固定利率債務證券的面值及指定為對沖工具的利率掉期的名義金額來確定對沖比率。根據本集團的政策，為得出對沖關係有效的結論，應滿足以下所有標準：

- 計量回歸變量之間相關性的回歸系數(R的平方)至少為0.96。
- 回歸線的斜率介乎-0.8及-1.25之間。
- 整體回歸模型(F統計量)的統計有效性必須很小。

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15. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

(d) Fair values of derivatives designated as hedging instruments (continued)

Fair value hedges (continued)

In these hedge relationships, the main source of ineffectiveness is expected to be the effect of the counterparty's and the Group's own credit risk on the fair value of the interest rate swap, which is not reflected in the fair value of the hedged item attributable to the change in interest rate.

The Group holds the following interest rate swaps as hedging instruments in fair value hedges of interest risk.

31 December 2025

Risk category

Interest rate risk

Hedge of debt securities measured at amortized cost

Nominal amount (HK\$' 000)

Average fixed interest rate

Hedge of debt securities measured at fair value through other comprehensive income

Nominal amount (HK\$' 000)

Average fixed interest rate

二零二五年十二月三十一日

風險類別

利率風險

對沖以攤銷成本計量之債務證券

名義金額(千港元)

平均固定利率

對沖以公平價值於其他全面收益計量之債務證券

名義金額(千港元)

平均固定利率

31 December 2024

Risk category

Interest rate risk

Hedge of debt securities measured at amortized cost

Nominal amount (HK\$' 000)

Average fixed interest rate

Hedge of debt securities measured at fair value through other comprehensive income

Nominal amount (HK\$' 000)

Average fixed interest rate

二零二四年十二月三十一日

風險類別

利率風險

對沖以攤銷成本計量之債務證券

名義金額(千港元)

平均固定利率

對沖以公平價值於其他全面收益計量之債務證券

名義金額(千港元)

平均固定利率

Fair value hedges consist of interest rate swaps that are used to protect against changes in the fair value of certain of the Group's fixed rate debt securities investment due to movements in market interest rates.

15. 衍生金融工具(續)

(d) 指定作為對沖工具之衍生工具之公平價值(續)

公平價值對沖(續)

在該等對沖關係中，無效性的主要來源預計為交易對手及本集團本身的信貸風險對利率掉期的公平價值的影響，這不會反映在利率變動應佔的對沖項目的公平價值上。

本集團持有以下利率掉期作為利率風險公平價值對沖的對沖工具。

	Remaining maturity of 剩餘年期		
	1 year or less 一年或以下	Over 1 year to 5 years 一年以上至五年	Over 5 years 五年以上
31 December 2025			
Risk category			
Interest rate risk			
Hedge of debt securities measured at amortized cost			
Nominal amount (HK\$' 000)	4,499,700	18,153,701	4,986,044
Average fixed interest rate	2.61%	3.77%	3.80%
Hedge of debt securities measured at fair value through other comprehensive income			
Nominal amount (HK\$' 000)	51,999	6,088,080	1,089,686
Average fixed interest rate	3.43%	3.98%	4.29%

	Remaining maturity of 剩餘年期		
	1 year or less 一年或以下	Over 1 year to 5 years 一年以上至五年	Over 5 years 五年以上
31 December 2024			
Risk category			
Interest rate risk			
Hedge of debt securities measured at amortized cost			
Nominal amount (HK\$' 000)	3,948,223	17,317,823	6,822,946
Average fixed interest rate	3.19%	3.59%	3.22%
Hedge of debt securities measured at fair value through other comprehensive income			
Nominal amount (HK\$' 000)	–	1,956,925	1,038,150
Average fixed interest rate	–	4.23%	3.89%

公平價值對沖包括用作保障若干本集團所持定息債務證券因市場利率變動而出現之公平價值變化的利率掉期。

15. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

(d) Fair values of derivatives designated as hedging instruments (continued)

Fair value hedges (continued)

The amounts relating to items designated as hedging instruments and hedge ineffectiveness were as follows:

15. 衍生金融工具 (續)

(d) 指定作為對沖工具之衍生工具之公平價值 (續)

公平價值對沖 (續)

指定為對沖工具的項目相關金額及對沖無效性載列如下：

		31 December 2025 二零二五年十二月三十一日				Line item in the consolidated statement of financial position where the hedging instrument is included	Line item in profit or loss that includes hedge ineffectiveness
Nominal amount 名義金額 HK\$'000 千港元	Carrying amount 賬面值		Change in value used as the basis for recognising hedge ineffectiveness for the year 用於計量年內經 確認對沖無效性 的價值變動 HK\$'000 千港元	Line item in the consolidated statement of financial position where the hedging instrument is included 包含對沖工具的 綜合財務狀況表 中的項目	Line item in profit or loss that includes hedge ineffectiveness 包含對沖無效性 的損益賬內項目		
	Assets 資產 HK\$'000 千港元	Liabilities 負債 HK\$'000 千港元					
Interest rate risk							
Interest rate swaps							
- hedge of debt securities measured at amortized cost							
						Derivative financial instruments 衍生金融工具	
						Other operating income 其他營運收入	
	27,639,445	1,014,987	75,779	-			
Interest rate swaps							
- hedge of debt securities measured at fair value through other comprehensive income							
						Derivative financial instruments 衍生金融工具	
						Other operating income 其他營運收入	
	7,229,765	99,096	50,867	-			

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15. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

(d) Fair values of derivatives designated as hedging instruments (continued)

Fair value hedges (continued)

Interest rate risk

Interest rate swaps

– hedge of debt securities measured at amortized cost

Interest rate swaps

– hedge of debt securities measured at fair value through other comprehensive income

利率風險

利率掉期

– 對沖以攤銷成本計量之債務證券

利率掉期

– 對沖以公平價值於其他全面收益計量之債務證券

15. 衍生金融工具 (續)

(d) 指定作為對沖工具之衍生工具之公平價值 (續)

公平價值對沖 (續)

31 December 2024
二零二四年十二月三十一日

	Carrying amount	Change in value used as the basis for recognising hedge ineffectiveness for the year	Line item in the consolidated statement of financial position where the hedging instrument is included	Line item in profit or loss that includes hedge ineffectiveness
Nominal amount	賬面值			
名義金額	資產	負債		
HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000
千港元	千港元	千港元	千港元	千港元
Interest rate swaps				
– hedge of debt securities measured at amortized cost	28,088,992	1,750,602	7,885	–
			Derivative financial instruments	Other operating income
			衍生金融工具	其他營運收入
Interest rate swaps				
– hedge of debt securities measured at fair value through other comprehensive income	2,995,075	79,266	1,487	–
			Derivative financial instruments	Other operating income
			衍生金融工具	其他營運收入

15. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

(d) Fair values of derivatives designated as hedging instruments (continued)

Fair value hedges (continued)

The amounts relating to items designated as hedged items were as follows:

15. 衍生金融工具(續)

(d) 指定作為對沖工具之衍生工具之公平價值(續)

公平價值對沖(續)

指定為對沖項目的項目相關金額載列如下：

		31 December 2025 二零二五年十二月三十一日					Accumulated amount of fair value hedge adjustments remaining in the statement of financial position for any hedged items that have ceased to be adjusted for hedging gains and losses
		Carrying amount 賬面值		Accumulated amount of fair value hedge adjustments on the hedged item included in the carrying amount of the hedged item 包含於對沖項目賬面值的對沖項目公平價值對沖調整之累計金額		Change in value used for measuring hedge ineffectiveness for the year 用於計量年內對沖無效性的價值變動	終止就對沖收益及虧損進行調整的任何對沖項目的財務狀況表中剩餘公平價值對沖調整之累計金額
	Assets	Liabilities	Assets	Liabilities			
	資產	負債	資產	負債			
	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	
	千港元	千港元	千港元	千港元	千港元	千港元	
Debt securities measured at amortized cost							
	26,862,717	-	(391,653)	-	-	-	
Debt securities measured at fair value through other comprehensive income							
	7,257,830	-	-	-	-	-	

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15. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

(d) Fair values of derivatives designated as hedging instruments (continued)

Fair value hedges (continued)

	Carrying amount 賬面值		Accumulated amount of fair value hedge adjustments on the hedged item included in the carrying amount of the hedged item 包含於對沖項目賬面值的對沖項目 公平價值對沖調整之累計金額	Change in value used for measuring hedge ineffectiveness for the year 用於計量年內 對沖無效性的 價值變動	Accumulated amount of fair value hedge adjustments on the hedged item included in the carrying amount of the hedged item 包含於對沖項目賬面值的對沖項目 公平價值對沖調整之累計金額	Change in value used for measuring hedge ineffectiveness for the year 用於計量年內 對沖無效性的 價值變動	Accumulated amount of fair value hedge adjustments on the hedged item included in the carrying amount of the hedged item 包含於對沖項目賬面值的對沖項目 公平價值對沖調整之累計金額
	Assets 資產 HK\$' 000 千港元	Liabilities 負債 HK\$' 000 千港元					
Debit securities measured at amortized cost	26,567,943	-	(1,168,550)	-	-	-	-
Debit securities measured at fair value through other comprehensive income	2,937,582	-	-	-	-	-	-

15. 衍生金融工具 (續)

(d) 指定作為對沖工具之衍生工具之公平價值 (續)

公平價值對沖 (續)

31 December 2024
二零二四年十二月三十一日

	Carrying amount 賬面值		Accumulated amount of fair value hedge adjustments on the hedged item included in the carrying amount of the hedged item 包含於對沖項目賬面值的對沖項目 公平價值對沖調整之累計金額	Change in value used for measuring hedge ineffectiveness for the year 用於計量年內 對沖無效性的 價值變動	Accumulated amount of fair value hedge adjustments on the hedged item included in the carrying amount of the hedged item 包含於對沖項目賬面值的對沖項目 公平價值對沖調整之累計金額	Change in value used for measuring hedge ineffectiveness for the year 用於計量年內 對沖無效性的 價值變動	Accumulated amount of fair value hedge adjustments on the hedged item included in the carrying amount of the hedged item 包含於對沖項目賬面值的對沖項目 公平價值對沖調整之累計金額
	Assets 資產 HK\$' 000 千港元	Liabilities 負債 HK\$' 000 千港元					
Debit securities measured at amortized cost	26,567,943	-	(1,168,550)	-	-	-	-
Debit securities measured at fair value through other comprehensive income	2,937,582	-	-	-	-	-	-

16. ADVANCES TO CUSTOMERS

(a) Advances to customers less impairment allowances

Gross advances to customers	71,402,323
Less: Impairment allowances (Note 36(a)(xi))	(100,888)
– Stage 1	(60,778)
– Stage 2	(155,813)
– Stage 3	

客戶貸款總額	71,402,323
減：減值撥備(附註36(a)(xi))	(100,888)
– 第一階段	(60,778)
– 第二階段	(155,813)
– 第三階段	

16. 客戶貸款

(a) 客戶貸款減減值撥備

31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
71,402,323	63,162,642
(100,888)	(137,671)
(60,778)	(60,141)
(155,813)	(263,177)
71,084,844	62,701,653

16. ADVANCES TO CUSTOMERS (continued)

(b) Advances to customers analysed by industry sector

The following economic sector analysis of gross advances to customers is based on the categories and definitions used by the HKMA.

16. 客戶貸款(續)

(b) 按行業分析的客戶貸款

以下客戶貸款總額的經濟行業分析乃基於金管局所採用的類別及定義。

		31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
Gross advances for use in Hong Kong	在香港使用的貸款總額		
Industrial, commercial and financial	工商金融		
– Property development	– 物業發展	5,508,253	5,826,631
– Property investment	– 物業投資	9,167,483	8,574,869
– Financial concerns	– 金融企業	1,433,666	1,883,361
– Stockbrokers	– 股票經紀	–	196,701
– Wholesale and retail trade	– 批發及零售業	1,287,152	1,292,059
– Manufacturing	– 製造業	3,046,174	2,457,453
– Transport and transport equipment	– 運輸及運輸設備	69,216	177,252
– Information technology	– 資訊科技	625,724	821,043
– Electricity and gas	– 電力及煤氣	1,339,880	1,019,992
– Others	– 其他	7,805,785	6,354,829
Individuals	個人		
– Loans for the purchase of flats under the Home Ownership Scheme, Private Sector Participation Scheme and Tenants Purchase Scheme or their respective successor schemes	– 購買「居者有其屋計劃」、 「私人參建居屋計劃」及 「租者置其屋計劃」或其 各自的後繼計劃的樓宇 的貸款	71,722	33,233
– Loans for the purchase of other residential properties	– 購買其他住宅物業的貸款	11,351,802	12,457,780
– Credit card advances	– 信用卡貸款	755,300	809,543
– Others	– 其他	3,522,824	3,370,516
Trade finance	貿易融資	45,984,981	45,275,262
Gross advances for use outside Hong Kong	在香港以外使用的貸款總額	4,742,045	4,726,730
Gross advances to customers	客戶貸款總額	20,675,297	13,160,650
		71,402,323	63,162,642

16. ADVANCES TO CUSTOMERS (continued)

(c) Impaired advances to customers

Gross impaired advances (Note 36(a)(ix))	減值貸款總額(附註36(a)(ix))
Stage 3 impairment allowances made against impaired loans	就減值貸款作出的第三階段減值撥備
Amount of collateral held in respect of impaired loans	就減值貸款持有的抵押品金額

Collateral mainly comprises mortgage interests over residential properties with the Group. It does not include any expected recovery from companies in liquidation and government guarantee schemes.

(d) Net investment in finance leases and hire purchase contracts

Advances to customers include the net investment in motor vehicles and equipment leased to customers under finance leases and hire purchase contracts having the characteristics of finance leases. The contracts usually run for an initial period of 3 to 5 years, with an option for acquiring the leased asset at nominal value. The total minimum lease payments receivable under finance leases and hire purchase contracts and their present values at the year end are as follows:

Total minimum lease payments due:	最低租賃付款總金額到期期限為：
– within 1 year	– 一年以內
– after 1 year but within 5 years	– 一年以後惟五年以內
Interest income relating to future periods	與未來期間有關之利息收入
Present value of the minimum lease payments receivable	應收最低租賃付款之現值
Impairment allowances on:	減值撥備：
– Stage 1	– 第一階段
– Stage 2	– 第二階段
Net investment in finance leases and hire purchase contracts	融資租賃及租購合約之投資淨額

16. 客戶貸款(續)

(c) 客戶減值貸款

31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	% of gross advances 佔貸款總額 %	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元	% of gross advances 佔貸款總額 %
644,163	0.90	1,206,887	1.91
(155,813)		(263,177)	
488,350		943,710	
359,925		843,730	

抵押品主要包括抵押予本集團的住宅物業按揭，當中不包括任何預期自公司清盤及政府擔保計劃之收回款項。

(d) 融資租賃及租購合約之投資淨額

客戶貸款中包括根據融資租賃及具融資租賃特性之租購合約租予客戶之汽車及設備的投資淨額。合約一般初步為期三至五年，附帶按名義價值購買所租用資產之選擇權。根據融資租賃及租購合約應收之最低租賃付款總金額及於年結日之現值如下：

31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
8,908	36,865
159	12,849
9,067	49,714
(175)	(2,131)
8,892	47,583
(14)	(278)
-	-
8,878	47,305

16. ADVANCES TO CUSTOMERS (continued)

(d) Net investment in finance leases and hire purchase contracts (continued)

The maturity profile of the present value of the minimum lease payments before impairment allowances is as follows:

Within 1 year	一年以內
After 1 year but within 5 years	一年以後惟五年以內

16. 客戶貸款(續)

(d) 融資租賃及租購合約之投資淨額(續)

減值撥備前最低租賃付款現值之期限組別如下：

31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
8,892	35,066
-	12,517
8,892	47,583

17. ADVANCES TO BANKS

Gross advances to banks	銀行同業貸款總額
Less: Impairment allowances (Note 36(a)(xi))	減：減值撥備(附註36(a)(xi))
- Stage 1	- 第一階段

Based on the categories and definitions used by the HKMA, the economic sector analysis of gross advances to banks are all classified as advances for use outside Hong Kong as at 31 December 2025 and 2024. There was no overdue or impaired advances to banks as at 31 December 2025 (2024: Nil). There was no collateral held in respect of these advances to banks as at 31 December 2025 (2024: Nil).

17. 銀行同業貸款

31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
15,156,843	7,179,074
(19,843)	(10,617)
15,137,000	7,168,457

基於金管局所採用的類別及定義，於二零二五年及二零二四年十二月三十一日，銀行同業貸款總額的經濟行業分析均分類為在香港以外使用的貸款。於二零二五年十二月三十一日，並無已逾期或已減值銀行同業貸款(二零二四年：無)。於二零二五年十二月三十一日，並無就銀行同業貸款持有抵押品(二零二四年：無)。

18. DEBT SECURITIES MEASURED AT AMORTIZED COST

18. 以攤銷成本計量之債務證券

		31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
<i>Debt securities measured at amortized cost</i>	以攤銷成本計量之債務證券		
Treasury bills (including Exchange Fund Bills)	國庫券(包括外匯基金票據)		
– Listed outside Hong Kong	– 於香港以外上市	31,090	93,340
Certificates of deposit held	所持存款證		
– Unlisted	– 非上市	100,000	100,000
Debt securities	債務證券		
– Listed in Hong Kong	– 於香港上市	9,515,062	10,781,293
– Listed outside Hong Kong	– 於香港以外上市	9,162,351	9,536,002
– Unlisted	– 非上市	20,067,503	21,544,312
Gross carrying amount	賬面總值	38,876,006	42,054,947
Less: Impairment allowances (Note 36(a)(xi))	減：減值撥備(附註36(a)(xi))		
– Stage 1	– 第一階段	(33,137)	(31,816)
– Stage 2	– 第二階段	–	(258)
		38,842,869	42,022,873
<i>Debt securities measured at amortized cost are issued by:</i>	以攤銷成本計量之債務證券		
	由以下機構發行：		
– Governments and central banks	– 政府及中央銀行	1,147,848	1,425,238
– Public sector entities	– 公營實體	4,864,316	8,436,980
– Banks	– 銀行	8,555,475	9,476,276
– Corporate entities	– 企業實體	24,308,367	22,716,453
Gross carrying amount	賬面總值	38,876,006	42,054,947

At 31 December 2025, debt securities issued by banks include debt securities with fair value of HK\$0.26 billion issued by multilateral development banks (2024: HK\$5.34 billion). As at 31 December 2025, the fair value of debt securities guaranteed by governments was HK\$0.24 billion (2024: HK\$2.06 billion).

The Group purchased securitization exposures with nominal amount of HK\$623 million during the year ended 31 December 2025 (2024: HK\$660 million). The outstanding amount of securitization exposures as of 31 December 2025 was HK\$1,374.5 million (2024: HK\$990.3 million).

於二零二五年十二月三十一日，銀行發行的債務證券包括由多邊開發銀行發行的公平價值為260,000,000港元(二零二四年：5,340,000,000港元)的債務證券。於二零二五年十二月三十一日，政府擔保的債務證券的公平價值為240,000,000港元(二零二四年：2,060,000,000港元)。

截至二零二五年十二月三十一日止年度，本集團購入名義金額為623,000,000港元的證券化風險承擔(二零二四年：660,000,000港元)。截至二零二五年十二月三十一日，證券化風險承擔的賬列金額為1,374,500,000港元(二零二四年：990,300,000港元)。

19. DEBT SECURITIES MEASURED AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

19. 以公平價值於其他全面收益計量之債務證券

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
<i>Debt securities measured at fair value through other comprehensive income</i>	以公平價值於其他全面收益計量之債務證券		
Treasury bills (including Exchange Fund Bills)	國庫券(包括外匯基金票據)		
– Listed outside Hong Kong	– 於香港以外上市	210,927	147,631
– Unlisted	– 非上市	9,660,030	7,269,913
Certificates of deposit held	所持存款證		
– Unlisted	– 非上市	–	298,893
Debt securities	債務證券		
– Listed in Hong Kong	– 於香港上市	3,271,191	2,352,014
– Listed outside Hong Kong	– 於香港以外上市	10,674,740	4,820,177
– Unlisted	– 非上市	11,852,487	4,184,207
		35,669,375	19,072,835
<i>Debt securities measured at fair value through other comprehensive income are issued by:</i>	以公平價值於其他全面收益計量之債務證券由以下機構發行：		
– Governments and central banks	– 政府及中央銀行	14,193,451	9,124,764
– Public sector entities	– 公營實體	13,982,836	5,272,714
– Banks	– 銀行	6,328,929	4,023,105
– Corporate entities	– 企業實體	1,164,159	652,252
		35,669,375	19,072,835

At 31 December 2025, debt securities issued by banks include debt securities with fair value of HK\$6.12 billion issued by multilateral development banks (2024: HK\$3.88 billion). As of 31 December 2025, the fair value of debt securities guaranteed by governments was HK\$5.59 billion (2024: HK\$1.43 billion).

於二零二五年十二月三十一日，銀行發行的債務證券包括由多邊開發銀行發行的公平價值為6,120,000,000港元(二零二四年：3,880,000,000港元)。截至二零二五年十二月三十一日，政府擔保的債務證券的公平價值為5,590,000,000港元(二零二四年：1,430,000,000港元)。

20. EQUITY SECURITIES DESIGNATED AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

20. 指定以公平價值於其他全面收益計量之股本證券

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
<i>Financial assets designated at fair value through other comprehensive income</i>	指定以公平價值於其他全面收益計量之金融資產		
Equity securities	股本證券		
– Unlisted	– 非上市	72,495	72,221

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20. EQUITY SECURITIES DESIGNATED AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME (continued)

These equity securities are irrevocably designated at FVOCI as the Group intends to hold these securities for long-term investment or strategic purposes.

20. 指定以公平價值於其他全面收益計量之股本證券 (續)

由於本集團擬持有該等證券作長期投資或策略用途，該等股本證券已被不可撤銷地指定為以公平價值於其他全面收益計量。

21. FIXED ASSETS AND INVESTMENT PROPERTIES

(a) Reconciliation of carrying amount

21. 固定資產及投資物業

(a) 賬面值對賬

	Premises	Furniture, fixtures and equipment	Other properties and equipment leased for own use carried at cost 以成本列賬之其他自用租賃物業及設備	Subtotal	Investment properties	Total
	物業	傢私、裝置及設備	租賃物業及設備	小計	投資物業	總額
	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000
	千港元	千港元	千港元	千港元	千港元	千港元
Cost or valuation						
At 1 January 2025	2,405,270	1,535,347	241,094	4,181,711	62,500	4,244,211
Additions	-	167,596	38,358	205,954	-	205,954
Disposals	-	(40,888)	-	(40,888)	-	(40,888)
Deficits on revaluation	(5,336)	-	-	(5,336)	(1,000)	(6,336)
Termination of lease contract	-	-	(2,937)	(2,937)	-	(2,937)
Elimination of accumulated depreciation on revalued premises	(55,264)	-	-	(55,264)	-	(55,264)
At 31 December 2025	2,344,670	1,662,055	276,515	4,283,240	61,500	4,344,740
Accumulated depreciation						
At 1 January 2025	-	1,038,526	158,205	1,196,731	-	1,196,731
Charge for the year (Note 7)	55,264	127,223	31,314	213,801	-	213,801
Released on disposal	-	(40,091)	-	(40,091)	-	(40,091)
Termination of lease contract	-	-	(2,692)	(2,692)	-	(2,692)
Elimination of accumulated depreciation on revalued premises	(55,264)	-	-	(55,264)	-	(55,264)
At 31 December 2025	-	1,125,658	186,827	1,312,485	-	1,312,485
Accumulated impairment loss						
At 1 January and 31 December 2025	12,970	-	-	12,970	-	12,970
Net book value						
At 31 December 2025	2,331,700	536,397	89,688	2,957,785	61,500	3,019,285

21. FIXED ASSETS AND INVESTMENT PROPERTIES

(continued)

(a) Reconciliation of carrying amount (continued)

		Premises	Furniture, fixtures and equipment	Other properties and equipment leased for own use carried at cost	Subtotal	Investment properties	Total
		物業	傢私、裝置及設備	其他自用租賃物業及設備	小計	投資物業	總額
		HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000
		千港元	千港元	千港元	千港元	千港元	千港元
Cost or valuation	成本價或估價						
At 1 January 2024	於二零二四年一月一日	2,792,970	1,415,080	218,431	4,426,481	85,300	4,511,781
Additions	添置	-	131,369	25,245	156,614	-	156,614
Disposals	出售	-	(11,102)	(2,582)	(13,684)	-	(13,684)
Deficits on revaluation	重估虧損	(331,760)	-	-	(331,760)	(22,800)	(354,560)
Elimination of accumulated depreciation on revalued premises	抵銷重估物業之累計折舊	(55,940)	-	-	(55,940)	-	(55,940)
At 31 December 2024	於二零二四年十二月三十一日	2,405,270	1,535,347	241,094	4,181,711	62,500	4,244,211
Accumulated depreciation	累計折舊						
At 1 January 2024	於二零二四年一月一日	-	938,235	132,283	1,070,518	-	1,070,518
Charge for the year (Note 7)	年內扣除(附註7)	55,940	110,165	28,504	194,609	-	194,609
Released on disposal	出售撥回	-	(9,874)	(2,582)	(12,456)	-	(12,456)
Elimination of accumulated depreciation on revalued premises	抵銷重估物業之累計折舊	(55,940)	-	-	(55,940)	-	(55,940)
At 31 December 2024	於二零二四年十二月三十一日	-	1,038,526	158,205	1,196,731	-	1,196,731
Accumulated impairment loss	累計減值虧損						
At 1 January and 31 December 2024	於二零二四年一月一日及十二月三十一日	12,970	-	-	12,970	-	12,970
Net book value	賬面淨值						
At 31 December 2024	於二零二四年十二月三十一日	2,392,300	496,821	82,889	2,972,010	62,500	3,034,510

21. 固定資產及投資物業(續)

(a) 賬面值對賬(續)

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21. FIXED ASSETS AND INVESTMENT PROPERTIES

(continued)

(a) Reconciliation of carrying amount (continued)

Had the revalued premises been carried at cost less accumulated depreciation, the carrying amounts would have been:

Net book value 賬面淨值

The Group leases out an investment property under operating lease, which runs for an initial period of 3 years. Undiscounted lease payments under non-cancellable operating leases in place at the reporting date will be receivable by the Group in future periods as follows:

Within 1 year 一年以內
After 1 year but within 2 years 一年以後惟兩年以內
After 2 years but within 3 years 兩年以後惟三年以內

The carrying amount of other properties and equipment leased for own use carried at cost by class of underlying asset at the end of the reporting period is as follows.

Properties 物業
Other equipment 其他設備

21. 固定資產及投資物業 (續)

(a) 賬面值對賬 (續)

倘重估物業按成本減累計折舊入賬，則賬面值應為：

31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
692,110	701,485

本集團根據經營租約出租投資物業，初始租期為三年。本集團於未來期間應收於報告日期已有的不可取消經營租約下之未折現租賃付款如下：

31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
600	600
300	600
-	300
900	1,500

於報告期末按相關資產級別劃分的以成本列賬之其他自用租賃物業及設備的賬面值如下：

31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
85,848	77,763
3,840	5,126
89,688	82,889

21. FIXED ASSETS AND INVESTMENT PROPERTIES

(continued)

(b) Fair value measurement of properties

(i) Fair value hierarchy

The following table presents the fair value of the Group's properties measured at the end of the reporting period on a recurring basis, categorized into the three-level fair value hierarchy as defined in HKFRS 13, Fair value measurement. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

Level 1: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date

Level 2: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available

Level 3: Fair value measured using significant unobservable inputs

The fair value measurement of the Group's premises and investment properties are categorized as Level 3 as at 31 December 2025 and 2024. During the years ended 31 December 2025 and 2024, there were no transfers between Level 1 and Level 2, or transfers into or out of Level 3. The Group's policy is to recognize transfers between levels of fair value hierarchy as at the end of the reporting period in which they occur.

All of the Group's premises and investment properties were revalued as at 31 December 2025 and 2024. The valuation was carried out by an independent firm of surveyors, Colliers International (Hong Kong) Limited, who have multi-disciplinary team of experts with appropriate recognized professional qualifications and recent experience in the location and category of property being valued.

The revaluation deficits of HK\$4.5 million on premises (2024: HK\$277.0 million) for the year has been recognized in other comprehensive income and accumulated in the premises revaluation reserve, net of deferred tax.

21. 固定資產及投資物業(續)

(b) 物業之公平價值計量

(i) 公平價值等級制度

下表列示本集團於報告期末按經常性基準計量之物業公平價值，並歸類為香港財務報告準則第13號公平價值計量所界定之三個公平價值架構級別。公平價值計量所歸類之級別乃參照以下估值技術所用輸入數據之可觀察程度及重要程度而釐定：

第一級：使用第一級輸入數據(即於計量日期相同資產或負債在活躍市場之未經調整報價)計量之公平價值

第二級：使用第二級輸入數據(即未能符合第一級規定之可觀察輸入數據，以及不使用不可觀察重要輸入數據)計量之公平價值。不可觀察輸入數據指未有相關市場數據之輸入數據

第三級：使用不可觀察重要輸入數據計量之公平價值

於二零二五年及二零二四年十二月三十一日，本集團物業及投資物業的公平價值計量分類為第三級。於截至二零二五年及二零二四年十二月三十一日止年度，第一級及第二級之間並無任何轉移，亦無任何資產轉入或轉出第三級。本集團之政策是於轉移發生之相關報告期末確認公平價值等級制度之間的轉移。

本集團所有物業及投資物業於二零二五年及二零二四年十二月三十一日作出重估。估值由獨立測量師高力國際物業顧問(香港)有限公司進行，其擁有跨專業的專家團隊，具備適當的公認專業資格，且具有近期評估物業所在地及範疇的經驗。

本年度物業重估虧損4,500,000港元(二零二四年：277,000,000港元)經扣除遞延稅項後已於其他全面收益內確認及在物業重估儲備中累計。

21. FIXED ASSETS AND INVESTMENT PROPERTIES

(continued)

(b) Fair value measurement of properties (continued)

(i) Fair value hierarchy (continued)

The revaluation deficits of HK\$1.0 million on investment properties (2024: HK\$22.8 million) for the year has been recognized in profit or loss.

(ii) Reconciliation of fair value measurements in Level 3 of the fair value hierarchy

The following table provides a reconciliation of the movement between opening and closing balances of Level 3 properties, measured at fair value using a valuation technique with significant unobservable inputs:

Premises 物業

At 1 January	於一月一日	
Depreciation for the year	本年度折舊	
Deficits on revaluation – debit to premises revaluation reserve (Note 11)	重估虧損—自物業重估儲備扣除(附註11)	
At 31 December	於十二月三十一日	
Total gains or losses for the year included in other comprehensive income for assets held at the end of the reporting period	就於報告期末所持資產計入其他全面收益的本年度收益或虧損總額	
– Premises: net movement in premises revaluation reserve	– 物業：物業重估儲備淨變動	
Total gains or losses for the year included in profit or loss for assets held at the end of the reporting period	就於報告期末所持資產計入損益賬的本年度收益或虧損總額	
– Operating expenses: Depreciation	– 營運支出：折舊	

21. 固定資產及投資物業(續)

(b) 物業之公平價值計量(續)

(i) 公平價值等級制度(續)

本年度投資物業重估虧損1,000,000港元(二零二四年：22,800,000港元)已於損益賬內確認。

(ii) 公平價值等級制度第三級公平價值計量的對賬

下表載列按公平價值計量使用估值技術連同重大不可觀察輸入數據之第三級物業年初及年末結餘之變動對賬：

	2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
	2,392,300	2,780,000
	(55,264)	(55,940)
	(5,336)	(331,760)
	2,331,700	2,392,300
	(4,456)	(277,020)
	(55,264)	(55,940)

21. FIXED ASSETS AND INVESTMENT PROPERTIES

(continued)

(b) Fair value measurement of properties (continued)

(ii) Reconciliation of fair value measurements in Level 3 of the fair value hierarchy (continued)

Investment properties 投資物業

At 1 January	於一月一日
Deficits on revaluation – debit to profit or loss	重估虧損—自損益賬扣除
At 31 December	於十二月三十一日
Total gains or losses for the year included in profit or loss for assets held at the end of the reporting period	就於報告期末所持資產計入 損益賬的本年度收益 或虧損總額
– Rental income (Note 6)	– 租金收入(附註6)
– Loss on revaluation of investment properties	– 投資物業重估虧損

(iii) Information about Level 3 fair value measurements

Valuation technique 估值技術	Unobservable input 不可觀察輸入數據	Range 範圍
Market Approach – Comparable Transactions Method 市場法—可資比較交易法	Premium/(discount) on characteristic of the properties 物業特點的溢價/(折讓)	-14.6% to 0.0% (2024: -31.1% to -2.7%) -14.6%至0.0% (二零二四年：-31.1%至-2.7%)

The fair value of premises held for own use and investment properties are determined using the Market Approach. The Market Approach provides an indication of value by comparing the subject asset with identical or similar assets for which price information is available. In analysing such sales, which qualify as arm's-length transactions between willing buyers and sellers, adjustments are made to reflect differences between the comparable and the subject of this valuation in matters such as transaction dates, size, location, quality, age and amenities and any other relevant factors, to assess the value of the subject asset. This approach is commonly used to value assets where reliable sales evidence is available.

21. 固定資產及投資物業(續)

(b) 物業之公平價值計量(續)

(ii) 公平價值等級制度第三級公平價值計量的對賬(續)

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
62,500	85,300
(1,000)	(22,800)
61,500	62,500
600	386
(1,000)	(22,800)

(iii) 有關第三級公平價值計量的資料

持作自用物業及投資物業的公平價值乃使用市場法釐定。市場法乃透過將目標資產與價格資訊可得的相同或類似資產作比較，以提供價值指標。透過分析自願買方及自願賣方雙方按公平原則進行的出售交易以評估目標資產之價值時，已作出調整以反映可比較資產與該估值目標之間於交易日期、規模、地點、質量、年期及設施以及任何其他相關因素等方面的差異。該方法通常用於評估可取得可靠銷售憑證的資產。

21. FIXED ASSETS AND INVESTMENT PROPERTIES

(continued)

(b) Fair value measurement of properties (continued)

(iv) Effects of changes in significant unobservable assumptions to reasonably possible alternative assumptions

Although the Group believes that its estimates of fair value are appropriate, the use of different methodology or assumptions could lead to different measurements of fair value. For fair value measurements in Level 3 of the fair value hierarchy, a 10% change in either direction in reasonably possible alternative assumptions would have the following effects:

31 December 2025	二零二五年十二月三十一日
Assets	資產
Premises	物業
Investment properties	投資物業

31 December 2024	二零二四年十二月三十一日
Assets	資產
Premises	物業
Investment properties	投資物業

21. 固定資產及投資物業(續)

(b) 物業之公平價值計量(續)

(iv) 重大不可觀察假設出現變動對可行替代合理假設之影響

雖然本集團相信其公平價值估計屬適當，但是使用不同方法或假設可能導致公平價值之不同計量。就公平價值等級制度第三級下之公平價值計量而言，合理可能的替代假設向任意方向變動10%可能產生下列影響：

Effect on profit or loss 對損益賬的影響		Effect on other comprehensive income 對其他全面收益的影響	
Favourable 有利變動	Unfavourable 不利變動	Favourable 有利變動	Unfavourable 不利變動
HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
-	-	233,170	(233,170)
6,150	(6,150)	-	-

Effect on profit or loss 對損益賬的影響		Effect on other comprehensive income 對其他全面收益的影響	
Favourable 有利變動	Unfavourable 不利變動	Favourable 有利變動	Unfavourable 不利變動
HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
-	-	239,230	(239,230)
6,250	(6,250)	-	-

21. FIXED ASSETS AND INVESTMENT PROPERTIES

(continued)

(c) The analysis of net book value of premises and investment properties are as follows:

Premises 物業

Held in Hong Kong at fair value
– Long-term leases (over 50 years)
– Medium-term leases (10-50 years)

於香港按公平價值持有
– 長期租約(超過五十年)
– 中期租約(十年至五十年)

Investment properties 投資物業

Held in Hong Kong at fair value
– Medium-term leases (10-50 years)

於香港按公平價值持有
– 中期租約(十年至五十年)

21. 固定資產及投資物業(續)

(c) 物業及投資物業賬面淨值的分析如下：

	31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
	1,560,600	1,592,400
	771,100	799,900
	2,331,700	2,392,300
	31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
	61,500	62,500

22. DEPOSITS AND BALANCES OF BANKS AND OTHER FINANCIAL INSTITUTIONS

22. 銀行同業及其他金融機構之存款及結餘

Deposits and balances from banks
Amounts due to banks and other
financial institutions under repurchase
agreements (Note 36(f))

銀行同業之存款及結餘
回購協議項下應付銀行同業及
其他金融機構之款項(附註36(f))

	31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
	2,750,611	1,967,929
	1,263,084	1,888,081
	4,013,695	3,856,010

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23. DEPOSITS FROM CUSTOMERS

Demand deposits and current accounts	活期及往來存款
Savings deposits	儲蓄存款
Time deposits	定期存款

23. 客戶存款

31 December 2025 二零二五年 十二月三十一日	31 December 2024 二零二四年 十二月三十一日
HK\$' 000 千港元	HK\$' 000 千港元
12,534,571	11,417,869
6,060,206	5,366,684
144,297,623	117,110,808
162,892,400	133,895,361

24. TRADING LIABILITIES

Short positions in Exchange Fund Bills	外匯基金票據之短倉
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24. 交易賬項下之負債

31 December 2025 二零二五年 十二月三十一日	31 December 2024 二零二四年 十二月三十一日
HK\$' 000 千港元	HK\$' 000 千港元
2,460,418	941,735

25. OTHER LIABILITIES

Net defined benefit liability (Note 30(a)(i))	定額福利負債淨額(附註30(a)(i))
Impairment allowances recognized in respect of credit related commitments and contingencies (Note 36(a)(xi))	就與信貸有關之承擔及或然項目 確認的減值撥備(附註36(a)(xi))
Lease liabilities (Note 29(d))	租賃負債(附註29(d))
Accounts payable and other liabilities	應付賬項及其他負債

25. 其他負債

31 December 2025 二零二五年 十二月三十一日	31 December 2024 二零二四年 十二月三十一日
HK\$' 000 千港元	HK\$' 000 千港元
6,555	10,794
13,921	23,139
94,316	86,148
2,668,847	4,398,701
2,783,639	4,518,782

25. OTHER LIABILITIES (continued)

The following table shows the remaining contractual maturities of the Group's lease liabilities at the end of the reporting period:

Within 1 year	一年以內
After 1 year but within 2 years	一年以後惟兩年以內
After 2 years but within 5 years	兩年以後惟五年以內
After 5 years	五年以後
Less: total future interest expenses	減：未來利息開支總額
Present value of lease liabilities	租賃負債之現值

25. 其他負債(續)

下表顯示本集團於報告期末之租賃負債的剩餘合約到期日：

31 December 2025 二零二五年十二月三十一日		31 December 2024 二零二四年十二月三十一日	
Present value of the minimum lease payments 最低租賃 付款之現值 HK\$' 000 千港元	Total minimum lease payments 最低租賃 付款總額 HK\$' 000 千港元	Present value of the minimum lease payments 最低租賃 付款之現值 HK\$' 000 千港元	Total minimum lease payments 最低租賃 付款總額 HK\$' 000 千港元
31,347	34,362	22,647	25,569
23,365	25,384	18,851	21,046
25,400	28,454	25,587	29,358
14,204	15,083	19,063	20,673
94,316	103,283	86,148	96,646
	(8,967)		(10,498)
	94,316		86,148

26. INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(a) Current tax liabilities in the consolidated statement of financial position represents:

Provision for Hong Kong Profits Tax for the year (Note 10(a))	年內香港利得稅準備(附註 10(a))
Provisional Hong Kong Profits Tax paid	已付香港暫繳利得稅
Balance of Hong Kong Profits Tax payable relating to prior years	過往年度應付香港利得稅結餘
<i>Representing:</i>	代表：
Hong Kong Profits Tax recoverable	可收回香港利得稅
Provision for Hong Kong Profits Tax	香港利得稅準備

26. 綜合財務狀況表之所得稅

(a) 綜合財務狀況表內之即期稅項負債為：

31 December 2025 二零二五年十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年十二月三十一日 HK\$' 000 千港元
239,767	161,978
(150,190)	(89,682)
89,577	72,296
89,577	72,296
-	-
89,577	72,296
89,577	72,296

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26. INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION (continued)

(b) Deferred tax assets and liabilities recognized

The components of deferred tax assets/(liabilities) recognized in the consolidated statement of financial position and the movements during the year are as follows:

		Depreciation allowances in excess of related depreciation	Defined benefit scheme	Impairment allowances	Revaluation of financial instruments measured at FVOCI	Revaluation of premises	Revaluation of investment properties	Total
		超過有關折舊的折舊免稅額	定額福利計劃	減值撥備	以公平價值計量之金融工具重估	物業重估	投資物業重估	總額
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元
At 1 January 2024	於二零二四年一月一日	(60,640)	3,256	53,180	(141,393)	(360,623)	380	(505,840)
(Charged)/credited in arriving at the profit for the year (Note 10(a))	於本年度溢利中(扣除)/計入(附註10(a))	(6,090)	(1,800)	(5,825)	-	113	3,762	(9,840)
Credited to other comprehensive income	於其他全面收益中計入	-	1,011	-	135,122	62,401	-	198,534
At 31 December 2024 and 1 January 2025	於二零二四年十二月三十一日及二零二五年一月一日	(66,730)	2,467	47,355	(6,271)	(298,109)	4,142	(317,146)
(Charged)/credited in arriving at the profit for the year (Note 10(a))	於本年度溢利中(扣除)/計入(附註10(a))	(4,146)	9	1,002	-	113	165	(2,857)
(Charged)/credited to other comprehensive income	於其他全面收益中(扣除)/計入	-	(672)	-	(18,742)	8,434	-	(10,980)
At 31 December 2025	於二零二五年十二月三十一日	(70,876)	1,804	48,357	(25,013)	(289,562)	4,307	(330,983)

26. 綜合財務狀況表之所得稅(續)

(b) 已確認遞延稅項資產及負債

於綜合財務狀況表內確認之遞延稅項資產/(負債)之各組成部分及年內之變動如下：

26. INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION (continued)

(b) Deferred tax assets and liabilities recognized (continued)

Deferred tax assets and liabilities recognized are summarized as follows:

Net deferred tax liabilities recognized in the consolidated statement of financial position

綜合財務狀況表確認之遞延稅項負債淨額

(c) Deferred tax assets unrecognized

The Group has no material unrecognized deferred tax asset as at 31 December 2025 (2024: Nil).

26. 綜合財務狀況表之所得稅 (續)

(b) 已確認遞延稅項資產及負債 (續)

已確認遞延稅項資產及負債概述如下：

31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
(330,983)	(317,146)

(c) 未確認之遞延稅項資產

於二零二五年十二月三十一日，本集團並無重大未確認之遞延稅項資產（二零二四年：零）。

27. SHARE CAPITAL

Issued and fully paid:

Ordinary shares

As at 1 January and 31 December

已發行及繳足：

普通股

於一月一日及十二月三十一日

27. 股本

2025 二零二五年		2024 二零二四年	
Number of shares 股份數目	Share capital 股本 HK\$' 000 千港元	Number of shares 股份數目	Share capital 股本 HK\$' 000 千港元
1,641,273,089	4,830,448	1,641,273,089	4,830,448

The holders of ordinary shares are entitled to receive dividends from time to time and are entitled to one vote per share at a general meeting of the Bank. All ordinary shares rank equally with regard to the Bank's residual assets.

普通股持有人有權不時收取股息及有權於本行之股東大會上就每股投一票。所有普通股對本行之剩餘資產享有同等地位。

28. RESERVES AND DIVIDEND

(a) Regulatory reserve

The regulatory reserve is maintained to satisfy the provisions of the HKBO for prudential supervision purposes. Movements in the reserve are made directly through retained earnings and in consultation with the HKMA.

(b) Investment revaluation reserve (non-recycling)

The investment revaluation reserve (non-recycling) comprises the cumulative net change in the fair value of equity investments designated at FVOCI under HKFRS 9 that are held at the end of the reporting period (see Note 2(f)).

(c) Investment revaluation reserve (cycling)

The investment revaluation reserve (cycling) is dealt with in accordance with the accounting policies adopted for non-equity investments measured at FVOCI in Note 2(f)(ii).

(d) Premises revaluation reserve

The premises revaluation reserve is dealt with in accordance with the accounting policies adopted for land and buildings in Note 2(j).

(e) Dividend

Dividends payable to equity shareholders of the Bank attributable to the year

Final dividend proposed after the end of the year of HK\$0.168 per ordinary share (2024: HK\$0.11)

年結日後擬派末期股息每股普通股0.168港元
(二零二四年：0.11港元)

The final dividend proposed after the end of the year has not been recognized as a liability at the end of the year.

28. 儲備及股息

(a) 法定儲備

為根據香港《銀行業條例》的規定而保留法定儲備以達至嚴謹監管的目的。該儲備之變動乃在諮詢金管局之意見後直接從保留溢利轉撥。

(b) 投資重估儲備(非循環)

投資重估儲備(非循環)包括於報告期末持有根據香港財務報告準則第9號被指定為以公平價值於其他全面收益計量的股本投資的累計公平價值變動淨額(見附註2(f))。

(c) 投資重估儲備(循環)

投資重估儲備(循環)乃按附註2(f)(ii)中就以公平價值於其他全面收益計量的非股本投資採納之會計政策處理。

(d) 物業重估儲備

物業重估儲備乃按附註2(j)中就土地及樓宇採納之會計政策處理。

(e) 股息

年內應付本行股東之股息

31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
275,734	180,540

於年結日，年結日後擬派末期股息並無確認為負債。

29. CASH AND CASH EQUIVALENTS

(a) Cash and cash equivalents in the consolidated cash flow statement

Cash and balances with banks	現金及於銀行同業之結餘
Money at call and short notice with original maturity within three months	原於三個月內到期之通知及短期存款
Treasury bills with original maturity within three months	原於三個月內到期之國庫券
Placements with banks with original maturity within three months	原於三個月內到期之銀行同業放款

29. 現金及等同現金項目

(a) 綜合現金流動表之現金及等同現金項目

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
2,133,492	1,710,981
2,175,018	6,127,876
3,493,452	5,126,993
1,157,802	1,075,691
8,959,764	14,041,541

(b) Reconciliation to the consolidated statement of financial position

Cash and short-term funds (Note 13)	現金及短期資金(附註13)
Treasury bills	國庫券
– Trading assets (Note 14)	– 持作交易用途資產(附註14)
– Debt securities measured at amortized cost	– 以攤銷成本計量之債務證券
– Debt securities measured at fair value through other comprehensive income (Note 19)	– 以公平價值於其他全面收益計量之債務證券(附註19)
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘
Amount shown in the consolidated statement of financial position	綜合財務狀況表內所示金額
Less: Amount with an original maturity of over three months	減：原到期日為三個月以上到期的金額
Cash and cash equivalents in the consolidated cash flow statement	綜合現金流動表之現金及等同現金項目

(b) 綜合財務狀況表之對賬

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
5,002,214	8,516,072
2,460,418	1,436,973
31,005	93,084
9,870,957	7,417,544
14,425,351	10,685,622
31,789,945	28,149,295
(22,830,181)	(14,107,754)
8,959,764	14,041,541

(c) Total cash outflow for leases

Within operating cash flows	於經營現金流之內
Within financing cash flows	於融資現金流之內

(c) 租賃現金流出總額

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
38,358	25,245
3,707	3,559
42,065	28,804

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29. CASH AND CASH EQUIVALENTS (continued)

(d) Reconciliation of liabilities arising from financing activities

At 1 January	於一月一日
Changes from financing cash flows:	融資現金流量變動：
Payment of lease liabilities	租賃負債付款
Total changes from financing cash flows	融資現金流量變動總額
Other change:	其他變動：
Increase in lease liabilities from entering into new leases during the year	年內因訂立新租賃而增加的租賃負債
At 31 December (Note 25)	於十二月三十一日(附註25)

29. 現金及等同現金項目 (續)

(d) 融資活動所產生的負債之對賬

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
86,148	89,100
(3,707)	(3,559)
(3,707)	(3,559)
11,875	607
94,316	86,148

30. EMPLOYEE RETIREMENT BENEFITS

(a) Defined benefit retirement plans

The Group operates a retirement scheme, namely the Fubon Bank (Hong Kong) Limited Retirement Scheme (“the Scheme”), which incorporates a defined benefit plan for 10.2% (2024: 11.3%) of its full time employees. The Scheme is administered by trustees who are independent. The assets of the Scheme are held separately from those of the Group. The Group has secured MPF exemption status for the Scheme. The Scheme is funded by contributions from the Group in accordance with the trust deed governing the Scheme and based on an independent actuary’s recommendations. The latest independent actuarial valuation of the Scheme was at 31 December 2025 and was prepared by Iris Lee, Associate of the Society of Actuaries, of Mercer (Hong Kong) Limited using the projected unit credit actuarial cost method. The actuarial valuation indicates that the Group’s obligations under the Scheme are 97.45% (2024: 96.04%) covered by the plan assets held by the trustee.

The Scheme offers a lump sum at retirement based on final salary and years of service or employee and employer contributions if greater. The contribution based benefit is notionally invested in a “guarantee fund” (for which the Group acts as guarantor), with no less than a 5% p.a. return.

The Scheme is closed to new entrants except that in exceptional circumstances new individual entrants are allowed to join at the Group’s discretion, so that the Scheme’s size is contained. However, the defined benefit element and the 5% p.a. guaranteed return offered on contributions exposes the Group to actuarial risks such as interest rate risk, investment risk and longevity risk.

30. 僱員退休福利

(a) 定額福利退休計劃

本集團推行一項退休計劃，名為富邦銀行(香港)有限公司退休計劃(「該計劃」)，為其10.2%(二零二四年：11.3%)全職僱員設立一項定額福利計劃。該計劃由獨立受託人管理。該計劃資產與本集團的資產分開持有。本集團就該計劃獲得強積金的豁免地位。該計劃乃由本集團根據規管該計劃的信託契據，並以獨立精算師的意見為基礎作出供款。該計劃最新的獨立精算估值乃於二零二五年十二月三十一日進行，由美世(香港)有限公司之Iris Lee(美國準精算師)以預計單位信貸方式編製。該精算估值顯示，本集團為該計劃所承擔之責任中，97.45%(二零二四年：96.04%)可透過受託人所持有的計劃資產獲得保障。

該計劃在退休時基於僱員最終薪金及服務年期及僱主供款之較高者提供一筆金額。基於福利之供款於名義上投資於一項「擔保基金」(本集團作為擔保人)，年回報率不低於5%。

該計劃不向新加入者開放，惟新加入個人由本集團酌情決定允許加入，致使該計劃的規模可受控制。然而，定額福利部分及供款年回報率5%擔保回報使本集團面臨精算風險，例如利率風險、投資風險及長壽風險。

30. EMPLOYEE RETIREMENT BENEFITS (continued)

(a) Defined benefit retirement plans (continued)

- (i) The amounts recognized in the consolidated statement of financial position are as follows:

Present value of wholly or partly funded obligations	獲全數或部分資助的承擔現值
Fair value of plan assets	計劃資產的公平價值
Net liabilities recognized in the consolidated statement of financial position (Note 25)	於綜合財務狀況表確認之負債淨額(附註25)

A portion of the above liability is expected to be settled after more than one year. However, it is not practicable to segregate this amount from the amounts payable in the next twelve months, as future contributions will also relate to future services rendered and future changes in actuarial assumptions and market conditions.

The Scheme follows a tri-annual funding valuation schedule when at each funding valuation, the contributions for the following three years are set. The last funding valuation was as of 31 December 2022 and it was assessed at that valuation that the Group is required to contribute at no less than 5.4% of active members' Scheme Salary from 1 January 2023 to 31 December 2025.

The next funding valuation will be carried as at 31 December 2025 in the first half of year 2026.

In addition to the above, the Group acts as the guarantor to meet the 5% p.a. return on the defined contribution benefits. The annual contribution relating to this obligation is determined annually (based on the Scheme's return in the 1 July – 30 June financial year). The guarantor contribution determined for the 1 July 2025 – 30 June 2026 financial year is nil (1 July 2024 – 30 June 2025: HK\$9,822,000).

30. 僱員退休福利(續)

(a) 定額福利退休計劃(續)

- (i) 於綜合財務狀況表確認的金額如下：

31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
(257,324)	(272,917)
250,769	262,123
(6,555)	(10,794)

上述負債的一部分預期將於超過一年後結算。然而，將該金額從未來十二月應付金額中分離屬不實際，因為未來供款將亦涉及提供的未來服務及精算假設及市況的未來變動。

該計劃於每三年一次融資估值時設定接下來三年供款。最近一次融資評估為截至二零二二年十二月三十一日，且按該評估估值，本集團需繳付的金額不少於由二零二三年一月一日至二零二五年十二月三十一日在職成員計劃薪金的5.4%。

下一次於二零二五年十二月三十一日的融資估值將於二零二六年上半年進行。

除上文以外，本集團作為擔保人以滿足定額供款福利每年5%的回報。有關該責任的供款為每年釐定(基於七月一日至六月三十日財政年度該計劃的回報)。二零二五年七月一日至二零二六年六月三十日財政年度的擔保人供款經釐定為零(二零二四年七月一日至二零二五年六月三十日：9,822,000港元)。

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30. EMPLOYEE RETIREMENT BENEFITS (continued)

(a) Defined benefit retirement plans (continued)

(ii) Plan assets consist of the following:

Equities and unit funds	股本及基金單位
Interest-bearing securities	計息證券
Bank deposit, cash and other assets	銀行存款、現金及其他資產

All of the interest-bearing securities have quoted prices in active markets.

(iii) Movements in the present value of the defined benefit obligation

At 1 January	於一月一日
Remeasurements:	重新計量：
– Actuarial losses arising from changes in demographic assumptions	– 人口統計假設變動產生之精算虧損
– Actuarial losses arising from changes in financial assumptions	– 財務假設變動產生之精算虧損
– Actuarial losses arising from experience adjustments	– 過往調整產生之精算虧損
Benefits paid by the plans	計劃已付福利
Current service cost	本期服務成本
Interest cost	利息成本
Participants' contributions	參與者供款
At 31 December	於十二月三十一日

The weighted average duration of the defined benefit obligation is 4.3 years (2024: 4.3 years).

30. 僱員退休福利 (續)

(a) 定額福利退休計劃 (續)

(ii) 計劃資產包括如下：

31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
15,531	11,409
165,805	139,249
69,433	111,465
250,769	262,123

所有計息證券於活躍市場有報價。

(iii) 定額福利責任現值的變動

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
272,917	275,941
84	88
5,415	6,171
2,145	3,405
280,561	285,605
(39,858)	(31,040)
6,528	7,460
7,781	7,957
2,312	2,935
257,324	272,917

定額福利責任加權平均期限為4.3年(二零二四年：4.3年)。

30. EMPLOYEE RETIREMENT BENEFITS (continued)

(a) Defined benefit retirement plans (continued)

(iv) Movements in plan assets

At 1 January	於一月一日
Group's contributions paid to the plans	本集團對計劃的供款
Benefits paid by the plans	計劃已付福利
Interest income	利息收入
Administrative expenses paid from plan assets	自計劃資產支付的行政開支
Return on plan assets	計劃資產回報
At 31 December	於十二月三十一日

(v) Amounts recognized in the consolidated statement of comprehensive income are as follows:

Current service cost (Note 7)	本期服務成本(附註7)
Net interest cost on net defined benefit liability	定額福利負債淨額之淨利息成本
Administrative expenses and taxes	行政支出及稅項
Total amounts recognized in profit or loss	於損益賬內確認之總額
Actuarial losses	精算虧損
Return on plan assets, excluding interest income	計劃資產之回報，不包括利息收入
Total amounts recognized in other comprehensive income (Note 11)	於其他全面收益中確認之總額(附註11)
Total defined benefit cost	定額福利成本總額

The actual gains on the Scheme's assets for the year ended 31 December 2025 amounted to approximately HK\$16,831,000 (2024: HK\$7,826,000).

30. 僱員退休福利(續)

(a) 定額福利退休計劃(續)

(iv) 計劃資產變動

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
262,123	260,021
11,673	25,316
(39,858)	(31,040)
7,558	7,599
(2,443)	(3,310)
11,716	3,537
250,769	262,123

(v) 於綜合全面收益表中已確認之金額如下：

For the year ended 31 December 2025 截至 二零二五年 十二月三十一日 止年度 HK\$' 000 千港元	For the year ended 31 December 2024 截至 二零二四年 十二月三十一日 止年度 HK\$' 000 千港元
6,528	7,460
223	358
2,443	3,310
9,194	11,128
7,644	9,664
(11,716)	(3,537)
(4,072)	6,127
5,122	17,255

截至二零二五年十二月三十一日止年度，計劃資產實際收益達約16,831,000港元(二零二四年：7,826,000港元)。

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30. EMPLOYEE RETIREMENT BENEFITS (continued)

(a) Defined benefit retirement plans (continued)

(vi) Significant actuarial assumptions (expressed as weighted averages) and sensitivity analysis are as follows:

Discount rate	折現率
Salary increase rate	薪金增加率

The analysis below shows how the defined benefit obligation would have increased/(decreased) as a result of 50 basis points change in the significant actuarial assumptions:

31 December 2025

Discount rate	折現率
Salary increase rate	薪金增加率

31 December 2024

Discount rate	折現率
Salary increase rate	薪金增加率

The sensitivity analysis presented above has been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period assuming that all other assumptions are held constant.

30. 僱員退休福利 (續)

(a) 定額福利退休計劃 (續)

(vi) 重大精算假設 (表述為加權平均數) 及敏感度分析如下：

2025 二零二五年	2024 二零二四年
2.6% p.a. 年利率 2.6%	3.1% p.a. 年利率3.1%
3.0% p.a. 年利率 3.0%	3.0% p.a. 年利率3.0%

以下分析顯示因重大精算假設變動50個基點時定額福利責任增加／(減少)：

Increase in 50 basis points 上升50個基點 HK\$' 000 千港元	Decrease in 50 basis points 下降50個基點 HK\$' 000 千港元
(5,224)	5,481
3,242	(2,728)

Increase in 50 basis points 上升50個基點 HK\$' 000 千港元	Decrease in 50 basis points 下降50個基點 HK\$' 000 千港元
(5,540)	5,813
3,439	(2,893)

以上呈報敏感度分析於釐定時乃基於於報告期末假設的可能合理變動(假定所有其他假設保持不變)。

30. EMPLOYEE RETIREMENT BENEFITS (continued)

(b) Mandatory Provident Fund Scheme (“MPF Scheme”)

The Group also operates an MPF scheme under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees employed under the jurisdiction of the Hong Kong Employment Ordinance and not previously covered by the Scheme. The Group participates in an approved MPF scheme with the Bank Consortium Trust Company Limited to provide a scheme choice to both existing and new employees. The MPF Scheme is a defined contribution retirement scheme administered by an independent trustee.

Under the MPF Scheme, the employer and its employees are each required to make mandatory contributions to the scheme at 5% of the employees' relevant income, subject to a cap of monthly relevant income of HK\$30,000. Contributions to the scheme vest immediately.

In addition to the mandatory contribution, employees will have a one-off election to make a voluntary contribution of 5% of employee's relevant income. At the same time, the Group will make a matching voluntary contribution accordingly.

31. CONTINGENT LIABILITIES AND COMMITMENTS

(a) Credit related commitments and contingencies

Credit related commitments and contingencies include letters of credit, guarantees and commitments to extend credit. The risk involved is essentially the same as the credit risk involved in extending loan facilities to customers. The contractual amounts represent the amounts at risk should the contract be fully drawn upon and the credit default. As the facilities may expire without being drawn upon, the contractual amounts do not represent expected future cash flows.

30. 僱員退休福利(續)

(b) 強制性公積金計劃(「強積金計劃」)

本集團亦根據香港強制性公積金計劃條例向根據香港僱傭條例管轄範圍內受僱而未曾納入該計劃內的僱員推行了一項強積金計劃。本集團參與銀聯信託有限公司一項獲認可的強積金計劃，以向現職及新入職僱員提供計劃選擇。強積金計劃乃由獨立受託人所管理的定額供款退休計劃。

根據強積金計劃，僱主及其僱員須各自就計劃按僱員相關收入作出5%之強制性供款，惟須受限於每月相關收入之上限30,000港元。一經對計劃作出供款，供款即予以歸屬。

除強制性供款外，僱員可作出一次性選擇，就其相關收入作出5%之自願性供款。同時，本集團將須作出相應的等額自願性供款。

31. 或然負債及承擔

(a) 與信貸有關之承擔及或然項目

與信貸有關之承擔及或然項目包括信用證、擔保和承付款項。所涉及之風險基本上與向客戶提供貸款之信貸風險相同。合約金額是指當合約被完全提取及客戶違約時所承擔風險之數額。由於該等備用貸款可能在未經提取前到期，故合約金額並不代表預計未來現金流。

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31. CONTINGENT LIABILITIES AND COMMITMENTS

(continued)

(a) Credit related commitments and contingencies

(continued)

The following is a summary of the contractual and credit risk weighted amounts of each significant class of credit related commitments and contingencies:

Direct credit substitutes	直接信貸替代項目
Transaction-related contingencies	與交易有關之或然項目
Trade-related contingencies	與貿易有關之或然項目
Undrawn loan facilities	未提取之備用貸款
– which are unconditionally cancellable	– 其中可無條件地取消
– with an original maturity of up to one year	– 原訂到期期限為最多一年
– with an original maturity of more than one year	– 原訂到期期限為一年以上

The risk weights used in the computation of credit risk weighted amounts range from 0% to 150%.

(b) Capital commitments

Capital commitments for purchase of equipment and investment funds measured at fair value through profit or loss outstanding not provided for in these financial statements were as follows:

Contracted for 已訂合約

31. 或然負債及承擔(續)

(a) 與信貸有關之承擔及或然項目(續)

以下為每項重大與信貸有關之承擔及或然項目類別之合約金額及信貸加權金額之摘要：

31 December 2025 二零二五年十二月三十一日		31 December 2024 二零二四年十二月三十一日	
Contractual amounts	Credit risk weighted amounts	Contractual amounts	Credit risk weighted amounts
合約金額	信貸風險加權金額	合約金額	信貸風險加權金額
HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000
千港元	千港元	千港元	千港元
82,043	81,690	81,110	81,110
95,959	46,453	111,029	55,515
276,371	48,460	305,683	61,137
18,985,233	1,254,994	24,744,368	–
835,309	264,536	236,821	47,364
5,055,707	1,577,654	2,685,000	1,214,892
25,330,622	3,273,787	28,164,011	1,460,018

用於計算信貸風險加權金額之風險加權比率介乎0%至150%之間。

(b) 資本承擔

未於財務報表內提撥之有關購買設備及通過損益以反映公平價值計量之投資基金之未兌現資本承擔如下：

31 December 2025 二零二五年十二月三十一日	31 December 2024 二零二四年十二月三十一日
HK\$' 000	HK\$' 000
千港元	千港元
127,604	111,100

32. TRUST ACTIVITIES

The Group commonly acts as trustees and in other fiduciary capacities that result in the holding or placing of assets on behalf of individuals, trusts, retirement benefit plans and other institutions. These assets and the income arising thereon are excluded from these financial statements, as the Group has no beneficial interest in the assets.

33. FAIR VALUES OF FINANCIAL INSTRUMENTS

(a) Financial instruments carried at fair value

Fair value estimates are generally subjective in nature, and are made as of a specific point in time based on the characteristics of the financial instruments and relevant market information. The Group measures fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

- Level 1: Quoted market price (unadjusted) in an active market for an identical instrument.
- Level 2: Inputs other than quoted prices included within Level 1 that are observable either directly (i.e., as prices) or indirectly (i.e., derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques where all significant inputs are directly or indirectly observable from market data.
- Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs). This category includes all instruments where the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments where significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

32. 信託業務

本集團一般以託管人及其他受託人的身份代表個人、信託、退休福利計劃及其他機構持有或存置資產。由於本集團並無於該等資產中擁有實益權益，因此該等資產及其所產生之收入不會於財務報表中列賬。

33. 金融工具之公平價值

(a) 以公平價值列賬之金融工具

公平價值之估計一般帶有主觀性質，並於特定時間點基於該金融工具之特性及相關市場資料作出評估。本集團使用下列可反映計量所用之輸入數據之重要性之公平價值等級制度計量公平價值：

- 第一級：相同工具於活躍市場之市場報價（未經調整）。
- 第二級：由第一級所載報價以外的可觀察直接（即價格）或間接（即源自價格）輸入數據。該分類包括使用下列方法進行估值之工具：類似工具於活躍市場之市場報價；不甚活躍市場之相同或類似工具之報價；或所有重要數據均可直接或間接於市場數據觀察而獲得之其他估值技術。
- 第三級：並非以可觀察市場數據（不可觀察輸入數據）為基礎的資產或負債的輸入數據。該分類包括估值技術並非基於可觀察數據且不可觀察輸入數據對工具之估值有重大影響之所有工具。倘重大不可觀察調整或假設須用以反映工具之間的差額，該分類包括根據類似工具的報價而估值的工具。

33. FAIR VALUES OF FINANCIAL INSTRUMENTS

(continued)

(a) Financial instruments carried at fair value (continued)

The table below analyses financial instruments, measured at fair value at the end of the reporting period, by the level in the fair value hierarchy into which the fair value treatment is categorized:

31 December 2025 二零二五年十二月三十一日

Assets

Trading assets	持作交易用途資產
Derivative financial instruments	衍生金融工具
Debt securities measured at fair value through other comprehensive income	以公平價值於其他全面收益計量之債務證券
Investment funds measured at fair value through profit or loss	通過損益以反映公平價值計量之投資基金
Equity securities designated at fair value through other comprehensive income	指定以公平價值於其他全面收益計量之股本證券

Liabilities

Trading liabilities	交易賬項下之負債
Derivative financial instruments	衍生金融工具

31 December 2024 二零二四年十二月三十一日

Assets

Trading assets	持作交易用途資產
Derivative financial instruments	衍生金融工具
Debt securities measured at fair value through other comprehensive income	以公平價值於其他全面收益計量之債務證券
Investment funds measured at fair value through profit or loss	通過損益以反映公平價值計量之投資基金
Equity securities designated at fair value through other comprehensive income	指定以公平價值於其他全面收益計量之股本證券

Liabilities

Trading liabilities	交易賬項下之負債
Derivative financial instruments	衍生金融工具

During the year ended 31 December 2025, there were transfers of financial instruments, being debt securities measured at fair value through other comprehensive income from Level 1 to Level 2 of HK\$303 million (2024: Nil) due to availability of active markets for identical instruments. There were no transfers into or out of Level 3 (2024: Nil). The Group's policy is to recognize transfers between levels of fair value hierarchy as at the end of the reporting period in which they occur.

33. 金融工具之公平價值(續)

(a) 以公平價值列賬之金融工具(續)

下表乃以公平價值等級制度(公平價值據此分類)分析於報告期末以公平價值計量之金融工具：

Level 1 第一級 HK\$'000 千港元	Level 2 第二級 HK\$'000 千港元	Level 3 第三級 HK\$'000 千港元	Total 總額 HK\$'000 千港元
-	2,460,418	-	2,460,418
-	1,301,021	-	1,301,021
12,513,585	23,155,790	-	35,669,375
-	-	21,201	21,201
-	-	72,495	72,495
12,513,585	26,917,229	93,696	39,524,510
-	2,460,418	-	2,460,418
-	304,600	-	304,600
-	2,765,018	-	2,765,018

Level 1 第一級 HK\$'000 千港元	Level 2 第二級 HK\$'000 千港元	Level 3 第三級 HK\$'000 千港元	Total 總額 HK\$'000 千港元
-	1,436,973	-	1,436,973
-	1,916,183	-	1,916,183
4,798,936	14,273,899	-	19,072,835
-	-	24,681	24,681
-	-	72,221	72,221
4,798,936	17,627,055	96,902	22,522,893
-	941,735	-	941,735
-	101,708	-	101,708
-	1,043,443	-	1,043,443

於截至二零二五年十二月三十一日止年度，金融工具(即以公平價值於其他全面收益計量之債務證券)303,000,000港元(二零二四年：無)由第一級轉移至第二級，乃由於相同工具存在活躍市場。第三級概無轉入或轉出(二零二四年：無)。本集團之政策是於轉移發生之相關報告期末確認公平價值等級之間的轉移。

33. FAIR VALUES OF FINANCIAL INSTRUMENTS

(continued)

(a) Financial instruments carried at fair value (continued)

(i) Valuation of financial instruments with significant unobservable inputs

The following methods have been applied in determining the fair values of financial instruments under Level 3 of the fair value hierarchy:

- (1) The fair value of unquoted equity investments is estimated, if possible, using the applicable price/earnings ratio and other market data for similar listed companies adjusted to reflect specific circumstances of the issues; and
- (2) the fair value of unlisted investment funds is estimated using the net asset value as reported by the managers of such funds, which was calculated on a fair value basis.

The following table shows a reconciliation from the beginning balances to the ending balances for fair value measurements in Level 3 of the fair value hierarchy:

Assets	資產
At 1 January	於一月一日
Purchase	購買
Distribution	分派
Disposal	出售
Write-off	撇銷
Surplus/(deficits) on revaluation recognized in other comprehensive income	於其他全面收益確認之重估盈餘/(虧損)
At 31 December	於十二月三十一日
Total gains or losses for the year included in other comprehensive income for assets held at the end of the reporting period	就於報告期末所持資產計入其他全面收益的本年度收益或虧損總額
Total gains or losses for the year included in profit or loss for assets held at the end of the reporting period (Note 6)	就於報告期末所持資產計入損益賬的本年度收益或虧損總額(附註6)

33. 金融工具之公平價值(續)

(a) 以公平價值列賬之金融工具(續)

(i) 使用重大不可觀察輸入數據進行之金融工具估值

以下方法已用於釐定屬於公平價值等級制度第三級之金融工具之公平價值：

- (1) 沒有市價之股本投資之公平價值乃於可行情況下使用類似上市公司之適用的價格/盈利率及其他市場數據調整至反映該發行之特定情況進行估計；及
- (2) 非上市投資基金之公平價值是以該等基金之經理申報以公平價值為基礎所計算的資產淨值進行估計。

下表載列公平價值等級制度第三級內公平價值計量之年初餘額與年末餘額之對賬：

Equity securities designated at fair value through other comprehensive income 指定以公平價值於其他全面收益計量之股本證券

2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
72,221	963,092
-	14,337
-	(1,287)
-	(881,709)
-	(10,261)
274	(11,951)
72,495	72,221
274	(11,951)
9,878	7,696

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33. FAIR VALUES OF FINANCIAL INSTRUMENTS

(continued)

(a) Financial instruments carried at fair value (continued)

(i) Valuation of financial instruments with significant unobservable inputs (continued)

Assets

At 1 January	於一月一日
Purchase	購買
Disposal	出售
Deficits on revaluation recognized in profit or loss	於損益賬確認之重估虧損
At 31 December	於十二月三十一日
Total gains or losses for the year included in profit or loss for assets held at the end of the reporting period (Note 6)	就於報告期末所持資產計入損益賬的本年度收益或虧損總額(附註6)

資產

於一月一日	24,681	-
購買	-	28,317
出售	(2,812)	-
於損益賬確認之重估虧損	(668)	(3,636)
於十二月三十一日	21,201	24,681
就於報告期末所持資產計入損益賬的本年度收益或虧損總額(附註6)	(668)	(3,636)

33. 金融工具之公平價值(續)

(a) 以公平價值列賬之金融工具(續)

(i) 使用重大不可觀察輸入數據進行之金融工具估值(續)

Investment funds measured at fair value through profit or loss
通過損益以反映公平價值計量之
投資基金

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
24,681	-
-	28,317
(2,812)	-
(668)	(3,636)
21,201	24,681
(668)	(3,636)

33. FAIR VALUES OF FINANCIAL INSTRUMENTS

(continued)

(a) Financial instruments carried at fair value (continued)

(ii) Effects of changes in significant unobservable assumptions to reasonably possible alternative assumptions

Although the Group believes that its estimates of fair value are appropriate, the use of different methodologies or assumptions could lead to different measurements of fair value. For fair value measurements in Level 3 of the fair value hierarchy, a 10% change in either direction in reasonably possible alternative assumptions would have the following effects:

31 December 2025	二零二五年十二月三十一日
Assets	資產
Equity securities designated at fair value through other comprehensive income	指定以公平價值於其他全面收益計量之股本證券
Investment funds measured at fair value through profit or loss	通過損益以反映公平價值計量之投資基金
31 December 2024	二零二四年十二月三十一日
Assets	資產
Equity securities designated at fair value through other comprehensive income	指定以公平價值於其他全面收益計量之股本證券
Investment funds measured at fair value through profit or loss	通過損益以反映公平價值計量之投資基金

33. 金融工具之公平價值(續)

(a) 以公平價值列賬之金融工具(續)

(ii) 重大不可觀察假設出現變動對可行替代合理假設之影響

雖然本集團相信其公平價值估計屬適宜，但是使用不同方法或假設可能導致公平價值之不同計量。就公平價值等級制度第三級下之公平價值計量而言，合理可能的替代假設向任意方向變動10%可能產生下列影響：

Effect on profit or loss 對損益賬的影響		Effect on other comprehensive income 對其他全面收益的影響	
Favourable 有利變動 HK\$'000 千港元	Unfavourable 不利變動 HK\$'000 千港元	Favourable 有利變動 HK\$'000 千港元	Unfavourable 不利變動 HK\$'000 千港元
-	-	7,250	(7,250)
2,120	(2,120)	-	-

Effect on profit or loss 對損益賬的影響		Effect on other comprehensive income 對其他全面收益的影響	
Favourable 有利變動 HK\$'000 千港元	Unfavourable 不利變動 HK\$'000 千港元	Favourable 有利變動 HK\$'000 千港元	Unfavourable 不利變動 HK\$'000 千港元
-	-	7,222	(7,222)
2,468	(2,468)	-	-

33. FAIR VALUES OF FINANCIAL INSTRUMENTS

(continued)

(b) Fair values of financial instruments carried at other than fair value

The following methods and significant assumptions have been applied in determining the fair values of financial instruments presented in the table below:

- (i) the fair value of demand deposits and savings accounts with no specific maturity is assumed to be the amount payable on demand at the end of the reporting period;
- (ii) the fair value of variable rate financial instruments and loans is assumed to be approximated by their carrying amounts. Changes in the credit quality of these financial instruments and loans are not taken into account in determining gross fair values, as the impact of credit risk is recognized separately by deducting the amount of the impairment allowances from both the carrying amount and fair value;
- (iii) the fair value of fixed rate loans and mortgages carried at amortized cost is estimated by comparing current market rates offered on similar loans. Changes in the credit quality of loans within the portfolio are not taken into account in determining gross fair values, as the impact of credit risk is recognized separately by deducting the amount of the impairment allowances from both the carrying amount and fair value; and
- (iv) the fair value of debt securities measured at amortized cost is determined with reference to the available market value. If quoted market prices are not available, then the fair value is estimated on the basis of pricing models (see Note 2(f)(iii)).

33. 金融工具之公平價值(續)

(b) 非以公平價值列賬之金融工具之公平價值

下列方法及重大假設已應用於釐定於下表列示之金融工具之公平價值：

- (i) 假設活期存款及無特定期限之儲蓄賬戶之公平價值為於報告期末可要求還款之金額；
- (ii) 假設浮息金融工具及貸款之公平價值接近其賬面值。釐定公平價值總額時並不計算該等金融工具及貸款信貸質量之變化，此乃由於信貸風險之影響透過自賬面值及公平價值扣除減值撥備金額予以單獨確認；
- (iii) 有關定息貸款及按攤餘成本列賬之按揭的公平價值是透過比較相若貸款之現時市場利率所計算。由於信貸風險之影響透過自賬面值及公平價值扣除減值撥備金額予以單獨確認，於釐定總公平價值時並未考慮組合內各貸款之信貸質量變化；及
- (iv) 以攤銷成本計量之債務證券之公平價值乃經參考可用市值釐定。倘無法獲取市場報價，則公平價值根據計價模式(見附註2(f)(iii))估計。

33. FAIR VALUES OF FINANCIAL INSTRUMENTS

(continued)

(b) Fair values of financial instruments carried at other than fair value (continued)

The carrying amount of the Group's financial instruments carried at cost or amortized cost are not significantly different from their fair values at the end of the reporting period except as follows:

Financial assets		金融資產
Advances to customers		客戶貸款
Debt securities measured at amortized cost		以攤銷成本計量之債務證券
Financial liabilities		金融負債
Deposits from customers		客戶存款

33. 金融工具之公平價值(續)

(b) 非以公平價值列賬之金融工具之公平價值(續)

本集團按成本或攤餘成本列賬之金融工具之賬面值與其於報告期末之公平價值並無重大差異，惟以下所列除外：

31 December 2025 二零二五年十二月三十一日				
Carrying amount 賬面值 HK\$' 000 千港元	Fair value 公平價值 HK\$' 000 千港元	Level 1 第一級 HK\$' 000 千港元	Level 2 第二級 HK\$' 000 千港元	Level 3 第三級 HK\$' 000 千港元
5,340,983	5,186,924	-	5,186,924	-
38,842,869	39,219,192	32,548,673	6,668,519	2,000
144,297,623	141,744,623	-	141,744,623	-

		31 December 2024 二零二四年十二月三十一日				
		Carrying amount 賬面值 HK\$' 000 千港元	Fair value 公平價值 HK\$' 000 千港元	Level 1 第一級 HK\$' 000 千港元	Level 2 第二級 HK\$' 000 千港元	Level 3 第三級 HK\$' 000 千港元
Financial assets		金融資產				
Advances to customers	客戶貸款	4,116,866	3,966,949	-	3,966,949	-
Debt securities measured at amortized cost	以攤銷成本計量之債務證券	42,022,873	42,266,225	30,554,749	11,709,476	2,000
Financial liabilities		金融負債				
Deposits from customers	客戶存款	117,110,808	115,409,471	-	115,409,471	-

During the year ended 31 December 2025, there were no transfers of financial instruments, being debt securities measured at amortized cost from Level 1 to Level 2 (2024: HK\$1,361 million), but there were transfers from Level 2 to Level 1 of HK\$38 million (2024: HK\$9,004 million) due to availability of active markets for identical instruments. There were no transfers into or out of Level 3 (2024: Nil). The Group's policy is to recognize transfers between levels of fair value hierarchy as at the end of the reporting period in which they occur.

於截至二零二五年十二月三十一日止年度，金融工具（即以攤銷成本計量之債務證券）第一級及第二級之間並無任何轉移（二零二四年：1,361,000,000港元），但38,000,000港元（二零二四年：9,004,000,000港元）由第二級轉移至第一級，乃由於相同工具存在活躍市場。第三級概無轉入或轉出（二零二四年：無）。本集團之政策是於轉移發生之相關報告期末確認公平價值等級之間的轉移。

34. MATERIAL RELATED PARTY TRANSACTIONS

During the year, the Group entered into a number of transactions with its ultimate holding company and other related parties. These transactions were entered into in the ordinary course of the Group's banking business and included, inter alia, lending, placement of interbank deposits, correspondent banking transactions and foreign exchange transactions. The transactions were priced at the relevant market rates at the time of each transaction, and were on the same terms as those available to other counterparties and customers of the Group. In the opinion of the directors, these transactions were conducted on normal commercial terms.

Information relating to income and expenses from related party transactions during the year and balances outstanding as at the end of the reporting period that are not disclosed in other notes to these financial statements is set out below:

(a) Income/(expenses)

<i>Fellow subsidiaries</i>	同系附屬公司
Fee and commission income	費用及佣金收入
<i>Fellow subsidiaries</i>	同系附屬公司
Fee and commission expenses	費用及佣金支出
Interest expenses	利息支出
<i>A fellow associate</i>	一間同系聯營公司
Interest expenses	利息支出

34. 重大關連方交易

年內，本集團與其最終控股公司及其他關連方訂立多項交易。該等交易在本集團銀行業務之日常業務過程中訂立，包括但不限於借貸、銀行同業拆借與存款、代理銀行交易及外匯交易。該等交易以進行各交易時之相關市場費率定價，並按與本集團可提供予其他交易對手方及客戶之相同條款進行。董事認為，該等交易乃按一般商業條款訂立。

有關年內關連方交易所產生之收支及於報告期末尚未償還的餘額且並未於財務報表其他附註披露之資料載列如下：

(a) 收入／(支出)

For the year ended 31 December 2025 截至 二零二五年 十二月三十一日 止年度 HK\$' 000 千港元	For the year ended 31 December 2024 截至 二零二四年 十二月三十一日 止年度 HK\$' 000 千港元
137,280	115,027
(3,965)	(3,970)
(1,560)	(10,055)
(5,525)	(14,025)
-	(45)

34. MATERIAL RELATED PARTY TRANSACTIONS

(continued)

(b) Assets

<i>Fellow subsidiaries</i>	同系附屬公司
Cash and short-term funds	現金及短期資金
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘
Accrued interest and other assets	應計利息及其他資產

No stage 1 impairment allowances (2024: HK\$34,000) was made against balances with banks and other financial institutions with a fellow subsidiary. There is no impairment allowances made against other assets disclosed above.

(c) Liabilities

<i>Fellow subsidiaries</i>	同系附屬公司
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘
Deposits from customers	客戶存款
Other liabilities	其他負債
<i>A fellow associate</i>	一間同系聯營公司
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘
<i>Other related parties</i>	其他關連方
Deposits from customers	客戶存款

34. 重大關連方交易 (續)

(b) 資產

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
374	313
-	116,467
5,002	2,541
5,376	119,321

並無與一間同系附屬公司就銀行同業及其他金融機構結餘作出第一階段減值撥備(二零二四年：34,000港元)。以上所披露之其他資產並未有作出減值撥備。

(c) 負債

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
53,684	51,130
121,634	178,708
1,405	1,402
176,723	231,240
5,398	6,673
44,300	81,792

34. MATERIAL RELATED PARTY TRANSACTIONS

(continued)

(d) Loans to directors and entities connected with directors

Loans to directors of the Bank and entities connected with directors disclosed pursuant to section 383(1)(d) of the HKCO and Part 3 of the Companies (Disclosure of Information about Benefits of Directors) Regulation are as follows:

Aggregate amount of relevant loans at 31 December by the Bank	本行相關貸款於十二月三十一日的總額
Maximum aggregate amount of relevant loans outstanding during the year by the Bank	本行年內尚未償還相關貸款之最高總額

There was no interest due but unpaid nor any impairment allowances made against these loans at 31 December 2025 (2024: Nil).

(e) Key management personnel remuneration

Remuneration for key management personnel, including amounts paid to the Bank's directors as disclosed in Note 8 is as follows:

Salaries and short-term employee benefits	薪金及短期僱員福利
Post-employment benefits	退休福利

Total remuneration is included in "staff costs" (see Note 7).

34. 重大關連方交易 (續)

(d) 董事及董事關連實體貸款

根據香港《公司條例》第383(1)(d)條及《公司(披露董事利益資料)規例》第3部披露之本行董事及董事關連實體貸款如下：

2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
35	63
166	134

於二零二五年十二月三十一日並無到期但未付的利息或就該等貸款作出減值撥備(二零二四年：無)。

(e) 主要管理人員酬金

主要管理人員之酬金(包括附註8所披露付予本行董事之款項)如下：

For the year ended 31 December 2025 截至 二零二五年 十二月三十一日 止年度 HK\$'000 千港元	For the year ended 31 December 2024 截至 二零二四年 十二月三十一日 止年度 HK\$'000 千港元
139,725	121,018
5,432	5,422
145,157	126,440

酬金總額計入「僱員成本」(見附註7)。

34. MATERIAL RELATED PARTY TRANSACTIONS

(continued)

(f) Credit facilities to key management personnel

During the year, the Bank provided loans and credit facilities to key management personnel of the Group and their close family members and companies controlled or significantly influenced by them. The credit facilities were provided in the ordinary course of business and on substantially the same terms as for comparable transactions with other employees. The amounts involved, other than transactions with the ultimate holding company and fellow subsidiaries, are set out below:

Loans, at 31 December	於十二月三十一日貸款
Interest income during the year	年內利息收入
Credit facilities, at 31 December	於十二月三十一日信貸服務

No Stage 3 impairment allowances have been made against balances outstanding at the end of the reporting period with key management personnel.

The Group's policies for lending to related parties take into account the requirements under the HKBO and the guidelines of the HKMA. The Group sets internal limits (individual and aggregate group limits for individual, group, secured and unsecured exposures) and carefully monitors exposure to related parties, whether individual or corporate, and takes the necessary measures to control the risk of connected lending. Approvals are made by the Credit Committee, the Chief Executive Officer and Managing Director and/or the Executive Credit Committee.

34. 重大關連方交易 (續)

(f) 主要管理人員信貸服務

年內，本行向本集團之主要管理人員及彼等之直系親屬以及受該等人士所控制之公司或該等人士具有重大影響力之公司提供貸款及信貸。該等信貸服務乃於正常業務過程中提供，而有關條款與其他僱員所訂立之可資比較交易大致相同。除與最終控股公司及同系附屬公司的交易外，涉及金額載列如下：

2025 二零二五年 HK\$' 000 千港元	2024 二零二四年 HK\$' 000 千港元
-	-
-	-
7,510	7,510

並無就報告期末主要管理人員的未償還餘額作出第三階段的減值撥備。

本集團向關連各方貸款的政策已計及香港《銀行業條例》及金管局指引之規定。本集團設定內部限額(對個人以及有抵押及無抵押風險的個人及集團限額總額)，並審慎監督關連各方之風險(個人或企業)及採取各必要措施以控管各關連借貸之風險。信用委員會、行政總裁兼董事總經理及／或執行信用委員會已予批准。

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35. ASSETS PLEDGED AS SECURITY

The following assets have been pledged as collateral for own liabilities at the end of the reporting period:

Secured liabilities	已抵押負債
<i>Assets pledged:</i>	<i>已質押資產：</i>
Trading assets	持作交易用途資產
Debt securities measured at amortized cost	以攤銷成本計量之債務證券
Debt securities measured at fair value through other comprehensive income	以公平價值於其他全面收益計量之債務證券

The following assets have been pledged as collateral to counterparties for derivatives margining at the end of the reporting period:

Margin deposits for derivative contracts	衍生工具合約的保證金存款
Debt securities measured at amortized cost	以攤銷成本計量之債務證券

These transactions are conducted under usual and customary terms.

35. 質押作為抵押品之資產

下列資產已於報告期末作為自身負債抵押品予以質押：

31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
3,723,502	2,829,816
1,991,167	941,735
1,285,174	1,915,840
469,251	–
3,745,592	2,857,575

下列資產已於報告期末作為衍生工具保證金抵押品質押予交易對手：

31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
147,909	15,602
95,857	–
243,766	15,602

該等交易乃按照一般及慣用條款進行。

36. FINANCIAL RISK MANAGEMENT

This section presents information about the Group's exposure to and its management and control of risk, in particular, the primary risk associated with its use of financial instruments:

- Credit risk: losses resulting from deterioration or default of a customer or counterparty and arising from credit exposures in lending activities, including loans and advances, loans commitments, letters of credit and acceptance, financial guarantees, and non-lending activities, including investment in debt securities, exposure arising from trading activities, derivatives and settlement with counterparties.
- Market risk: risk arising from adverse change of market variables such as interest rates, exchange rates and equity markets.
- Liquidity and funding risk: risk that the Group is unable to meet its payment obligations when due, or that it is unable, on an ongoing basis, to borrow funds in the market on an unsecured, or even secured basis at an acceptable price to fund actual or proposed commitments.
- Interest rate risk in banking book: risk resulting from adverse movements in interest rates that affect the Group's banking book position.
- Operational risk: risk arising from inadequate or failed internal processes, people and systems or from external events resulting in financial loss.

The Group has established policies and procedures to identify and measure these risks, to set appropriate risk limits as derived from its risk appetite statement and risk appetite indicators and control measures, and to monitor the risks and limits continuously by means of reliable and up-to-date management and information systems. These policies and procedures, including limit excess follow-up procedures, are distributed to the relevant risk taking and risk management units for execution and monitoring. Regular training courses are conducted in order to ensure that all staff are familiar with the key principles of the Group's code of conduct. The Group continuously modifies and enhances its risk management policies and systems to reflect changes in markets, products, regulatory requirements and the best practice risk management processes. Internal auditors also perform regular audits to ensure compliance with the Group's policies and procedures.

36. 財務風險管理

本節呈列有關本集團所面臨之風險及其對該等風險之管理及控制之資料，特別是與其採用金融工具有關之主要風險：

- 信貸風險：因客戶或交易對手的惡化或違約而導致的虧損，以及因貸款活動的信貸風險而產生的虧損，包括借款及貸款、貸款承擔、信用證及承兌票據、財務擔保及非貸款活動，包括債務證券投資、交易活動、衍生工具及與交易對手的結算產生之風險。
- 市場風險：市場變數逆轉之風險，例如利率、匯率及股市等。
- 流動性及融資風險：本集團未能在付款責任到期時履行付款責任，或無法持續在市場上以無抵押或甚至有抵押的方式按可接受之價格借入資金，藉此為實際或建議之承擔提供所需的資金的風險。
- 銀行賬戶利率風險：利率之不利變動影響本集團銀行賬戶頭寸之風險。
- 營運風險：由於內部程序、人員及制度不足或不作為或外部事件導致財務虧損而引致之風險。

本集團已設有相關政策及程序以識別及衡量該等風險、制定適當之風險限額(自風險偏好聲明及風險偏好指標獲取)及控制措施，以及憑藉可靠及先進之管理及資訊系統持續監控該等風險及限額。該等政策和程序(包括超額跟進程序)已分發給相關風險承擔和風險管理單位執行和監督。本集團定期舉辦培訓課程以確保所有員工都熟悉本集團行為守則的關鍵原則。本集團不斷修改及加強其風險管理政策及系統，以反映市場、產品、監管規定及最佳風險管理流程之改變。內部核數師亦定期進行審核以確保符合本集團政策及程序。

36. FINANCIAL RISK MANAGEMENT (continued)

The Group has established an organizational structure such that risk management functions are independent of risk taking units. The risk management functions independently provide key risk information, including asset quality, liquidity profile, capital adequacy ratio and the risk exposures, and limit monitoring results to the Risk Committee of the Board (“RC”) and to senior management on a regular basis.

Compliance reviews are conducted by an independent unit on an ongoing basis to ensure compliance with applicable laws and regulations, standards, guidelines and codes of practices. The internal audit function of the Group is an independent appraisal function set up with the primary objective of evaluating the internal control system and compliance with laws, regulatory guidelines and internal control policies.

(a) Credit risk management

Credit risk is the risk of suffering financial loss in the event that the Group’s customers or counterparties fail to fulfil their obligations to the Group or their repayment ability deteriorates. It arises mainly from loans and advances to customers and banks, letters of credit and acceptances, financial guarantees, debt securities held and counterparty credit risk arising from derivative contracts entered into with customers or counterparties. It can also arise from trading and treasury activities.

The Group manages credit risk through a framework of controls to ensure credit risk taking activities are based on sound principles and in line with the overall business objectives of the Group. It has established a set of credit policies and procedures which define credit risk taking criteria, credit approval authorities delegated from the Board of Directors (“Board”), credit monitoring processes, credit rating and scoring systems and loan impairment criteria.

The Board has delegated credit approval authorities to the following committees in descending order of authority: the Executive Credit Committee (“ECC”), the Credit Committee (“CC”) and the Wholesale Credit Committee (“WCC”).

The ECC serves as the credit committee of the Board to review and approve credits that require the approval of the Board. In addition, it approves the Group’s credit policies and credit risk profile, taking into consideration relevant law and regulations.

36. 財務風險管理 (續)

本集團已建立組織架構，使風險管理職能獨立於風險承擔單位。風險管理職能定期獨立向董事會風險委員會和高級管理層提供關鍵風險信息(包括資產質素、流動資金狀況、資本充足率和風險承擔以及限額監測結果)。

合規審閱由獨立單位持續進行，以確保遵守適用的法律和法規、標準、準則和應用守則。本集團內部審計單位為獨立評估單位，並以評估內部控管制度，對法律、監管指引和內部控管政策之遵守為主要目標。

(a) 信貸風險管理

信貸風險指因本集團客戶或交易對手未能履行其對本集團之承諾或其還款能力惡化而遭受財務虧損的風險。其主要源於客戶與銀行借款及貸款、所持信用證及承兌票據、財務擔保、債務證券及因與客戶或交易對手訂立衍生工具合約產生的交易對手信貸風險，亦可源於交易及財資活動。

本集團透過控制框架管理信貸風險，以確保產生信貸風險之活動基於完善的原則及與本集團整體業務目標一致。其亦設立一系列信貸政策及程序，以界定承擔信貸風險的標準、董事會授權之信貸批准權限、信貸監控過程、信貸評級與評分系統及貸款減值標準。

董事會已向以下委員會依次授權審批信貸權限：執行信貸委員會、信貸委員會及批發信貸委員會。

執行信貸委員會以董事會信貸委員會的身份，審閱及批准需由董事會審批的信貸，同時根據相關法律及規例審批本集團的信貸政策及信貸風險狀況。

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

The CC is a management level committee that provides management oversight of the Group's credit risk management. It ensures that the Group has in place an effective credit risk management framework and that its credit risks are within the credit policies and credit risk profile as specified by the Board or its delegated committees. The CC reviews and endorses credit policies and credit risk profile for the ECC's approval, and reviews and approves credit related guidelines. It also conducts on-going review of the market environment and makes necessary policy recommendations to the ECC to ensure that the credit risk profile of the Group is within its risk appetite. The CC also reviews and approves credits that are within its authority as delegated by the Board.

The WCC reviews and approves corporate credits that are within its authority as delegated by the Board.

The credit risk units, Enterprise Credit Risk Management Division, SME Credit Risk Management Division, and Control and Risk Management Division provide centralized management of credit risk for corporate and retail customers. They are responsible for:

- independent evaluation of corporate credit and debt investment applications;
- monitoring loan portfolio and conducting regular analysis;
- managing problem corporate credits to achieve the highest recovery;
- recommending loan classification, impairment and charge-off; and
- reporting to the CC and ECC regularly on aspects of the loan portfolio.

Credit risk limits are set at different levels, including portfolio and individual customer levels, taking into consideration various factors including the Group's risk appetite, market situation, capital requirement and the returns.

36. 財務風險管理(續)

(a) 信貸風險管理(續)

信貸委員會為管理級別之委員會，監督本集團之信貸風險管理，確保本集團擁有有效的信貸風險管理架構且其信貸風險符合董事會或其授權委員會訂明之信貸政策及信貸風險狀況。信貸委員會審閱及認可信貸政策及信貸風險狀況以供執行信貸委員會批准及審閱並批准信貸相關指引。信貸委員會亦持續審閱市場環境，並向執行信貸委員會作出必要政策建議，確保本集團之信貸風險狀況符合其風險偏好。信貸委員會亦在董事會授出之授權範圍內審閱及批准客戶信貸。

批發信貸委員會在董事會授出之授權範圍內審閱及批准企業信貸。

信貸單位(企業信貸風險管理部門、中小企信貸風險管理部門以及控制及風險管理部門)對企業及零售客戶進行統一信貸風險管理，負責下列各項職責：

- 獨立評核企業信貸及債務投資申請；
- 監管貸款組合及進行定期分析；
- 管理問題企業信貸以達到最高收回金額；
- 建議貸款分類、減值及註銷；及
- 定期向信貸委員會及執行信貸委員會匯報貸款組合情況。

信貸風險限額是根據本集團風險偏好、市場形勢、資本要求和回報等各種因素考慮在不同的層面上，包括組合和個人客戶層面而制定。

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

Credit risk management procedures are designed to promote early detection of customer, industry or product exposures that require special monitoring. Overall portfolio risk is monitored on an on-going basis. Regular risk management reports covering information on large exposures, country exposures, industry exposures, loan quality and loan impairment level are submitted to the CC, ECC and RC.

Specific policies and measures to address different kinds of credit related activities are set out below:

(i) Institutional Banking and Commercial Banking

Credit risk from Institutional Banking and Commercial Banking is managed by conducting thorough credit evaluation, credit mitigation through collateral and guarantee, and post-approval monitoring system. Subject to the size of the credit, value of collateral and the internal credit rating of the customer, different levels of credit approval authority are required. Credit decisions of the Group consider facility structure, tenor, repayment ability of the obligor and credit mitigation through collateral and guarantees.

The Group has established limits for credit exposure to individual countries, industries and customer groups, regardless of whether the credit exposure is funded or non-funded. The Group also undertakes ongoing credit review and monitoring at several levels. The relevant policies and procedures of the Group have included the statutory requirement of the HKBO, regulatory requirements of the HKMA and the best market practices.

(ii) Retail Banking

Credit risk from Retail Banking is product driven, arising from retail loan products such as credit cards, unsecured personal loans, mortgage loans and loans secured by wealth management products. Because of the homogeneous nature of these products, credit risk management is primarily based on statistical analyses of risks with respect to different types of product, collateral and customer. The Group determines product terms and desired customer profiles on a regular basis by developing, validating and fine-tuning internal acceptance criteria, scorecards and stress testing models.

36. 財務風險管理(續)

(a) 信貸風險管理(續)

信貸風險管理程序旨在促進對需要特別監控之客戶、行業或產品風險承擔的早期檢測。整體組合風險受持續監控。常規風險管理報告涵蓋信息包括大型風險承擔、國家風險承擔、行業風險承擔、貸款質量和貸款減值程度，並提交信貸委員會、執行信貸委員會和風險委員會。

針對不同類型信貸相關業務之特定政策及措施載列如下：

(i) 機構銀行及商業銀行

機構銀行及商業銀行產生的信貸風險透過進行全面信貸評估、以抵押品及擔保減低信貸風險及批准後監管系統來管理。受限於信貸規模、抵押品價值及客戶內部信貸評級，需要不同級別的信貸審批機構。本集團的信貸決策考慮融資結構、期限、債務人還款能力以及以抵押品及擔保減低信貸。

無論信貸風險是由於融資與非融資交易而產生，本集團已制定個別國家、行業及客戶組別之信貸風險限額。本集團亦在不同層次持續進行信貸審閱及監控。本集團的相關政策及程序包括香港《銀行業條例》內之法定要求、金管局監管規定以及最佳市場慣例。

(ii) 零售銀行

零售銀行信貸風險以產品為導向，源於零售銀行貸款產品，諸如信用卡、無抵押個人貸款、按揭貸款及以財富管理產品作抵押之貸款。由於該等產品本質相同，信貸風險管理主要基於不同產品、抵押品及客戶類型之風險統計分析結果而釐定。本集團透過發展、確認及調整內部驗收標準、記分卡及壓力測試模型定期釐定產品條款及理想客戶概況。

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(iii) Counterparty credit risk

Counterparty credit risk means counterparty default or deterioration risk, credit valuation adjustment risk and settlement risk. Counterparty credit risk exposure means an exposure to counterparty credit risk, which involves situation in which the Group enters into a derivatives or non-same day spot foreign currency exchange settlement transaction with a counterparty which may subsequently fail to meet its obligations on or before the final settlement of the transactions. These credit exposures are managed as part of the overall credit limits to the counterparties and central clearing counterparty. In evaluating the credit risk associated with counterparty, financial strength is always the primary considerations. The credit risk exposure on derivatives is disclosed in Note 15(b) to these financial statements. The Group uses the SA-CCR for the purpose of providing capital for such counterparty exposures.

Wrong way risk occurs when the credit exposure to a counterparty is adversely correlated with the credit quality of that counterparty. Credit exposures and potential losses may increase as a result of adverse change in market conditions. The Group has set up policies and procedures to control both general and specific wrong way risk.

(iv) Credit related commitments

The risks involved in credit related commitments and contingencies are essentially the same as the credit risk involved in extending loans and advances to customers and banks. These transactions are, therefore, subject to the same credit application, portfolio management and collateral requirements as for loan transactions.

(v) Concentration of credit risk

Concentration of credit risk exists when changes in geographic, economic or industry factors similarly affect groups of customers or counterparties whose aggregate credit exposure is material in relation to the Group's total exposures. The Group's financial risk exposure is diversified by country, customer group, industry and product, but is concentrated in Hong Kong.

Analysis of credit risk concentration of respective financial assets is disclosed in Notes 13 to 20.

36. 財務風險管理(續)

(a) 信貸風險管理(續)

(iii) 交易對手信貸風險

交易對手信貸風險指交易對手違約或惡化風險、信貸估值調整風險及結算風險。交易對手信貸風險指交易對手信貸風險，包括本集團與交易對手進行衍生品交易或非當日即期外匯結算交易，其後可能無法在該等交易最終結算或之前履行其義務的情況。該等信貸風險乃作為有關交易對手及中央結算對手整體信貸限額的一部分進行管理。在評估與交易對手相關的信貸風險時，財務實力始終是首要考慮因素。衍生工具之信貸風險於該等財務報表的附註15(b)披露。本集團以標準化方法—交易對手信用風險方法為該等交易對手風險提供資本。

當交易對手遭受的信貸風險與交易對手的信貸質素相互產生不利影響時將產生錯向風險。信貸風險及潛在虧損可能因市況不利變動而增加。本集團已制定政策及程序以控制操作錯向風險。

(iv) 與信貸有關之承擔

與信貸有關之承擔及或然項目所涉及之風險基本上與向客戶及銀行提供借款及貸款之信貸風險相同。因此，該等交易須遵守與貸款交易相同之信貸申請、組合管理及抵押品規定。

(v) 信貸風險過分集中

當地域、經濟或行業因素之變動對不同類別之客戶或交易對手產生類似影響，而彼等之信貸風險綜合起來對本集團之總風險而言屬重大時便會出現信貸風險過份集中之問題。本集團之金融風險已因國家、客戶組別、行業及產品而分散，但集中於香港。

有關各類金融資產之信貸風險集中情況之分析於附註13至20內披露。

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(vi) Credit risk mitigation

The Group's credit evaluation focuses primarily on the obligor's repayment ability from its cash flow and financial condition. In addition, the Group employs various types of credit risk mitigation technique such as appropriate facility structuring, posting of collateral and/or third party support as well as transfer of risk to other third parties, which form an integral part of the credit risk management process. The most commonly used credit risk mitigation measures are provided below:

Collateral

The Group holds collateral against its credit exposures to customers mainly in the form of cash deposits, marketable securities, mortgage interests over properties and guarantees. The Group also has in place policies and procedures that govern the assessment, acceptance and the periodic valuation of the collateral. Collateral taken to secure credit exposures is revalued periodically ranging from daily to annually depending on the type of collateral. For treasury operations, collateral management is based on daily marked-to-market positions.

Master netting agreements

Collateral generally is not held over credit exposures to banks, except for securities held as part of reverse repurchase and securities borrowing activities, and initial margin and variation margin held against derivatives exposures. However, where applicable, the Group manages its credit exposures to banks by entering into master netting arrangements whenever it is appropriate and feasible to do so. The netting arrangement results in the settlement of counterparty exposure on a net basis in the event a default occurs.

The Group's preferred agreement for documenting derivative activity is the ISDA Master Agreement which covers the contractual framework within which dealing activity across a full range of over-the-counter derivative products is conducted and contractually binds both parties to apply close-out netting across all outstanding transactions covered by such agreement if either party defaults or upon the occurrence of other pre-agreed termination events.

The Group has implemented the regulatory initial margin and variation margin requirements with counterparties in conjunction with the ISDA Master Agreement to mitigate the counterparty credit risk inherent in derivative transactions.

36. 財務風險管理(續)

(a) 信貸風險管理(續)

(vi) 減低信貸風險

本集團的信貸評估主要集中於債務人以其現金流及財務狀況還款的能力。此外，本集團採用如適當信貸結構、給予抵押品及／或第三方支持，以及將風險轉移至其他第三方等不同信貸風險減低措施，以作為其信貸風險管理流程的不可或缺組成部分。最常用的信貸風險減低措施載列如下：

抵押品

本集團就信貸風險承擔而持有抵押品，主要包括現金存款、可流通證券、物業按揭以及擔保等形式。本集團亦已制定監管抵押品的評估、接納及定時估值的政策及程序。擔保信貸風險的抵押品乃定時被重估，取決於抵押品的類型，週期介乎每日至每年一次不等。就財資業務而言，抵押品管理會以市場情況每日重估。

淨額結算總協議

抵押品一般並非就給予銀行的信貸風險而持有，惟當證券乃持作逆向購回及證券借貸活動的一部分以及就衍生工具風險持有的初始保證金及變動保證金時則除外。然而，如適合時，本集團將於適合及可行情況下透過訂立淨額結算總協議管理其銀行信貸風險。淨額結算安排導致於違約時結算交易對手之風險會以淨額結算。

本集團傾向以國際掉期業務及衍生投資工具協會(「ISDA」)總協議作為衍生工具活動的協議文件。該協議為買賣各種場外衍生工具產品的交易活動提供主體合約模式，倘若任何一方違約或提前終止交易，則雙方受合約約束須對協議所包含的全部未平倉交易採用淨額結算。

本集團已結合ISDA總協議與交易對手實施監管初始保證金及變動保證金要求，以減低衍生工具交易固有的交易對手信貸風險。

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(vi) Credit risk mitigation (continued)

The following table sets out the carrying amount of recognized financial instruments that are subject to the above agreements.

		Gross amount of financial instruments in the consolidated statement of financial position 金融工具於綜合財務狀況表的總額 HK\$' 000 千港元	Gross amount of recognized financial instruments off-set in the consolidated statement of financial position 已抵銷金融工具於綜合財務狀況表確認的總額 HK\$' 000 千港元	Net amount of financial instruments in the consolidated statement of financial position 金融工具於綜合財務狀況表的淨額 HK\$' 000 千港元	Related financial instruments that are not offset 未抵銷的有關金融工具		Net amount 淨額 HK\$' 000 千港元
					Financial instruments 金融工具 HK\$' 000 千港元	Cash collateral received 已收現金抵押品 HK\$' 000 千港元	
31 December 2025	二零二五年十二月三十一日						
Financial assets	金融資產						
- Exchange rate derivatives	- 匯率衍生工具	18,585	-	18,585	16,675	-	1,910
- Interest rate derivatives	- 利率衍生工具	1,114,215	-	1,114,215	132,557	-	981,658
- Equity derivatives	- 股票衍生工具	-	-	-	-	-	-
		1,132,800	-	1,132,800	149,232	-	983,568
Financial liabilities	金融負債						
- Exchange rate derivatives	- 匯率衍生工具	165,896	-	165,896	16,675	-	149,221
- Interest rate derivatives	- 利率衍生工具	135,866	-	135,866	132,557	-	3,309
- Equity derivatives	- 股票衍生工具	250	-	250	-	-	250
		302,012	-	302,012	149,232	-	152,780

		Gross amount of financial instruments in the consolidated statement of financial position 金融工具於綜合財務狀況表的總額 HK\$' 000 千港元	Gross amount of recognized financial instruments off-set in the consolidated statement of financial position 已抵銷金融工具於綜合財務狀況表確認的總額 HK\$' 000 千港元	Net amount of financial instruments in the consolidated statement of financial position 金融工具於綜合財務狀況表的淨額 HK\$' 000 千港元	Related financial instruments that are not offset 未抵銷的有關金融工具		Net amount 淨額 HK\$' 000 千港元
					Financial instruments 金融工具 HK\$' 000 千港元	Cash collateral received 已收現金抵押品 HK\$' 000 千港元	
31 December 2024	二零二四年十二月三十一日						
Financial assets	金融資產						
- Exchange rate derivatives	- 匯率衍生工具	74,690	-	74,690	31,796	-	42,894
- Interest rate derivatives	- 利率衍生工具	1,829,909	-	1,829,909	9,996	-	1,819,913
- Equity derivatives	- 股票衍生工具	-	-	-	-	-	-
		1,904,599	-	1,904,599	41,792	-	1,862,807
Financial liabilities	金融負債						
- Exchange rate derivatives	- 匯率衍生工具	37,531	-	37,531	31,796	-	5,735
- Interest rate derivatives	- 利率衍生工具	9,996	-	9,996	9,996	-	-
- Equity derivatives	- 股票衍生工具	22	-	22	-	-	22
		47,549	-	47,549	41,792	-	5,757

36. 財務風險管理 (續)

(a) 信貸風險管理 (續)

(vi) 減低信貸風險 (續)

下表載列受限於上述協議的已確認金融工具的賬面值。

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(vi) Credit risk mitigation (continued)

Central clearing

The Group makes use of central clearing, whenever possible, to mitigate counterparty credit risk. The Group has developed its own credit assessment framework to evaluate the parties involved in the central clearing.

Other credit risk mitigation measures

The Group may also employ other types of credit mitigation, such as guarantees and letters of credit, mainly for corporate exposures. As the value of these types of collateral is conditional upon other credit related factors, their financial effect has not been quantified.

(vii) Maximum exposure to credit risk

The maximum exposure to credit risk at the end of the reporting period without taking into consideration any collateral held or other credit enhancements is represented by the carrying amount of each financial asset in the consolidated statement of financial position after deducting any impairment allowances. A summary of the maximum exposure to credit risk for the various components of the consolidated statement of financial position, contingencies and commitments is as follows:

36. 財務風險管理 (續)

(a) 信貸風險管理 (續)

(vi) 減低信貸風險 (續)

中央結算

本集團盡可能利用中央結算來減低交易對手信貸風險。本集團已建立自己的信貸評估框架，以評估參與中央結算的各方。

其他減低信貸風險措施

本集團亦使用擔保及信用證等其他類別的信貸減緩方式，主要用於減低企業風險。由於該等類別的抵押品價值取決於其他信貸相關因素，故並無計量其財務影響。

(vii) 最高信貸風險

於報告期末最高的信貸風險(不計及所持有之任何抵押品或其他信貸提升措施)為綜合財務狀況表內各項金融資產扣除任何減值撥備後之賬面值。綜合財務狀況表、或然項目及承擔的各部分信貸風險的最高風險概要如下：

		31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
<i>Credit risk exposures relating to on-balance sheet assets:</i>	<i>與資產負債表內資產有關之 信貸風險：</i>		
Cash and short-term funds	現金及短期資金	5,002,214	8,516,072
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘	14,425,351	10,685,622
Trading assets	持作交易用途資產	2,460,418	1,436,973
Derivative financial instruments	衍生金融工具	1,301,021	1,916,183
Advances to customers	客戶貸款	71,084,844	62,701,653
Advances to banks	銀行同業貸款	15,137,000	7,168,457
Trade bills	商業票據	664,776	756,654
Accrued interest and other assets	應計利息及其他資產	3,012,033	2,834,316
Debt securities measured at amortized cost	以攤銷成本計量之債務證券	38,842,869	42,022,873
Debt securities measured at fair value through other comprehensive income	以公平價值於其他全面收益計量之債務證券	35,669,375	19,072,835
Investment funds measured at fair value through profit or loss	通過損益以反映公平價值計量之投資基金	21,201	24,681
<i>Credit risk exposures relating to off-balance sheet items:</i>	<i>與資產負債表外項目有關之 信貸風險：</i>		
Financial guarantees and other credit related contingent liabilities	財務擔保及其他信貸相關之或然負債	454,373	497,822
Loan commitments and other credit related commitments	貸款承擔及其他信貸相關之承擔	24,876,249	27,666,189
		212,951,724	185,300,330

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(viii) Determination of expected credit losses

The Group adopts the approach below in determining ECL on financial instruments in accordance with HKFRS 9:

Component 組成部分	Definition 定義
Probability of default ("PD")	<p>The probability at a point in time that a counterparty will default, calibrated over up to 12 months from the reporting date (Stage 1) or over the lifetime of the product (Stage 2 and Stage 3) and incorporating the impact of forward-looking economic assumptions that have an effect on credit risk, such as property prices indices, unemployment rates, interest rates and Gross Domestic Product ("GDP") forecasts.</p> <p>The PD is estimated at a point in time which means it will fluctuate in line with the economic cycle. The term structure of the PD is based on statistical models, calibrated using historical data and adjusted to incorporate forward-looking economic assumptions.</p>
違約或然率	<p>交易對手於某個時間點將違約的概率，校準至自報告日期起最多12個月(第一階段)或產品生命週期(第二階段及第三階段)，並納入對信貸風險造成影響的前瞻性經濟假設的影響，如物業價格指數、失業率、利率及國內生產總值預測。</p> <p>違約或然率乃基於某個時間點估計得出，意即其將隨經濟週期波動。違約或然率的期限結構乃基於統計模型，使用歷史數據校準並調整至包含前瞻性經濟假設。</p>
Loss given default ("LGD")	<p>The percentage loss that is expected to arise on default, incorporating the impact of forward-looking economic assumptions where relevant, which represents the proportion of the contractual cash flows due that the Group expects to receive.</p> <p>The Group estimates LGD based on the history of recovery rates and considers the recovery of any collateral that is integral to the financial instrument, taking into account forward-looking economic assumptions where relevant.</p>
違約損失率	<p>於違約時預計造成的損失百分比(經納入相關前瞻性經濟假設的影響)，代表本集團預期收取的到期合約現金流部分。</p> <p>經計及同時考慮相關前瞻性經濟假設，本集團根據回收率的歷史記錄以估計違約損失率，並考慮收回金融工具的任何重要抵押品。</p>
Exposure at default ("EAD")	<p>The expected balance sheet exposure at the time of default, taking into account the expected change in exposure over the lifetime of the exposure. This incorporates the impact of drawdowns of facilities, repayments of principal and interest, amortization and prepayments.</p>
違約風險承擔	<p>於違約時的預期資產負債表風險承擔(經計及風險承擔期間的預期風險承擔變動)，其中包括動用信貸承擔、償還本金和利息、攤銷和預付款項的影響。</p>

36. 財務風險管理(續)

(a) 信貸風險管理(續)

(viii) 預期信貸虧損釐定

本集團採納下列方式以按照香港財務報告準則第9號釐定金融工具預期信貸虧損：

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(viii) Determination of expected credit losses (continued)

ECLs are measured at the present value of all expected cash shortfalls.

The estimate of expected cash shortfalls is determined by multiplying the PD with LGD and EAD.

Forward looking economic assumptions are incorporated into the PD and LGD where relevant and where they influence credit risk, such as property price indices, unemployment rates, interest rates and GDP amongst others. These assumptions are incorporated using the Group's most likely forecast for a range of macroeconomic assumptions. These forecasts are determined using all reasonable and supportable information, which includes both internally developed forecasts and those available externally, and are consistent with those used for budgeting, forecasting and capital planning.

To account for the potential non-linearity in credit losses, multiple forward-looking scenarios are incorporated into the range of reasonably possible outcomes for all material portfolios, both in respect of determining the PD and LGD and in determining the overall ECL amounts.

(ix) Credit quality of advances to customers

The credit quality of advances to customers can be analysed as follows:

Neither past due nor impaired	並無逾期或減值
Past due but not impaired	已逾期但並無減值
Impaired (Note 16(c))	已減值(附註 16(c))
Of which:	其中：
Gross advances to customers that are neither past due nor impaired	並無逾期或減值之客戶貸款總額
– Grade 1: Pass	– 第一級：通過
– Grade 2: Special mention	– 第二級：關注

36. 財務風險管理(續)

(a) 信貸風險管理(續)

(viii) 預期信貸虧損釐定(續)

預期信貸虧損以所有預期現金不足額之現值計量。

預期現金差額的估計乃透過將違約或然率、違約損失率及預期違約風險承擔相乘而釐定。

前瞻性經濟假設會納入違約或然率及違約損失率(倘相關及影響信貸風險，如物業價格指數、失業率、利率及國內生產總值等)。該等假設使用本集團對一系列宏觀經濟假設的最有可能的預測而納入。該等預測使用所有合理及可證明的資料(包括內部作出的預測及外部提供的預測)而釐定，並與預算、預測及資本計劃所用者一致。

為計及信貸虧損的潛在非線性性質，多個前瞻性情景會納入所有重大組合的合理可能結果範圍內，包括釐定違約或然率及違約損失率，以釐定整體預期信貸虧損金額。

(ix) 客戶貸款之信貸質素

客戶貸款之信貸質素可分析如下：

31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
68,525,744	60,127,097
2,232,416	1,828,658
644,163	1,206,887
71,402,323	63,162,642
67,122,620	59,067,223
1,403,124	1,059,874
68,525,744	60,127,097

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(ix) Credit quality of advances to customers (continued)

The following tables sets out information about the credit quality of advances to customers. Unless specifically indicated, the amounts in the tables represent gross carrying amounts.

		31 December 2025 二零二五年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Accrued Principal 本金 HK\$' 000 千港元		Accrued Principal 本金 HK\$' 000 千港元		Accrued Principal 本金 HK\$' 000 千港元		Accrued Principal 本金 HK\$' 000 千港元	
		interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元
Pass	通過	67,541,268	389,377	212,353	189	-	-	67,753,621	389,566
Special mention	關注	-	-	3,004,539	36,923	-	-	3,004,539	36,923
Substandard	次級	-	-	-	-	252,629	-	252,629	-
Doubtful	可疑	-	-	-	-	175,441	-	175,441	-
Loss	損失	-	-	-	-	216,093	-	216,093	-
Gross carrying amount	賬面總值	67,541,268	389,377	3,216,892	37,112	644,163	-	71,402,323	426,489
Less: Impairment allowances	減：減值撥備	(100,888)	-	(60,778)	-	(155,813)	-	(317,479)	-
Carrying amount	賬面值	67,440,380	389,377	3,156,114	37,112	488,350	-	71,084,844	426,489

		31 December 2024 二零二四年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Accrued Principal 本金 HK\$' 000 千港元		Accrued Principal 本金 HK\$' 000 千港元		Accrued Principal 本金 HK\$' 000 千港元		Accrued Principal 本金 HK\$' 000 千港元	
		interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元	interest 應計利息 HK\$' 000 千港元
Pass	通過	58,648,567	203,981	965,860	589	-	-	59,614,427	204,570
Special mention	關注	-	-	2,341,328	25,282	-	-	2,341,328	25,282
Substandard	次級	-	-	-	-	353,674	-	353,674	-
Doubtful	可疑	-	-	-	-	802,286	-	802,286	-
Loss	損失	-	-	-	-	50,927	-	50,927	-
Gross carrying amount	賬面總值	58,648,567	203,981	3,307,188	25,871	1,206,887	-	63,162,642	229,852
Less: Impairment allowances	減：減值撥備	(137,671)	-	(60,141)	-	(263,177)	-	(460,989)	-
Carrying amount	賬面值	58,510,896	203,981	3,247,047	25,871	943,710	-	62,701,653	229,852

The Group classifies advances to customers in accordance with the loan classification system required to be adopted for reporting to the HKMA.

36. 財務風險管理 (續)

(a) 信貸風險管理 (續)

(ix) 客戶貸款之信貸質素 (續)

下表載列客戶貸款之信貸質素有關於的資料。除特別訂明外，表中金額指賬面總值。

本集團根據為向金管局呈報而須採納之貸款分級制度就客戶貸款進行分類。

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(ix) Credit quality of advances to customers (continued)

The ageing analysis of advances to customers that are past due but not impaired is as follows:

Gross advances to customers that are past due but not impaired	已逾期但並無減值之客戶貸款總額
– Overdue 3 months or less	– 逾期三個月或以下
– Overdue 6 months or less but over 3 months	– 逾期六個月或以下惟三個月以上
– Overdue 1 year or less but over 6 months	– 逾期一年或以下惟六個月以上

Advances to customers that would be past due or impaired had the terms not been modified amounted to HK\$11,726,000 as at 31 December 2025 (2024: HK\$6,410,000).

(x) Credit quality of financial instruments other than advances to customers

The following tables set out the credit analysis for financial instruments other than advances to customers. The tables below analyse the financial instruments by their rating under the Group's loan classification system or credit rating designation based on Standard & Poor's rating or their equivalents, whichever is appropriate. Unless specifically indicated, the amount in the tables represent gross carrying amount.

36. 財務風險管理(續)

(a) 信貸風險管理(續)

(ix) 客戶貸款之信貸質素(續)

已逾期但並無減值之客戶貸款賬齡分析如下：

31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
1,533,705	1,247,098
280,272	376,660
418,439	204,900
2,232,416	1,828,658

於二零二五年十二月三十一日，倘條款不予修訂即為已逾期或已減值之客戶貸款金額為11,726,000港元(二零二四年：6,410,000港元)。

(x) 客戶貸款以外之金融工具之信貸質素

下表載列除客戶貸款以外之金融工具之信貸分析。下表根據本集團借款分類系統項下的評級或以標準普爾之評級標準或相應之評級標準為基準，按信貸評級對金融工具作出分析。除特別訂明外，表中金額指賬面總值。

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(x) Credit quality of financial instruments other than advances to customers (continued)

Cash and short-term funds

		31 December 2025 二零二五年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
AA- to AA+	AA-至AA+	970,605	68	-	-	-	-	970,605	68
A- to A+	A-至A+	2,886,641	15,234	-	-	-	-	2,886,641	15,234
Lower than A-	A-以下	204,197	1,527	-	-	-	-	204,197	1,527
Unrated	無評級	941,545	-	-	-	-	-	941,545	-
Gross carrying amount	賬面總值	5,002,988	16,829	-	-	-	-	5,002,988	16,829
Less: Impairment allowances	減：減值撥備	(774)	-	-	-	-	-	(774)	-
Carrying amount	賬面值	5,002,214	16,829	-	-	-	-	5,002,214	16,829

		31 December 2024 二零二四年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
AA- to AA+	AA-至AA+	1,309,482	2,583	-	-	-	-	1,309,482	2,583
A- to A+	A-至A+	6,187,185	29,176	-	-	-	-	6,187,185	29,176
Lower than A-	A-以下	180,184	534	-	-	-	-	180,184	534
Unrated	無評級	840,078	-	-	-	-	-	840,078	-
Gross carrying amount	賬面總值	8,516,929	32,293	-	-	-	-	8,516,929	32,293
Less: Impairment allowances	減：減值撥備	(857)	-	-	-	-	-	(857)	-
Carrying amount	賬面值	8,516,072	32,293	-	-	-	-	8,516,072	32,293

36. 財務風險管理 (續)

(a) 信貸風險管理 (續)

(x) 客戶貸款以外之金融工具之信貸質素 (續)

現金及短期資金

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36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(x) Credit quality of financial instruments other than advances to customers (continued)

Balances with banks and other financial institutions

		31 December 2025 二零二五年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
AA- to AA+	AA- 至 AA+	1,544,590	8,223	-	-	-	-	1,544,590	8,223
A- to A+	A- 至 A+	12,005,011	113,657	-	-	-	-	12,005,011	113,657
Lower than A-	A- 以下	900,000	4,619	-	-	-	-	900,000	4,619
Gross carrying amount	賬面總值	14,449,601	126,499	-	-	-	-	14,449,601	126,499
Less: Impairment allowances	減：減值撥備	(24,250)	-	-	-	-	-	(24,250)	-
Carrying amount	賬面值	14,425,351	126,499	-	-	-	-	14,425,351	126,499

36. 財務風險管理 (續)

(a) 信貸風險管理 (續)

(x) 客戶貸款以外之金融工具之信貸質素 (續)

銀行同業及其他金融機構結餘

		31 December 2024 二零二四年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
AA- to AA+	AA- 至 AA+	1,855,289	9,711	-	-	-	-	1,855,289	9,711
A- to A+	A- 至 A+	8,634,235	82,542	-	-	-	-	8,634,235	82,542
Lower than A-	A- 以下	201,876	582	-	-	-	-	201,876	582
Gross carrying amount	賬面總值	10,691,400	92,835	-	-	-	-	10,691,400	92,835
Less: Impairment allowances	減：減值撥備	(5,778)	-	-	-	-	-	(5,778)	-
Carrying amount	賬面值	10,685,622	92,835	-	-	-	-	10,685,622	92,835

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(x) Credit quality of financial instruments other than advances to customers (continued)

Advances to banks

		31 December 2025 二零二五年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
Gross carrying amount	賬面總值	15,156,844	94,441	-	-	-	-	15,156,844	94,441
Less: Impairment allowances	減：減值撥備	(19,844)	-	-	-	-	-	(19,844)	-
Carrying amount	賬面值	15,137,000	94,441	-	-	-	-	15,137,000	94,441

		31 December 2024 二零二四年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
Gross carrying amount	賬面總值	7,179,074	50,407	-	-	-	-	7,179,074	50,407
Less: Impairment allowances	減：減值撥備	(10,617)	-	-	-	-	-	(10,617)	-
Carrying amount	賬面值	7,168,457	50,407	-	-	-	-	7,168,457	50,407

All advances to banks outstanding as at 31 December 2025 and 2024 are classified as "Pass" under the Group's loan classification system.

36. 財務風險管理 (續)

(a) 信貸風險管理 (續)

(x) 客戶貸款以外之金融工具之信貸質素 (續)

銀行同業貸款

		31 December 2025 二零二五年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
Gross carrying amount	賬面總值	15,156,844	94,441	-	-	-	-	15,156,844	94,441
Less: Impairment allowances	減：減值撥備	(19,844)	-	-	-	-	-	(19,844)	-
Carrying amount	賬面值	15,137,000	94,441	-	-	-	-	15,137,000	94,441

		31 December 2024 二零二四年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
Gross carrying amount	賬面總值	7,179,074	50,407	-	-	-	-	7,179,074	50,407
Less: Impairment allowances	減：減值撥備	(10,617)	-	-	-	-	-	(10,617)	-
Carrying amount	賬面值	7,168,457	50,407	-	-	-	-	7,168,457	50,407

於二零二五年及二零二四年十二月三十一日，所有尚未償還銀行同業貸款根據本集團貸款分級制度分為「通過」級。

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36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(x) Credit quality of financial instruments other than advances to customers (continued)

Trade bills

		31 December 2025 二零二五年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Accrued		Accrued		Accrued		Accrued	
		Principal 本金	interest 應計利息	Principal 本金	interest 應計利息	Principal 本金	interest 應計利息	Principal 本金	interest 應計利息
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Gross carrying amount	賬面總值	665,314	4,157	-	-	-	-	665,314	4,157
Less: Impairment allowances	減：減值撥備	(538)	-	-	-	-	-	(538)	-
Carrying amount	賬面值	664,776	4,157	-	-	-	-	664,776	4,157

		31 December 2024 二零二四年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Accrued		Accrued		Accrued		Accrued	
		Principal 本金	interest 應計利息	Principal 本金	interest 應計利息	Principal 本金	interest 應計利息	Principal 本金	interest 應計利息
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Gross carrying amount	賬面總值	758,582	405	-	-	-	-	758,582	405
Less: Impairment allowances	減：減值撥備	(1,928)	-	-	-	-	-	(1,928)	-
Carrying amount	賬面值	756,654	-	-	-	-	-	756,654	-

All trade bills outstanding as at 31 December 2025 and 2024 are classified as “Pass” under the Group’s loan classification system.

36. 財務風險管理 (續)

(a) 信貸風險管理 (續)

(x) 客戶貸款以外之金融工具之信貸質素 (續)

商業票據

於二零二五年及二零二四年十二月三十一日，所有尚未償還商業票據根據本集團貸款分級制度分為「通過」級。

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(x) Credit quality of financial instruments other than advances to customers (continued)

Debt securities measured at amortized cost

		31 December 2025 二零二五年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
AAA	AAA	2,513,274	25,161	-	-	-	-	2,513,274	25,161
AA- to AA+	AA-至AA+	11,906,664	161,539	-	-	-	-	11,906,664	161,539
A- to A+	A-至A+	19,659,268	198,711	-	-	-	-	19,659,268	198,711
Lower than A-	A-以下	4,451,580	40,497	-	-	-	-	4,451,580	40,497
Unrated	無評級	345,220	4,429	-	-	-	-	345,220	4,429
Gross carrying amount	賬面總值	38,876,006	430,337	-	-	-	-	38,876,006	430,337
Less: Impairment allowances	減：減值撥備	(33,137)	-	-	-	-	-	(33,137)	-
Carrying amount	賬面值	38,842,869	430,337	-	-	-	-	38,842,869	430,337

		31 December 2024 二零二四年十二月三十一日							
		12-month ECL 12個月內預期信貸虧損		Lifetime ECL not credit-impaired 非信貸不良的全期預期信貸虧損		Lifetime ECL credit-impaired 信貸不良的全期預期信貸虧損		Total 總額	
		Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息	Principal 本金	Accrued interest 應計利息
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
AAA	AAA	8,729,968	263,862	-	-	-	-	8,729,968	263,862
AA- to AA+	AA-至AA+	12,034,589	194,063	-	-	-	-	12,034,589	194,063
A- to A+	A-至A+	16,508,429	162,092	-	-	-	-	16,508,429	162,092
Lower than A-	A-以下	4,208,277	39,750	38,950	979	-	-	4,247,227	40,729
Unrated	無評級	534,734	4,897	-	-	-	-	534,734	4,897
Gross carrying amount	賬面總值	42,015,997	664,664	38,950	979	-	-	42,054,947	665,643
Less: Impairment allowances	減：減值撥備	(31,816)	-	(258)	-	-	-	(32,074)	-
Carrying amount	賬面值	41,984,181	664,664	38,692	979	-	-	42,022,873	665,643

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36. FINANCIAL RISK MANAGEMENT (continued)

(a) **Credit risk management** (continued)

(x) **Credit quality of financial instruments other than advances to customers** (continued)

Credit related commitments and contingencies

		31 December 2025 二零二五年十二月三十一日			
		12-month ECL	Lifetime ECL not credit- impaired	Lifetime ECL credit-impaired	Total
		12個月內 預期信貸虧損 Principal 本金 HK\$' 000 千港元	非信貸不良 的全期預期 信貸虧損 Principal 本金 HK\$' 000 千港元	信貸不良的 全期預期 信貸虧損 Principal 本金 HK\$' 000 千港元	總額 Principal 本金 HK\$' 000 千港元
Pass	通過	25,111,958	217,143	-	25,329,101
Special mention	關注	-	1,521	-	1,521
Gross amount	總額	25,111,958	218,664	-	25,330,622
Impairment allowances (Note 25)	減值撥備 (附註25)	(11,346)	(2,575)	-	(13,921)

36. 財務風險管理 (續)

(a) **信貸風險管理** (續)

(x) **客戶貸款以外之金融工具之信貸質素** (續)

與信貸有關之承擔及或然項目

		31 December 2024 二零二四年十二月三十一日			
		12-month ECL	Lifetime ECL not credit- impaired	Lifetime ECL credit-impaired	Total
		12個月內 預期信貸虧損 Principal 本金 HK\$' 000 千港元	非信貸不良 的全期預期 信貸虧損 Principal 本金 HK\$' 000 千港元	信貸不良的 全期預期 信貸虧損 Principal 本金 HK\$' 000 千港元	總額 Principal 本金 HK\$' 000 千港元
Pass	通過	27,720,091	382,712	-	28,102,803
Special mention	關注	-	61,208	-	61,208
Gross amount	總額	27,720,091	443,920	-	28,164,011
Impairment allowances (Note 25)	減值撥備 (附註25)	(15,349)	(7,790)	-	(23,139)

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(x) Credit quality of financial instruments other than advances to customers (continued)

Credit related commitments and contingencies (continued)

Credit risk that arises from investments securities is managed in the same way as the Group manages its credit risk under corporate lending, with the exposure to the issuer controlled under the overall lending limit to the customer group. Analysis of investment securities by credit rating designation, that are not disclosed in other notes to these financial statements, based on Standard & Poor's ratings or their equivalents, is as follows:

Trading assets	持作交易用途資產
AA- to AA+	AA- 至 AA+
Debt securities measured at FVOCI	以公平價值於其他全面收益計量之債務證券
AAA	AAA
AA- to AA+	AA- 至 AA+
A- to A+	A- 至 A+

There were no overdue debt securities held by the Group as at 31 December 2025 (2024: Nil).

36. 財務風險管理(續)

(a) 信貸風險管理(續)

(x) 客戶貸款以外之金融工具之信貸質素(續)

與信貸有關之承擔及或然項目(續)

本集團按管理公司借貸之信貸風險相同之方式，管理其證券投資產生之信貸風險，對發行方之承擔受制於客戶組別授出的整體借貸限額。以標準普爾之評級標準或相應之評級標準為基準，按信貸評級對投資證券進行之分析(並無於該等財務報表的其他附註披露)如下：

31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
2,460,418	1,436,973
10,994,820	5,422,304
24,410,578	13,499,889
263,977	150,642
35,669,375	19,072,835

本集團於二零二五年十二月三十一日並未持有已逾期債務證券(二零二四年：無)。

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財務報表附註

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(xi) Impairment allowances reconciliation

The following tables show reconciliations from the opening to the closing balance of the impairment allowances by class of financial instruments at transaction level.

Advances to customers

At 1 January	於一月一日
Transfer to lifetime ECL not credit-impaired	轉至非信貸不良的全期預期信貸虧損
Transfer to 12-month ECL	轉至12個月內預期信貸虧損
Transfer to lifetime ECL credit-impaired	轉至信貸不良的全期預期信貸虧損
New financial assets originated or purchased and further lending	源生或購入之新金融資產及進一步貸款
Repayments	還款
Write-offs	撇銷
Changes in model or parameters	模型或參數變化
Net remeasurement of impairment allowances (including exchange adjustments)	減值撥備之重新計量淨額(包括匯兌調整)
At 31 December (Note 16(a))	於十二月三十一日(附註16(a))

36. 財務風險管理(續)

(a) 信貸風險管理(續)

(xi) 減值撥備對賬

下表顯示按金融工具交易級別劃分的減值撥備的年初至年末餘額的對賬。

客戶貸款

12-month ECL	2025 二零二五年		Total
	Lifetime ECL not credit-impaired	Lifetime ECL credit-impaired	
12個月內 預期信貸虧損	非信貸不良 的全期預期 信貸虧損	信貸不良的 全期預期 信貸虧損	總額
HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
137,671	60,141	263,177	460,989
(4,675)	4,675	-	-
4,942	(4,942)	-	-
(42)	(11,342)	11,384	-
55,658	26,880	-	82,538
(39,669)	(28,134)	-	(67,803)
-	-	(434,262)	(434,262)
(46,704)	(18,548)	-	(65,252)
(6,293)	32,048	315,514	341,269
100,888	60,778	155,813	317,479

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(xi) Impairment allowances reconciliation (continued)

Advances to customers (continued)

		2024 二零二四年			
		12-month ECL	Lifetime ECL not credit- impaired	Lifetime ECL credit-impaired	Total
		12個月內 預期信貸虧損	非信貸不良 的全期預期 信貸虧損	信貸不良的 全期預期 信貸虧損	總額
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
At 1 January	於一月一日	165,803	72,172	104,864	342,839
Transfer to lifetime ECL not credit-impaired	轉至非信貸不良的全期預期信貸虧損	(5,958)	5,958	–	–
Transfer to 12-month ECL	轉至12個月內預期信貸虧損	24,707	(24,707)	–	–
Transfer to lifetime ECL credit-impaired	轉至信貸不良的全期預期信貸虧損	(1,631)	(8,169)	9,800	–
New financial assets originated or purchased and further lending	源生或購入之新金融資產及進一步貸款	57,363	11,640	–	69,003
Repayments	還款	(53,971)	(21,980)	–	(75,951)
Write-offs	撤銷	–	–	(489,128)	(489,128)
Net remeasurement of impairment allowances (including exchange adjustments)	減值撥備之重新計量淨額(包括匯兌調整)	(48,642)	25,227	637,641	614,226
At 31 December (Note 16(a))	於十二月三十一日 (附註16(a))	137,671	60,141	263,177	460,989

The contractual amount outstanding on advances to customers that were written off during the year ended 31 December 2025 and are still subject to enforcement activity amounted to HK\$434.3 million (2024: HK\$489.1 million).

36. 財務風險管理(續)

(a) 信貸風險管理(續)

(xi) 減值撥備對賬(續)

客戶貸款(續)

截至二零二五年十二月三十一日止年度已撤銷但仍進行執行活動之客戶貸款未償還合約金額為434,300,000港元(二零二四年：489,100,000港元)。

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財務報表附註

36. FINANCIAL RISK MANAGEMENT (continued)

(a) **Credit risk management** (continued)

(xi) **Impairment allowances reconciliation** (continued)

Debt securities measured at amortized cost

At 1 January	於一月一日
New financial assets originated or purchased and further lending	源生或購入之新金融資產及進一步貸款
Repayment	還款
Changes in model or parameters	模型或參數變化
Net remeasurement of impairment allowances (including exchange adjustments)	減值撥備之重新計量淨額(包括匯兌調整)
At 31 December (Note 18)	於十二月三十一日 (附註 18)

36. 財務風險管理 (續)

(a) **信貸風險管理** (續)

(xi) **減值撥備對賬** (續)

以攤銷成本計量之債務證券

12-month ECL	2025 二零二五年		Total
	Lifetime ECL		
	not credit-impaired	Lifetime ECL credit-impaired	
12個月內 預期信貸虧損	非信貸不良 的全期預期 信貸虧損	信貸不良的 全期預期 信貸虧損	總額
HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
31,816	258	-	32,074
10,006	-	-	10,006
(4,204)	(258)	-	(4,462)
(1,839)	-	-	(1,839)
(2,642)	-	-	(2,642)
33,137	-	-	33,137

12-month ECL	2024 二零二四年		Total
	Lifetime ECL		
	not credit-impaired	Lifetime ECL credit-impaired	
12個月內 預期信貸虧損	非信貸不良 的全期預期 信貸虧損	信貸不良的 全期預期 信貸虧損	總額
HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
51,939	1,497	-	53,436
8,494	-	-	8,494
(13,947)	-	-	(13,947)
(14,670)	(1,239)	-	(15,909)
31,816	258	-	32,074

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(xi) Impairment allowances reconciliation (continued)

Others

At 1 January	於一月一日
New financial instruments originated or purchased and further lending	源生或購入之新金融工具及進一步貸款
Repayments	還款
Changes in model or parameters	模型或參數變化
Net remeasurement of impairment allowances (including exchange adjustments)	減值撥備之重新計量淨額(包括匯兌調整)
At 31 December	於十二月三十一日
Of which:	其中：
Cash and short-term funds	現金及短期資金
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘
Advances to banks (Note 17)	銀行同業貸款(附註17)
Trade bills	商業票據
Credit related commitments and contingencies (Note 25)	與信貸有關之承擔及或然項目(附註25)

36. 財務風險管理(續)

(a) 信貸風險管理(續)

(xi) 減值撥備對賬(續)

其他

12-month ECL	2025		Total
	二零二五年		
12個月內 預期信貸虧損 HK\$' 000 千港元	Lifetime ECL not credit- impaired 非信貸不良 的全期預期 信貸虧損 HK\$' 000 千港元	Lifetime ECL credit-impaired 信貸不良的 全期預期 信貸虧損 HK\$' 000 千港元	總額 HK\$' 000 千港元
34,529	7,790	-	42,319
37,137	-	-	37,137
(9,169)	-	-	(9,169)
(3,030)	48	-	(2,982)
(2,716)	(5,263)	-	(7,979)
56,751	2,575	-	59,326
774	-	-	774
24,250	-	-	24,250
19,843	-	-	19,843
538	-	-	538
11,346	2,575	-	13,921
56,751	2,575	-	59,326

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36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(xi) Impairment allowances reconciliation (continued)

Others (continued)

		2024 二零二四年			
		12-month ECL	Lifetime ECL not credit- impaired	Lifetime ECL credit-impaired	Total
		12個月內 預期信貸虧損	非信貸不良 的全期預期 信貸虧損	信貸不良的 全期預期 信貸虧損	總額
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
At 1 January	於一月一日	24,597	6,289	–	30,886
New financial instruments originated or purchased and further lending	源生或購入之新金融工具及進一步貸款	12,018	–	–	12,018
Repayments	還款	(5,496)	–	–	(5,496)
Net remeasurement of impairment allowances (including exchange adjustments)	減值撥備之重新計量淨額(包括匯兌調整)	3,410	1,501	–	4,911
At 31 December	於十二月三十一日	34,529	7,790	–	42,319
Of which:	其中：				
Cash and short-term funds	現金及短期資金	857	–	–	857
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘	5,778	–	–	5,778
Advances to banks (Note 17)	銀行同業貸款(附註17)	10,617	–	–	10,617
Trade bills	商業票據	1,928	–	–	1,928
Credit related commitments and contingencies (Note 25)	與信貸有關之承擔及或然項目(附註25)	15,349	7,790	–	23,139
		34,529	7,790	–	42,319

36. 財務風險管理 (續)

(a) 信貸風險管理 (續)

(xi) 減值撥備對賬 (續)

其他 (續)

		2024 二零二四年			
		12-month ECL	Lifetime ECL not credit- impaired	Lifetime ECL credit-impaired	Total
		12個月內 預期信貸虧損	非信貸不良 的全期預期 信貸虧損	信貸不良的 全期預期 信貸虧損	總額
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
At 1 January	於一月一日	24,597	6,289	–	30,886
New financial instruments originated or purchased and further lending	源生或購入之新金融工具及進一步貸款	12,018	–	–	12,018
Repayments	還款	(5,496)	–	–	(5,496)
Net remeasurement of impairment allowances (including exchange adjustments)	減值撥備之重新計量淨額(包括匯兌調整)	3,410	1,501	–	4,911
At 31 December	於十二月三十一日	34,529	7,790	–	42,319
Of which:	其中：				
Cash and short-term funds	現金及短期資金	857	–	–	857
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘	5,778	–	–	5,778
Advances to banks (Note 17)	銀行同業貸款(附註17)	10,617	–	–	10,617
Trade bills	商業票據	1,928	–	–	1,928
Credit related commitments and contingencies (Note 25)	與信貸有關之承擔及或然項目(附註25)	15,349	7,790	–	23,139
		34,529	7,790	–	42,319

36. FINANCIAL RISK MANAGEMENT (continued)

(a) Credit risk management (continued)

(xii) Collateral and other credit enhancements

An estimate of the fair value of collateral and other credit enhancements held against financial assets is as follows:

Fair value of collateral and other credit enhancements held against financial assets that are:

- Neither past due nor impaired
- Past due but not impaired
- Impaired

就下列金融資產所持有之抵押品及其他信貸提升措施之公平價值：

- 並無逾期或減值
- 已逾期但並無減值
- 已減值

(xiii) Collateral and other credit enhancements obtained

At 31 December 2025, total repossessed assets and assets acquired under lending agreements of the Group amounted to HK\$8,400,000 (2024: HK\$8,700,000) which is included in "Accrued interest and other assets" in the consolidated statement of financial position.

During the year, the Group also took possession on properties that were held as collateral against impaired advances to customers. As the relevant impaired advances to customers have not been written-off at the end of the reporting periods, these properties are not recognized as assets in the consolidated statement of financial position. The market value of these properties is HK\$141,230,000 (2024: HK\$200,970,000) as of 31 December 2025.

Repossessed properties are sold as soon as practicable with the proceeds used to reduce the outstanding indebtedness.

36. 財務風險管理(續)

(a) 信貸風險管理(續)

(xii) 抵押品及其他信貸提升措施

就金融資產所持有之抵押品及其他信貸提升措施之估計公平價值如下：

31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
106,957,525	93,502,807
3,924,891	3,115,126
395,436	892,311
111,277,852	97,510,244

(xiii) 已取得之抵押品及其他信貸提升措施

於二零二五年十二月三十一日，本集團之收回資產及根據貸款協議所得資產總值為8,400,000港元(二零二四年：8,700,000港元)，有關金額計入綜合財務狀況表中的「應計利息及其他資產」。

年內，本集團亦收回作為針對客戶減值貸款的擔保而持有的抵押品。由於相關客戶減值貸款在報告期末尚未撇銷，因此該等物業未有在綜合財務狀況表中確認為資產。截至二零二五年十二月三十一日，該等物業之市值為141,230,000港元(二零二四年：200,970,000港元)。

收回物業會儘快予以出售，所得之款項將用以削減未償還之債項。

36. FINANCIAL RISK MANAGEMENT (continued)**(b) Market risk management**

Market risk arises from potential losses in earnings or economic value due to adverse changes in financial markets rates or prices of financial instruments, including securities, foreign exchange contracts, equity and other derivative instruments, as well as from the statement of financial position or structural positions. The Group transacts in the money market, foreign exchange market, equity market and capital market giving rise to market risk exposures. Positions are taken as a result of the execution of customers' orders, market making activities, and offsetting transactions taken in order to hedge the Group's open position. The Group does not engage in significant proprietary trading.

The objective of market risk management is to avoid excessive exposure of earnings and equity to loss and to reduce the Group's exposure to the volatility inherent in financial instruments.

The RC reviews and approves policy for market risk management including limits and approved financial instruments. The Board has delegated the responsibility for ongoing general market risk management to the Asset and Liability Committee ("ALCO"). This committee articulates the interest rate view of the Group and decides on future business strategy with respect to interest rates. It also reviews and sets funding policy and ensures adherence to risk management objectives.

The Group has also established clear market risk policy, including limits, reporting lines and control procedures, which are reviewed regularly and approved by the RC. Market risk is managed within various limits approved by the RC. These limits are determined for each financial instrument and include limits on product volume, gross and net positions, position concentrations, Value-at-risk ("VaR") limit, Basis Point Value ("BPV") limits, stop loss limits and risk position limits. These limits are reviewed and endorsed by the ALCO and approved by the RC at least annually. The regular limit monitoring is performed daily and the result is reported to the ALCO members. The risk exposures are also reported to the RC and ALCO regularly. The Group adopted the simplified standardized approach for market risk capital calculation.

36. 財務風險管理 (續)**(b) 市場風險管理**

市場風險產生於盈利或經濟價值因金融市場費率或金融工具(包括證券、外匯合約、股票及其他衍生工具)價格以及財務狀況表或結構性倉盤的不利變動而產生的潛在虧損。本集團在貨幣市場、外匯市場、股票市場及資本市場中進行交易，因而產生市場風險。本集團就執行客戶指令、市場莊家活動，以及為對沖本集團之未平倉盤而持有倉盤。本集團並無參與重大自營交易。

市場風險管理之目標為避免盈利及股本遭受過度損失及減少本集團因金融工具本身固有波幅所引申之風險。

風險委員會檢討及審批有關市場風險管理之政策，包括限額及經批准金融工具。董事會已將持續一般市場風險管理之責任授予資產負債委員會。該委員會負責因應本集團對利率走勢之預測，而決定有關未來業務策略。該委員會亦審閱及制定融資政策並確保各風險管理目標獲得遵從。

本集團亦制定清晰之市場風險政策，包括限額、報告制度及控制程序，並由風險委員會定期予以檢討及批准。市場風險乃在經由風險委員會批准之各限額內予以管理。此等限額乃就各金融工具釐定，包括就產品量、倉盤總額及淨額、倉盤集中度、風險值(VaR)、基點價值(BPV)、止蝕限額及風險倉盤限額設定之限額。資產負債委員會對這些限制進行審閱和認可，並且至少每年一次由風險委員會批准。定期監測每天進行，並將結果報告給資產負債委員會成員。風險承擔也定期向風險委員會及資產負債委員會報告。本集團採用簡化標準計算法計算市場風險資本。

36. FINANCIAL RISK MANAGEMENT (continued)

(b) Market risk management (continued)

The sale of derivatives to customers as risk management products and the subsequent use of derivatives to manage the resulting position is an integral part of the Group's business activities. These instruments are also used to manage the Group's own exposures to market risk as part of its asset and liability management process. The principal derivative instruments used by the Group are interest rate and foreign exchange contracts, which are primarily over-the-counter derivatives. The Group also engages exchange traded derivatives. Most of the Group's derivatives positions have been entered into to meet customers' demands and to hedge these and other positions.

One of the tools used by the Group to measure, monitor and control market risk exposures is VaR. VaR is a risk measure that estimates the potential losses that could occur on risk positions as a result of movements in market rates and prices over a specified time horizon and to a given level of confidence. The calculation uses the historical simulation method as the means to estimate the statistical confidence level.

The VaR is only effective for potential loss events which are not correlated. The Group therefore augments its VaR limits with other positions and sensitivity limit structures. Additionally, the Group applies a wide range of sensitivity analysis and stress testing, both on individual portfolios and Group's consolidated positions to assess the potential impact on the Group's earnings as a result of extreme movements in market prices.

(i) Sensitivity analysis of market risk exposures

Trading market risk

Currency risk

As of 31 December 2025, if Hong Kong Dollar had strengthened by 0.5% against other currencies, with all other variables held constant, the profit before tax for the year would have been HK\$0.73 million lower (2024: HK\$0.69 million higher).

Conversely, if Hong Kong Dollar had weakened by 0.5% against other currencies, with all other variables held constant, the profit before tax for the year would have been HK\$0.73 million higher (2024: HK\$0.69 million lower).

36. 財務風險管理(續)

(b) 市場風險管理(續)

向客戶出售作為風險管理產品之衍生工具及其後使用衍生工具管理相關持倉，為本集團其中一項主要業務。該等工具亦用於管理本集團本身之市場風險，作為其資產及負債管理流程之一部分。本集團所採用之衍生工具主要為利率及外匯合約等場外交易衍生工具。本集團亦使用交易所買賣衍生工具。本集團大部分衍生工具持倉均為配合客戶需求以及為對沖此等和其他倉盤而訂立。

風險值是本集團為計量、監控及限制市場風險所採用之其中一種工具。風險值是一種按既定信心水平及在特定持盤時間內，就市場利率及價格之變動而對持倉盤之潛在虧損之結算的風險度量。計算方式乃使用歷史模擬法估計統計數字信心水平。

風險值僅對不相關的潛在虧損事項有效。因此，本集團結合持其他倉盤及敏感性限額結構，以加強其風險值限額。此外，本集團對個別組合及本集團之綜合狀況應用較廣範圍之敏感性分析及壓力測試，以評估市價之極端變動對本集團盈利之潛在影響。

(i) 市場風險敏感度分析

交易市場風險

貨幣風險

截至二零二五年十二月三十一日，如港元兌其他貨幣升值0.5%，並假設所有其他變量保持不變，本年度之除稅前溢利將減少730,000港元(二零二四年：增加690,000港元)。

反之，如港元兌其他貨幣貶值0.5%，並假設所有其他變量保持不變，本年度之除稅前溢利將增加730,000港元(二零二四年：減少690,000港元)。

36. FINANCIAL RISK MANAGEMENT (continued)

(b) Market risk management (continued)

(i) Sensitivity analysis of market risk exposures (continued)

Trading market risk (continued)

Interest rate risk

The Group measures trading book interest rate risks through BPV. BPV is a sensitivity test to measure the potential profit or loss fluctuation on interest rate positions upon a basis point movement.

The Group has adopted sensitivity test on interest rate movement based on HKMA instructions. As of 31 December 2025 and 2024, the interest rate upward or downward movement would not result in a material profit movement.

Equity risk

As of 31 December 2025 and 2024, the Group has no equity position in its trading portfolio. As such, any movement in the equity price would have no impact on the Group.

Non-trading market risk

Currency risk

All of the Group's foreign currency position arises from the Group's non-trading activities (e.g. investments, lending and deposit taking) are captured and transferred to the Markets Group. The Markets Group manages these foreign currency exposures and minimizes foreign currency asset and liability mismatch by entering into foreign currency spot and forward transactions. Market Risk Management Department monitors those outstanding foreign currency positions on a daily basis and report to the ALCO regularly.

Interest rate risk

Interest rate risk primarily results from timing differences in the repricing of interest rate sensitive assets, liabilities and commitments. Interest rate risk is managed by the Funding Desk Department within limits approved by the RC. The Group also uses interest rate swaps and other derivatives to manage interest rate risk.

Structural interest rate risk arises primarily from the deployment of non-interest rate sensitive liabilities, including shareholders' funds and current accounts, as well as from certain fixed rate debt securities, loans and liabilities. Structural interest rate risk is monitored by the ALCO.

36. 財務風險管理(續)

(b) 市場風險管理(續)

(i) 市場風險敏感度分析(續)

交易市場風險(續)

利率風險

本集團透過基點價值法計量交易賬利率風險。BPV是一項敏感度測試，用以計量基點變動對利率倉盤可能帶來之損益波動。

本集團已根據金管局指示採用利率變動之敏感度測試。截至二零二五年及二零二四年十二月三十一日，如果上調或下調利率，溢利將不會有重大變動。

股票風險

本集團截至二零二五年及二零二四年十二月三十一日並無持有持作交易用途之股本證券。因此，股價的任何變動對本集團並無影響。

非交易市場風險

貨幣風險

本集團所有來自非交易活動(如投資、放款及吸收存款等)的外匯持倉均轉移到市場部名下。市場部管理此等外幣風險，並以外幣現貨交易及遠期交易減少外幣資產及負債錯配。市場風險管理部負責每天監察此等外幣持倉並定期向資產負債委員會匯報。

利率風險

利率風險主要由利率敏感性資產、負債及承擔之利率重訂時差引致。利率風險由資金部管理，並維持在風險委員會批准之限額之內。本集團亦使用利率掉期及其他衍生工具管理利率風險。

結構利率風險主要由非利率敏感性負債(包括股東資金及往來賬戶在內)，以及若干定息債務證券、貸款及負債所產生。結構利率風險由資產負債委員會監控。

36. FINANCIAL RISK MANAGEMENT (continued)

(b) Market risk management (continued)

(i) Sensitivity analysis of market risk exposures (continued)

Non-trading market risk (continued)

Interest rate risk (continued)

As of 31 December 2025, assuming other market variables including prime rate and managed rate remain constant, an increase in Hong Kong Dollars market interest rates movement would result in a decrease on earnings over the next 12 months of HK\$421 million (2024: HK\$334 million decrease), and a decrease the impacts on economic value of HK\$190 million (2024: HK\$153 million decrease); while an increase in US Dollars market interest rates of movement would result in a decrease on earnings over the next 12 months of HK\$117 million (2024: HK\$146 million decrease), and a decrease the impacts on economic value of HK\$12 million (2024: HK\$84 million decrease).

Conversely, assuming other market variables including prime rate and managed rate remain constant, a decrease in Hong Kong Dollars market interest rates movement would result in an increase on earnings over the next 12 months of HK\$421 million (2024: HK\$334 million increase); while a decrease in US Dollars market interest rates of movement would result in an increase on earnings over the next 12 months of HK\$117 million (2024: HK\$146 million increase).

Equity risk

As of 31 December 2025 and 2024, the Group does not hold any non-trading listed equity securities, while the Group holds a small portfolio of non-trading unlisted equity securities at 31 December 2025 and 2024. As such, any movement in the equity price would have insignificant impact on the Group.

The Group holds non-trading unlisted equity investments and uses the applicable price/earnings ratio and other market data for similar listed companies adjusted to reflect specific circumstances of the issues or the net assets value reported by the management of the investee companies to determine the fair value of the investment. A sensitivity analysis on the fair value of these unlisted equity investments is disclosed in Note 33(a)(ii).

The method and assumptions used in the above sensitivity analysis on interest rate risk, currency risk and equity risk are performed on the same basis for both years 2025 and 2024.

36. 財務風險管理(續)

(b) 市場風險管理(續)

(i) 市場風險敏感度分析(續)

非交易市場風險(續)

利率風險(續)

截至二零二五年十二月三十一日，假設其他市場變量(包括最優惠利率及在管利率)維持不變，如果港元市場利率變動調升，將導致接下來12個月盈利減少421,000,000港元(二零二四年：減少334,000,000港元)，及對經濟值的影響減少190,000,000港元(二零二四年：減少153,000,000港元)；如果美元市場利率變動調升，將導致接下來12個月盈利減少117,000,000港元(二零二四年：減少146,000,000港元)，及對經濟值的影響減少12,000,000港元(二零二四年：減少84,000,000港元)。

反之，假設其他市場變量(包括最優惠利率及在管利率)維持不變，如果港元市場利率變動下調，將導致接下來12個月盈利增加421,000,000港元(二零二四年：增加334,000,000港元)；如果美元市場利率變動下調，將導致接下來12個月盈利增加117,000,000港元(二零二四年：增加146,000,000港元)。

股票風險

截至二零二五年及二零二四年十二月三十一日，本集團並無持有任何非持作交易用途之上市股本證券，而於二零二五年及二零二四年十二月三十一日本集團持有小部分非持作交易用途之非上市股本證券。因此，股價變動對本集團並無重大影響。

本集團持有非交易非上市股權投資，並使用適用的價格／盈利率及經調整類似上市公司其他市場數據以反映發行的特定條件或被投資公司管理層報告之資產淨值釐定投資之公平價值。該等非上市股權投資公平價值的敏感度分析披露於附註33(a)(ii)。

上述對利率風險、貨幣風險及股票風險之敏感度分析所採用之方法及假設，就二零二五年及二零二四年而言所採用者乃屬相同。

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36. FINANCIAL RISK MANAGEMENT (continued)

(b) Market risk management (continued)

(ii) Analysis of currency risk exposures

The Group's foreign currency positions arise from foreign exchange dealing, commercial banking operations and structural foreign currency exposures. All foreign currency positions are managed by the Markets Group within limits approved by the RC. The Group has no structural foreign currency positions as at 31 December 2025 and 2024. The Group seeks to match closely its foreign currency denominated assets with corresponding liabilities in the same currencies.

The following table indicates the concentration of currency risk at the end of the reporting period:

(Equivalent in HK\$' 000)	(千港元等值)
ASSETS	資產
Cash and short-term funds	現金及短期資金
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘
Derivative financial instruments	衍生金融工具
Advances to customers	客戶貸款
Advances to banks	銀行同業貸款
Trade bills	商業票據
Accrued interest and other assets	應計利息及其他資產
Debt securities measured at amortized cost	以攤銷成本計量之債務證券
Debts securities measured at fair value through other comprehensive income	以公平價值於其他全面收益計量之債務證券
Investment funds measured at fair value through profit or loss	通過損益以反映公平價值計量之投資基金
Equity securities designated at fair value through other comprehensive income	指定以公平價值於其他全面收益計量之股本證券
Fixed assets	固定資產
Spot assets	現貨資產
LIABILITIES	負債
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘
Deposits from customers	客戶存款
Derivative financial instruments	衍生金融工具
Other liabilities	其他負債
Spot liabilities	現貨負債
Net on-balance sheet position	資產負債表內持倉淨額
Off-balance sheet position	資產負債表外倉盤
Foreign exchange derivative contracts	外匯衍生合約
Net aggregate position	總持倉淨額
Credit commitments and other contingent liabilities in foreign currencies	以外幣結算之信貸承擔及其他或然負債

36. 財務風險管理 (續)

(b) 市場風險管理 (續)

(ii) 貨幣風險分析

本集團之外匯持倉源自外匯買賣、商業銀行業務及結構性外幣持倉。所有外幣持倉均由市場部管理，並維持在風險委員會所訂定之限額內。於二零二五年及二零二四年十二月三十一日，本集團並無結構性外幣持倉。本集團設法將以外幣為單位之資產切實配對以同樣貨幣為單位之相應負債。

下表列示於報告期末之貨幣風險集中度：

31 December 2025 二零二五年十二月三十一日			
US Dollars 美元	CNY Dollars 人民幣	AUD Dollars 澳元	Other foreign currencies 其他外幣
2,139,931	589,664	31,406	155,909
2,433,239	1,500,994	-	-
1,102,630	17,549	43,430	5,413
13,599,895	2,774,496	6,088,535	3,026,784
14,737,021	-	-	-
245,219	419,557	-	-
1,090,082	908,887	71,175	4,785
34,811,245	189,289	3,205,656	-
10,855,183	24,478	1,150,785	-
21,201	-	-	-
10,441	-	-	-
-	18,245	-	-
81,046,087	6,443,159	10,590,987	3,192,891
1,125,434	445,432	1,837,217	-
70,844,489	5,904,361	7,314,042	3,972,406
153,767	15,032	40	4,988
1,169,309	51,342	145,709	37,698
73,292,999	6,416,167	9,297,008	4,015,092
7,753,088	26,992	1,293,979	(822,201)
(6,804,431)	33,175	(141,543)	(288,300)
948,657	60,167	1,152,436	(1,110,501)
4,974,495	80,427	3,421	996,975

36. FINANCIAL RISK MANAGEMENT (continued)

(b) Market risk management (continued)

(ii) Analysis of currency risk exposures (continued)

		31 December 2024 二零二四年十二月三十一日		
(Equivalent in HK\$'000)	(千港元等值)	US Dollars 美元	CNY Dollars 人民幣	Other foreign currencies 其他外幣
ASSETS	資產			
Cash and short-term funds	現金及短期資金	3,835,582	261,970	161,765
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘	2,956,347	1,192,580	–
Derivative financial instruments	衍生金融工具	1,815,614	23,471	8,669
Advances to customers	客戶貸款	8,930,317	2,551,877	4,032,507
Advances to banks	銀行同業貸款	5,444,262	–	724,343
Trade bills	商業票據	357,011	399,643	–
Accrued interest and other assets	應計利息及其他資產	994,389	856,422	41,104
Debt securities measured at amortized cost	以攤銷成本計量之債務證券	31,834,538	327,306	1,693,824
Debts securities measured at fair value through other comprehensive income	以公平價值於其他全面收益計量之債務證券	4,607,919	8,511	202,978
Investment funds measured at fair value through profit or loss	通過損益以反映公平價值計量之投資基金	24,681	–	–
Equity securities designated at fair value through other comprehensive income	指定以公平價值於其他全面收益計量之股本證券	19,880	–	–
Fixed assets	固定資產	–	7	–
Spot assets	現貨資產	60,820,540	5,621,787	6,865,190
LIABILITIES	負債			
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘	1,418,436	509,075	1,280,045
Deposits from customers	客戶存款	49,467,439	4,967,998	6,101,709
Derivative financial instruments	衍生金融工具	29,053	21,835	12,295
Other liabilities	其他負債	2,254,401	67,569	126,869
Spot liabilities	現貨負債	53,169,329	5,566,477	7,520,918
Net on-balance sheet position	資產負債表內持倉淨額	7,651,211	55,310	(655,728)
Off-balance sheet position	資產負債表外倉盤			
Foreign exchange derivative contracts	外匯衍生合約	(6,092,916)	(27,298)	655,405
Net aggregate position	總持倉淨額	1,558,295	28,012	(323)
Credit commitments and other contingent liabilities in foreign currencies	以外幣結算之信貸承擔及其他或然負債	749,692	51,677	154,469

36. 財務風險管理(續)

(b) 市場風險管理(續)

(ii) 貨幣風險分析(續)

36. FINANCIAL RISK MANAGEMENT (continued)

(b) Market risk management (continued)

(iii) Analysis of interest rate risk exposures

The following tables indicate the effective interest rates for the relevant periods and the mismatches of the expected interest repricing dates for interest-bearing assets and liabilities at the end of the reporting period. Actual repricing dates may differ from the contractual dates owing to prepayments and the exercise of options.

ASSETS	資產
Cash and short-term funds	現金及短期資金
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘
Trading assets	持作交易用途資產
Derivative financial instruments	衍生金融工具
Advances to customers	客戶貸款
Advances to banks	銀行同業貸款
Trade bills	商業票據
Debt securities measured at amortized cost	以攤銷成本計量之債務證券
Debt securities measured at fair value through other comprehensive income	以公平價值於其他全面收益計量之債務證券
Investment fund measured at fair value through profit or loss	通過損益以反映公平價值計量之投資基金
Other assets	其他資產
LIABILITIES	負債
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘
Deposits from customers	客戶存款
Trading liabilities	交易賬項下之負債
Derivative financial instruments	衍生金融工具
Lease liabilities	租賃負債
Other liabilities	其他負債
Interest rate sensitivity gap	利率敏感度差距

Derivative financial instruments are carried at fair values. Note 15(c) includes further information on the remaining maturity of derivatives by notional amount.

36. 財務風險管理 (續)

(b) 市場風險管理 (續)

(iii) 利率風險分析

下表列示於報告期末計息資產與負債於相關期間之實際利率及於預期利息重訂價格日期之錯配。實際重訂價格日期可能因預付款及行使期權而不同於合約日期。

Average effective interest rate	31 December 2025					
	Total	3 months or less (include 3 months or below (including overdue part))	Over 3 months to 1 year	Over 1 year to 5 years	Over 5 years	Non-interest bearing
平均實際利率	總額	(包括逾期部分)	至一年	至五年	五年以上	不計息
	千港元	千港元	千港元	千港元	千港元	千港元
	5,002,214	2,911,539	-	-	-	2,080,675
	14,425,351	2,384,962	12,040,389	-	-	-
	2,460,418	1,167,776	1,292,642	-	-	-
	1,301,021	-	-	-	-	1,301,021
	71,084,844	61,475,022	8,038,558	1,094,706	10,585	465,973
	15,137,000	12,802,113	2,334,887	-	-	-
	664,776	-	308,174	356,602	-	-
	38,842,869	9,333,812	6,377,323	18,429,362	4,700,372	2,000
	35,669,375	17,228,926	7,498,331	9,838,263	1,103,855	-
	21,201	-	-	-	-	21,201
	6,112,213	-	-	-	-	6,112,213
	190,721,282	107,304,150	37,890,304	29,718,933	5,814,812	9,993,083
	4,013,695	3,897,618	-	-	-	116,077
	162,892,400	121,177,448	41,240,297	575	-	474,080
	2,460,418	1,167,776	1,292,642	-	-	-
	304,600	-	-	-	-	304,600
	94,316	-	4,696	53,278	36,342	-
	3,109,883	-	-	-	-	3,109,883
	172,875,312	126,242,842	42,537,635	53,853	36,342	4,004,640
		(18,938,692)	(4,647,331)	29,665,080	5,778,470	

衍生金融工具按公平價值列賬。附註 15(c) 包括按名義金額分析衍生工具剩餘期限的進一步資料。

36. FINANCIAL RISK MANAGEMENT (continued)

(b) Market risk management (continued)

(iii) Analysis of interest rate risk exposures (continued)

		31 December 2024 二零二四年十二月三十一日						
		Average effective interest rate	Total	3 months or less (include 3 months or below (including overdue part))	Over 3 months to 1 year	Over 1 year to 5 years	Over 5 years	Non-interest bearing
		平均實際利率	總額	三個月或以下 (包括逾期部分)	三個月以上至一年	一年以上至五年	五年以上	不計息
			HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
ASSETS	資產							
Cash and short-term funds	現金及短期資金	4.64%	8,516,072	6,836,659	-	-	-	1,679,413
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘	4.20%	10,685,622	3,089,011	7,596,611	-	-	-
Trading assets	持作交易用途資產	3.77%	1,436,973	249,025	1,187,948	-	-	-
Derivative financial instruments	衍生金融工具	N/A 不適用	1,916,183	-	-	-	-	1,916,183
Advances to customers	客戶貸款	5.33%	62,701,653	46,445,140	14,054,963	1,212,462	46,331	942,757
Advances to banks	銀行同業貸款	5.15%	7,168,457	7,168,457	-	-	-	-
Trade bills	商業票據	3.73%	756,654	499,855	256,799	-	-	-
Debt securities measured at amortized cost	以攤銷成本計量之債務證券	4.03%	42,022,873	9,330,138	7,373,592	19,275,315	6,041,828	2,000
Debt securities measured at fair value through other comprehensive income	以公平價值於其他全面收益計量之債務證券	4.12%	19,072,835	9,013,433	5,538,351	3,511,117	1,009,934	-
Investment fund measured at fair value through profit or loss	通過損益以反映公平價值計量之投資基金	N/A 不適用	24,681	-	-	-	-	24,681
Other assets	其他資產	5.38%	5,949,747	28,522	-	-	-	5,921,225
			160,251,750	82,660,240	36,008,264	23,998,894	7,098,093	10,486,259
LIABILITIES	負債							
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘	3.80%	3,856,010	3,703,176	-	-	-	152,834
Deposits from customers	客戶存款	3.54%	133,895,361	101,857,896	31,446,197	1,290	-	589,978
Trading liabilities	交易賬項下之負債	3.67%	941,735	249,025	692,710	-	-	-
Derivative financial instruments	衍生金融工具	N/A 不適用	101,708	-	-	-	-	101,708
Lease liabilities	租賃負債	3.75%	86,148	6,764	15,883	44,438	19,063	-
Other liabilities	其他負債	N/A 不適用	4,822,076	-	-	-	-	4,822,076
			143,703,038	105,816,861	32,154,790	45,728	19,063	5,666,596
Interest rate sensitivity gap	利率敏感度差距			(23,156,621)	3,853,474	23,953,166	7,079,030	

Derivative financial instruments are carried at fair values. Note 15(c) includes further information on the remaining maturity of derivatives by notional amount.

衍生金融工具按公平價值列賬。附註15(c)包括按名義金額分析衍生工具剩餘期限的進一步資料。

36. FINANCIAL RISK MANAGEMENT (continued)

(c) Liquidity risk management

The purpose of liquidity management is to ensure sufficient cash flows to meet all financial commitments and to capitalize on opportunities for business expansion. This includes the Group's ability to meet deposit withdrawals either on demand or at contractual maturity, to repay borrowings as they mature, to comply with the statutory liquidity maintenance ratio, and to make new loans and investments as opportunities arise.

The Group has a Liquidity Risk Management Policy which covers the Group's liquidity risk management strategy, a mechanism to identify, measure, monitor and control liquidity risks, and also the Group's contingency funding plan. The Group also has a Liquidity Risk Management Guideline which covers risk measurement, risk reporting and operational requirements in implementing the Group's liquidity management strategy. The policy and guideline are both reviewed by the ALCO. The policy and guideline are approved by the RC and the ALCO respectively.

The RC reviews and approves the Group's risk appetite statement at least annually. The Group's liquidity risk management strategy is to maintain a healthy liquidity position with adequate stock of liquid assets, well-diversified funding structure relying on a broad customer deposit portfolio with prudent loan-to-deposits ratio and money market funding ratio to support the Group's liquidity needs under both normal and stressed conditions.

It is the responsibility of the management to ensure compliance with local regulatory requirements and limits set by the RC. Liquidity is managed on a daily basis by the Funding Desk Department. The Funding Desk Department is responsible for ensuring that the Group has adequate liquidity for all operations, ensuring that the funding mix is appropriate so as to avoid maturity mismatches and to minimise price and reinvestment rate risk in the case of a maturity gap, and monitoring relevant markets for the adequacy of funding and liquidity.

Compliance with liquidity and funding requirements is monitored by the ALCO and is reported to the RC on a regular basis. This process includes:

- maintaining balances within relevant regulatory requirements;
- projecting cash flows under various stress scenarios and considering the level of liquid assets necessary in relation thereto;

36. 財務風險管理(續)

(c) 流動性風險管理

流動性風險管理旨在確保足夠現金流以滿足所有財務承擔之所需及滿足業務擴展之所需。有關措施涵蓋本集團應付因客戶需要或合約到期產生之存款提取、於借款到期時償還貸款、為符合法定流動性維持比率所需及當新貸款及投資機會出現時所需資金的能力。

本集團的流動性風險管理政策涵蓋本集團的流動性風險管理策略，識別、計量、監控及控制流動性風險的機制，以及本集團的應急資金計劃。本集團亦有流動性風險管理指引，涵蓋本集團實施流動性管理策略的風險衡量、風險報告及營運要求。該政策及指引均由資產負債委員會審核，並分別由風險委員會及資產負債委員會批准。

風險委員會至少每年審查並批准本集團的風險偏好聲明。本集團的流動性風險管理策略則為保持擁有充足的流動資產存量的良好流動性狀況，依賴於廣泛的客戶存款組合及具有審慎的貸存比率與貨幣市場融資比率的良好多元化融資結構，以支持本集團在正常及壓力條件下的流動性需求。

管理層的職責為確保遵守本地監管規定及風險委員會設立的限額。資金部每日對本集團的流動資金進行管理。資金部負責確保本集團擁有充足流動資金以應付所有營運活動、確保有適當之資金組合以避免期限錯配，並在存在年期差距時降低價格及再投資利率風險並監察相關市場之資金充足性及流動性。

資金流動性及融資規定之遵守乃由資產負債委員會監管及定期向風險委員會報告。該過程包括：

- 於有關監管規定範圍內維持平衡；
- 預測各種壓力情況下的現金流及考慮與此有關的必要流動資產水平；

36. FINANCIAL RISK MANAGEMENT (continued)

(c) Liquidity risk management (continued)

- maintaining adequate intraday liquidity position and assessing how the intraday liquidity profile will change in conditions of stress;
- monitoring balance sheet liquidity and loan-to-deposits ratios against internal requirements;
- maintaining a diverse range of funding sources with adequate back-up facilities;
- managing the concentration and profile of debt maturities;
- managing lending commitments to customers within pre-determined management alert triggers;
- managing debt financing plans;
- monitoring depositor concentration in order to avoid undue reliance on large individual depositors and ensuring a satisfactory overall funding mix;
- maintaining funding contingency plans, which identify early indicators of stress conditions and describe actions to be taken in the event of difficulties arising from systematic or other crises, while minimizing adverse long-term implications for the business; and
- managing liquidity on a legal entity and on a group basis. Intragroup funding transactions are carried out at arm's length and treated in the same way as transactions with non-related third parties and controlled within pre-determined management alert triggers.

Primary sources of funding

Customer deposits form a significant part of the Group's overall funding. The Group places considerable importance on the stability of these deposits, which is achieved through the Group's retail and corporate banking activities and by maintaining depositor confidence in the Group's capital strength. The Group also issues certificates of deposit with different maturities from time to time. Interbank markets are also accessed for the purposes of providing additional funding, maintaining a regular presence in local money markets and optimising asset and liability maturities.

36. 財務風險管理(續)

(c) 流動性風險管理(續)

- 維持充足當日流動資金狀況及評估當日流動資金狀況在壓力條件下將如何變動；
- 依照內部規定監控資產負債表流動性及貸存比率；
- 借助充足預備融資維持多樣化的流動資金來源；
- 管理債務期限集中度及狀況；
- 於管理警告觸發水平範圍內管理客戶借貸承擔；
- 管理債務融資計劃；
- 監管存款人集中度，以避免過度依賴個別大額存款人以及確保令人滿意的全面融資組合；
- 設立應急融資計劃，載明可於系統性或其他危機時識別早期壓力狀況之預警指標並說明將予採取的行動，而降低對業務的不利長期影響；及
- 按法人實體及集團基準管理流動資金。集團內公司間公平進行融資交易，按與非關聯第三方進行交易的相同方式處理並按預定限額管理。

資金的主要來源

客戶存款構成本集團整體資金的重大部分。本集團相當重視該等存款的穩定性，方式為透過本集團零售及企業銀行業務及維持存款人對本集團資本實力的信心。本集團亦不時發行不同到期日的存款證，亦有透過銀行同業市場取得額外資金，維持本集團於本地同業市場之參與及優化資產及負債到期狀況。

36. FINANCIAL RISK MANAGEMENT (continued)

(c) Liquidity risk management (continued)

The management of funding and liquidity risk

As part of its liquidity risk management, the Group focuses on a number of components, including maintaining sufficient liquid assets, maintaining diversified sources of liquidity, reserving necessary funding capacity and contingency planning. The Group manages liquidity risk by holding sufficient liquid assets (e.g. cash and short-term funds and securities) of appropriate quality to ensure that short-term funding requirements are covered within prudential levels. Debt securities held are marked to the market on daily basis to ensure their market liquidity. The Group also adopts a funding strategy that is to achieve diversification of funding by controlling the concentration of top depositors, wholesale funding and reliance on foreign exchange swap markets. Moreover, adequate standby facilities are maintained to provide strategic liquidity to meet unexpected and material cash outflows in the ordinary course of business.

In addition to observing the statutory liquidity ratios, the Group has established different liquidity risk metrics, including but not limited to the liquidity maintenance ratio, loan-to-deposits ratio, cumulative cash flow gap and concentration of funding sources to measure and analyze its liquidity risks. Capital, Asset and Liability Management Division is responsible for measurement and monitoring of these liquidity metrics and reporting to the ALCO regularly.

The Group assesses and monitors the structure of balance sheet and also the concentration of funding sources from time to time with use of different risk metrics. During the year ended 31 December 2025 and 2024:

- Loan-to-deposits ratio was kept below 85% for the aggregate position of all currencies and also not exceeding respective management alert trigger levels for each significant lending currency;
- Core funding ratio was maintained above 125%;
- Irrevocable undrawn lending commitments (for the purpose of Liquidity Maintenance Ratio) were maintained not exceeding HK\$11 billion;
- Single depositor concentration was maintained below 5% of total customer deposits;

36. 財務風險管理 (續)

(c) 流動性風險管理 (續)

資金及流動性風險的管理

作為其流動性風險管理之一部分，本集團集中於數個項目，包括保持充足流動資產、維持分散的流動資金來源、維持所需的融資能力及應變計劃。本集團透過持有充足適當質量之流動資產(如現金及短期基金與證券)確保短期資金需求在審慎水平內來管理流動性風險。本集團每日對所持有債務證券進行市場評價以確保其市場流動性。本集團亦採納透過控制大額存款人集中度、批發融資及對外匯掉期市場的依賴性以達至融資多樣性的融資策略。此外，維持備用融資在充足水平以提供策略性流動資金，從而滿足於日常業務過程中意外及重大現金流出。

除緊守法定的流動性維持比率外，本集團已設立不同的流動性風險標準以衡量及分析流動性風險，包括(但不限於)流動性維持比率、貸存比率、累計現金流缺口及資金來源集中度。資本資產及負債管理部負責計量及監管該等流動資金標準及定期向資產負債委員會匯報。

本集團使用不同風險指標不時評估及監察資產負債表結構及資金來源的集中度。於截至二零二五年及二零二四年十二月三十一日止年度：

- 所有貨幣加總的貸存比率保持低於85%以下，且每個重大貸款貨幣亦未超過各自的管理警告觸發水平；
- 核心資金比率保持高於125%；
- 不可撤銷未履行借貸承擔(就流動性維持比率而言)維持不超過110億港元；
- 單一存款人的集中度維持在客戶存款總額的5%以下；

36. FINANCIAL RISK MANAGEMENT (continued)

(c) Liquidity risk management (continued)

The management of funding and liquidity risk (continued)

- Concentration of the top 10 depositors was maintained below 20% of total customer deposits;
- Concentration of financial institution deposits was maintained below 15% of total customer deposits, while concentration of individual deposits was maintained above 50% of total customer deposits;
- Swapped fund ratio (measuring reliance on foreign exchange and/or currency swap markets) was maintained below 15%;
- Wholesale funding (repurchase agreements and interbank taking) was kept below 20% of total funding;
- Certificates of deposit and other debt securities issued did not exceed 10% of total customer deposits (including certificates of deposit and other debt securities issued); and
- Intragroup funding was maintained at minimal level not exceeding USD53 million.

Core deposits

The Group monitors the stability of customer deposits by means of the core deposit ratio, which is the ratio of core deposits to customer deposits. The Group categorizes customer deposits into core deposits after taking into consideration of deposits protection and stability of customer's total balance. An alert trigger level is set on the core deposits ratio which is monitored by the ALCO.

Loan-to-deposits ratio

The Group emphasizes the importance of customer deposits as a source of funds to finance lending to customers, and mitigate against reliance on short-term interbank funding. A limit on the loan-to-deposits ratio is established and approved by the RC and monitored by the ALCO. Management alert triggers are also set on loan-to-deposits ratio for significant lending currencies and monitored by the ALCO.

36. 財務風險管理(續)

(c) 流動性風險管理(續)

資金及流動性風險的管理(續)

- 前10名存款人的集中度維持在客戶存款總額的20%以下；
- 金融機構存款集中度維持在客戶存款總額的15%以下，而個人戶存款集中度維持在客戶存款總額的50%以上；
- 掉期基金比率(衡量對外匯及／或貨幣掉期市場的依賴度)維持低於15%；
- 批發資金(回購協議及銀行同業拆借)保持低於資金總額的20%以下；
- 存款證及其他已發行債務證券不超過客戶存款總額(包括存款證及其他已發行的債務證券)的10%；及
- 內部集團資金維持在不超過53,000,000美元的低水平。

核心存款

本集團透過核心存款比率(即核心存款對客戶存款的比率)監控客戶存款的穩定性。本集團考量存款保障及客戶總餘額的穩定性將客戶存款分類為核心存款。本集團亦為核心存款比率設立警告觸發水平，該水平由資產負債委員會監管。

貸存比率

本集團重視客戶存款的重要性，視之為撥付貸款予客戶的資金來源，並減少對短期銀行同業融資的依賴。貸存比率的限制由風險委員會設立並批准，且由資產負債委員會監管。亦就重大貸款貨幣的貸存比率設定管理警告觸發水平，並由資產負債委員會監管。

36. FINANCIAL RISK MANAGEMENT (continued)

(c) Liquidity risk management (continued)

The management of funding and liquidity risk (continued)

Cash flow projection and stress testing

The Group conducts cash flow analysis and cash flow projection arising from on- and off-balance sheet items over a set of time horizons on a regular basis to identify funding needs in specific time buckets. The Group also regularly performs stress tests on its liquidity position to ensure adequate liquidity is maintained at all time. In the stress test, both on- and off-balance sheet items with a cash flow impact are considered, with applicable hypothetical and historical assumptions. Three stressed scenarios, namely an institution-specific crisis scenario, a general market crisis scenario, and a combined scenario are adopted with minimum survival period defined pursuant to the HKMA's Supervisory Policy Manual ("SPM") "Sound Systems and Controls for Liquidity Risk Management". Stress testing assumptions are reviewed and approved by the ALCO regularly to ensure their continued appropriateness.

Liquidity Cushion

The Group maintains a stock of high-quality readily liquefiable assets as a liquidity cushion against a range of stressed scenarios. The eligible assets are unencumbered, low credit risk and low market risk. The liquidity cushion is segregated from debt securities held for trading purposes. A certain portion of the liquidity cushion is made up of the most liquid and readily marketable assets (such as debt securities issued by government or multilateral development banks) that can be easily liquidated to meet funding needs in the initial phase of liquidity stress.

The size of the liquidity cushion shall be adequate to meet the Group's day-to-day liquidity needs and also emergency funding needs under both normal and stress market conditions. The minimum required size of the liquidity cushion is determined with reference to the funding gap generated from the Group's regular liquidity stress testing results. Management alert triggers are established by the ALCO to ensure sufficient size of liquidity cushion is maintained and appropriate diversification among the liquidity cushion is achieved. The size and mix of the liquidity cushion is reviewed by the ALCO regularly.

36. 財務風險管理(續)

(c) 流動性風險管理(續)

資金及流動性風險的管理(續)

現金流預測及壓力測試

本集團定期透過對一系列時間內的資產負債表內外項目進行現金流分析及現金流預測以辨認特定時間內的資金需要。本集團亦定期對流動性狀況進行壓力測試以確保一直保持適當的流動性。透過運用適當的假定及歷史假定，本集團的壓力測試均已考慮對現金流會造成影響的資產負債表內外項目。三個壓力情景(即個別銀行危機、整體市場危機及綜合危機)均採用金管局監管政策手冊「穩健的流動性風險管理系統及管控措施」界定的最短存活期。資產負債委員會定期檢討及審批壓力測試假定，以確保其持續適用。

流動資金緩衝

本集團維持充足的可隨時變現的優質流動資產，作為在一系列壓力情況下的流動資金緩衝。合資格資產不附帶產權負擔、承擔低信貸風險及低市場風險。流動資金緩衝須與持作交易用途的債務證券分開管理。流動資金緩衝的若干部分由最具流動性並可隨時變現的有價資產(例如由政府或多邊開發銀行發行的債務證券)組成。有關資產極易變現，可滿足流動性壓力初始階段的資金需求。

流動資金緩衝規模應足以滿足本集團日常流動資金需求以及正常及壓力市況下之緊急資金需求。最低需求的流動資金緩衝規模乃經參考本集團流動資金定期壓力測試結果產生之資金缺口釐定。資產負債委員會設定管理警告觸發水平，以確保維持足夠規模之流動資金緩衝及達至流動資金緩衝的適當多元化。資產負債委員會定期審查流動資金緩衝規模及組合。

36. FINANCIAL RISK MANAGEMENT (continued)

(c) Liquidity risk management (continued)

The management of funding and liquidity risk (continued)

Liquidity Cushion (continued)

Size and mix of liquidity cushion were maintained at adequate level throughout the year ended 31 December 2025 and 2024:

- net long position of Exchange Fund Bills/Notes held was maintained at not less than HK\$5 billion (2024: HK\$4 billion);
- assets eligible for Lenders of Last Resort purpose was maintained at not less than 30% (2024: 30%) of total customer deposits;
- level 1 high-quality readily liquefiable assets were maintained at not less than 13% (2024: 13%) of total customer deposits;
- non-financial institution high-quality readily liquefiable assets were maintained at not less than 30% (2024: 30%) of total customer deposits; and
- total high-quality readily liquefiable assets were maintained at not less than 36% (2024: 36%) of total customer deposits.

Contingent liquidity risk

The Group provides customers with committed and standby facilities. These facilities increase the funding requirements of the Group when customers drawdown. The liquidity risk associated with the potential drawdown on committed facilities is factored into our stressed scenarios and a management alert trigger is set for these facilities.

36. 財務風險管理(續)

(c) 流動性風險管理(續)

資金及流動性風險的管理(續)

流動資金緩衝(續)

流動資金緩衝規模及組合於截至二零二五年及二零二四年十二月三十一日止整個年度保持充足的水平：

- 持有外匯基金票據／票據的長倉淨額維持不少於50億港元(二零二四年：40億港元)；
- 符合緊急貸款者用途資格之資產保持不低於客戶存款總額的30%(二零二四年：30%)；
- 第一級優質流動資產保持不低於客戶存款總額的13%(二零二四年：13%)；
- 非金融機構優質流動資產保持不低於客戶存款總額的30%(二零二四年：30%)；及
- 優質流動資產總額保持不低於客戶存款總額的36%(二零二四年：36%)。

或然流動性風險

本集團向客戶提供承諾及備用融資。倘客戶提取資金，該等融資將增加本集團資金需求。與承諾融資可能被提取有關的流動性風險已計作壓力情況的一項因素，且就該等承諾融資設定管理警告觸發水平。

36. FINANCIAL RISK MANAGEMENT (continued)

(c) Liquidity risk management (continued)

The management of funding and liquidity risk (continued)

Contingency funding plan

The Group has formulated a Contingency Funding Plan (“CFP”) that describes the Group’s strategy for dealing with any liquidity problem and the procedures for making up cash flow deficits in emergency situations. The CFP is designed to be pro-active and pre-emptive. The Group utilizes early warning indicators, which cover both qualitative and quantitative measures, monitoring both internal and external factors. Should there be any early signs of significant impact on the Group’s liquidity position, the management would be informed for their consideration. Once the CFP is triggered, a Crisis Management Team, which is led by senior management, is formed to handle the crisis. Strategy and procedures in obtaining contingency funding, as well as roles and responsibilities of parties concerned are clearly stated. The CFP also includes the analysis of cash flow projections to estimate potential liquidity needs under stress scenarios.

The CFP is subject to regular testing to ensure its effectiveness and operational feasibility, particularly in respect of the availability of the contingency sources of funding listed in it. The CFP is also subject to review and update on a regular basis to ensure it remains robust over time. Any change to the CFP would be approved by the RC.

Moreover, in accordance with the HKMA’s SPM “Recovery Planning”, the Group has established a Recovery Plan, which has been approved by the Board. The Recovery Plan helps ensure that the Group is able to recover quickly from period of severe stress and preserve or restore its liquidity level. The Recovery Plan is subject to regular, at least annually, review and update.

Liquidity exposures

The Group’s liquidity exposures are measured on a consolidated basis which comprises the Bank and Fubon Credit (Hong Kong) Limited as designated by the HKMA for regulatory purposes.

The Group maintains average liquidity maintenance and core funding ratios well above the statutory minimum ratios of 25% and 75% respectively throughout the years ended 31 December 2025 and 2024.

36. 財務風險管理(續)

(c) 流動性風險管理(續)

資金及流動性風險的管理(續)

應急融資計劃

本集團已制定應急融資計劃，當中訂明處理流動性問題的策略及於緊急情況下彌補現金流不足的程序。應急融資計劃旨在提供防患未然的積極措施。本集團運用預警指標，當中包括質化及量化指標，藉以監督內部及外在因素。假如有任何早期跡象顯示本集團流動資金狀況將受重大影響，管理層將獲通知供其考慮。一旦啟動應急融資計劃，將成立由高級管理層領導的危機管理團隊，專責處理危機。應急融資計劃訂明取得應急資金的策略及程序，以及有關各方的職務及職責。應急融資計劃亦包括現金流預測之分析，以估計在壓力情景下潛在流動性所需。

應急融資計劃須定期進行測試，以確保其效益及操作可行性，尤其是列於其中之資金來源之可獲得性。此外，應急融資計劃須定期檢討及更新，以確保其健全性。應急融資計劃之任何變動將由風險委員會批准。

此外，根據金管局監管政策手冊「恢復計劃」，本集團已設立恢復計劃並獲董事會批准。恢復計劃有助本集團迅速自重大壓力期內恢復並保持其流動資金水平。恢復計劃須定期(最少每年一次)審閱及更新。

流動性風險承擔

本集團的流動性風險按綜合基準計量，包括金管局為監管目的而指定的本行及富邦財務(香港)有限公司。

於截至二零二五年及二零二四年十二月三十一日止整個年度，本集團分別保持平均流動性維持比率及核心資金比率遠高於法定最低比率25%及75%

36. FINANCIAL RISK MANAGEMENT (continued)

(c) Liquidity risk management (continued)

(i) Analysis of assets and liabilities by remaining maturity

The following maturity profile is prepared based on the remaining period at the end of the reporting period to the contractual maturity date.

		31 December 2025 二零二五年十二月三十一日							
		Total	Repayable on demand	Within 1 month	Over 1 month but within 3 months	Over 3 months but within 1 year	Over 1 year but within 5 years	Over 5 years	Undated or overdue
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
ASSETS	資產								
Cash and short-term funds	現金及短期資金	5,002,214	2,133,492	2,868,722	-	-	-	-	-
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘	14,425,351	-	-	2,387,682	12,037,669	-	-	-
Trading assets	持作交易用途資產	2,460,418	-	469,251	698,525	1,292,642	-	-	-
Derivative financial instruments	衍生金融工具	1,301,021	-	-	-	-	-	-	1,301,021
Advances to customers	客戶貸款	71,084,844	-	12,515,423	2,742,369	10,110,650	22,789,113	21,291,516	1,635,773
Advances to banks	銀行同業貸款	15,137,000	-	-	778,346	1,831,308	11,005,536	1,521,810	-
Trade bills	商業票據	664,776	-	66,189	241,983	356,604	-	-	-
Debt securities measured at amortized cost	以攤銷成本計量之債務證券	38,842,869	-	919,065	1,740,342	5,363,864	24,701,230	6,116,368	2,000
Debt securities measured at fair value through other comprehensive income	以公平價值於其他全面收益計量之債務證券	35,669,375	-	5,662,389	8,106,694	7,642,756	12,761,815	1,495,721	-
Investment funds measured at fair value through profit or loss	通過損益以反映公平價值計量之投資基金	21,201	-	-	-	-	-	-	21,201
Equity securities designated at fair value through other comprehensive income	指定以公平價值於其他全面收益計量之股本證券	72,495	-	-	-	-	-	-	72,495
Other assets	其他資產	6,039,718	-	1,014,678	1,398,360	458,106	10,941	-	3,157,633
		190,721,282	2,133,492	23,515,717	18,094,301	39,093,599	71,268,635	30,425,415	6,190,123
LIABILITIES	負債								
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘	4,013,695	116,077	2,670,283	1,227,335	-	-	-	-
Deposits from customers	客戶存款	162,892,400	18,594,777	35,290,773	67,765,978	41,240,297	575	-	-
Trading liabilities	交易賬項下之負債	2,460,418	-	469,251	698,525	1,292,642	-	-	-
Derivative financial instruments	衍生金融工具	304,600	-	-	-	-	-	-	304,600
Other liabilities	其他負債	3,204,199	-	1,619,393	519,543	593,227	58,354	14,203	399,479
		172,875,312	18,710,854	40,049,700	70,211,381	43,126,166	58,929	14,203	704,079
Net liquidity gap	流動資金缺口淨額		(16,577,362)	(16,533,983)	(52,117,080)	(4,032,567)	71,209,706	30,411,212	

Derivative financial instruments are carried at fair values which do not present its expected cashflow on contractual maturity date. Note 15(c) includes further information on the remaining maturity of derivatives by notional amount.

衍生金融工具按公平價值列賬，公平價值並未呈列衍生金融工具於合約到期日的預期現金流。附註15(c)包括按名義金額分析衍生工具剩餘期限的進一步資料。

36. 財務風險管理 (續)

(c) 流動性風險管理 (續)

(i) 按剩餘期限分析之資產及負債

下列期限組別乃基於報告期末至合約訂明到期日之剩餘期限編製。

NOTES TO THE FINANCIAL STATEMENTS
財務報表附註

36. FINANCIAL RISK MANAGEMENT (continued)

(c) Liquidity risk management (continued)

(i) Analysis of assets and liabilities by remaining maturity
(continued)

		31 December 2024 二零二四年十二月三十一日							
		Total	Repayable on demand	Within 1 month	Over but within 3 months	Over but within 1 year	Over 1 year but within 5 years	Over 5 years	Undated or overdue
		總額	即時還款	一個月內	三個月以內	一年以內	五年以內	五年以上	無定期 或逾期
		HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
ASSETS	資產								
Cash and short-term funds	現金及短期資金	8,516,072	1,710,981	6,805,091	-	-	-	-	-
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘	10,685,622	-	-	3,089,727	7,595,895	-	-	-
Trading assets	持作交易用途資產	1,436,973	-	-	249,025	1,187,948	-	-	-
Derivative financial instruments	衍生金融工具	1,916,183	-	-	-	-	-	-	1,916,183
Advances to customers	客戶貸款	62,701,653	-	12,610,224	4,100,032	7,114,967	18,410,298	18,299,175	2,166,957
Advances to banks	銀行同業貸款	7,168,457	-	-	-	1,810,393	5,358,064	-	-
Trade bills	商業票據	756,654	-	351,556	147,470	257,628	-	-	-
Debit securities measured at amortized cost	以攤銷成本計量之債務證券	42,022,873	-	1,688,498	4,617,022	6,436,585	22,246,839	7,031,929	2,000
Debit securities measured at fair value through other comprehensive income	以公平價值於其他全面收益計量之債務證券	19,072,835	-	2,497,450	4,888,358	5,538,351	4,807,097	1,341,579	-
Investment funds measured at fair value through profit or loss	通過損益以反映公平價值計量之投資基金	24,681	-	-	-	-	-	-	24,681
Equity securities designated at fair value through other comprehensive income	指定以公平價值於其他全面收益計量之股本證券	72,221	-	-	-	-	-	-	72,221
Other assets	其他資產	5,877,526	-	978,494	1,467,587	393,420	7,789	17	3,030,219
		160,251,750	1,710,981	24,931,313	18,559,221	30,335,187	50,830,087	26,672,700	7,212,261
LIABILITIES	負債								
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘	3,856,010	152,834	1,843,070	1,860,106	-	-	-	-
Deposits from customers	客戶存款	133,895,361	16,784,553	36,810,224	48,853,097	31,446,197	1,290	-	-
Trading liabilities	交易賬項下之負債	941,735	-	-	249,025	692,710	-	-	-
Derivative financial instruments	衍生金融工具	101,708	-	-	-	-	-	-	101,708
Other liabilities	其他負債	4,908,224	-	3,299,115	550,434	594,753	56,036	19,063	388,823
		143,703,038	16,937,387	41,952,409	51,512,662	32,733,660	57,326	19,063	490,531
Net liquidity gap	流動資金缺口淨額		(15,226,406)	(17,021,096)	(32,953,441)	(2,398,473)	50,772,761	26,653,637	

Derivative financial instruments are carried at fair values which do not present its expected cashflow on contractual maturity date. Note 15(c) includes further information on the remaining maturity of derivatives by notional amount.

衍生金融工具按公平價值列賬，公平價值並未呈列衍生金融工具於合約到期日的預期現金流。附註15(c)包括按名義金額分析衍生工具剩餘期限的進一步資料。

36. 財務風險管理 (續)

(c) 流動性風險管理 (續)

(i) 按剩餘期限分析之資產及負債 (續)

36. FINANCIAL RISK MANAGEMENT (continued)

(c) Liquidity risk management (continued)

(ii) Analysis of non-derivative liabilities by contractual maturities

The following table sets out contractual cash flow projections of the Group's financial liabilities and off-balance sheet exposures analysed by the remaining period as at the end of the reporting period to the contractual maturity dates.

		31 December 2025 二零二五年十二月三十一日							
		Carrying amount	Total	Repayable on demand	Within 1 month	Over 1 month but within 3 months	Over 3 months but within 1 year	Over 1 year but within 5 years	Over 5 years
		賬面值	總額	即時還款	一個月內	三個月以上 三個月以內	三個月以上 一年以內	五年以上 五年以內	五年以上
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
Financial liabilities	金融負債								
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘	4,013,695	4,013,695	116,077	2,670,283	1,227,335	-	-	-
Deposits from customers	客戶存款	162,892,400	162,892,400	18,594,777	35,290,773	67,765,978	41,240,297	575	-
Trading liabilities	交易賬項下之負債	2,460,418	2,460,418	-	469,251	698,525	1,292,642	-	-
Other liabilities	其他負債	2,783,639	3,692,537	-	1,638,167	883,915	1,097,883	58,369	14,203
		172,150,152	173,059,050	18,710,854	40,068,474	70,575,753	43,630,822	58,944	14,203
Off-balance sheet exposures	資產負債表外之風險承擔								
- Contingent liabilities	- 或然負債	454,373	454,373	-	454,373	-	-	-	-
- Commitments	- 承擔	24,876,249	24,876,249	24,876,249	-	-	-	-	-
		25,330,622	25,330,622	24,876,249	454,373	-	-	-	-

		31 December 2024 二零二四年十二月三十一日							
		Carrying amount	Total	Repayable on demand	Within 1 month	Over 1 month but within 3 months	Over 3 months but within 1 year	Over 1 year but within 5 years	Over 5 years
		賬面值	總額	即時還款	一個月內	三個月以上 三個月以內	三個月以上 一年以內	五年以上 五年以內	五年以上
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
Financial liabilities	金融負債								
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘	3,856,010	3,856,010	152,834	1,843,070	1,860,106	-	-	-
Deposits from customers	客戶存款	133,895,361	133,895,361	16,784,554	36,810,221	48,853,098	31,446,198	1,290	-
Trading liabilities	交易賬項下之負債	941,735	941,735	-	-	249,025	692,710	-	-
Other liabilities	其他負債	4,518,782	5,464,057	-	3,355,306	837,145	1,196,473	56,070	19,063
		143,211,888	144,157,163	16,937,388	42,008,597	51,799,374	33,335,381	57,360	19,063
Off-balance sheet exposures	資產負債表外之風險承擔								
- Contingent liabilities	- 或然負債	497,822	497,822	-	497,822	-	-	-	-
- Commitments	- 承擔	27,666,189	27,666,189	27,666,189	-	-	-	-	-
		28,164,011	28,164,011	27,666,189	497,822	-	-	-	-

36. 財務風險管理 (續)

(c) 流動性風險管理 (續)

(ii) 按合約到期日作出之非衍生負債分析

下表載列按報告期末至合約到期日之剩餘期限分析之本集團金融負債及資產負債表外風險之合約現金流預期。

36. FINANCIAL RISK MANAGEMENT (continued)

(d) Operational risk management

Operational risk refers to the risk of loss resulting from inadequate or failed internal processes, people or systems, or from external events. Given that operational risk is inherent in all business products, activities, processes and systems, the Group has developed, implemented and maintained a robust operational risk management framework to facilitate the timely identification, effective assessment and mitigation of the risk. Internal controls, an integral part of a sound operational risk management framework, are maintained by the departmental operational manuals which provide guidance on the baseline controls to ensure a sound management of business and operations.

The RC provides oversight of the risk management of the Group, regularly reviews the Group's operational risk framework, risk appetite and risk profiles, and approves the risk management policies. The Internal Control Committee also plays an active role in overseeing operational risk related issues and monitoring the implementation of improvement plans for risk events identified and rectifications needed in operational risk management tools, including Control Self Assessment and Key Risk Indicator.

Business and support units are required to review their procedures regularly to ensure compliance with internal control standards and regulatory requirements. They are also required to work closely with Operational Risk Management Department and Compliance and Anti-Money Laundering Division on internal control, regulatory compliance and operational risk management related activities and initiatives.

Each new product or service introduced or variation of existing products or services is subject to a rigorous review and approval process where all relevant risks are identified and assessed by departments independent of the risk-taking unit proposing the product or services. Proper and adequate due diligence process is in place to ensure all on-shelf products are reviewed on a continuous basis. In addition, the Group maintains business continuity and resilience arrangements, including recovery capabilities and alternative facilities, which are regularly tested to support the continuity of critical operations and limit losses in the event of severe business disruptions.

Internal Audit Division plays an essential role in monitoring and limiting operational risk. Their foci include evaluating the adequacy of all internal controls independently, ensuring adherence to operating guidelines and making improvement recommendations pro-actively.

36. 財務風險管理 (續)

(d) 營運風險管理

營運風險是指因不充足或缺乏效率之內部程序、人員或制度或外在事故，致使產生損失的風險。鑒於所有業務產品、活動、過程及制度均具有內在營運風險，本集團已制定、實施及維持健全的營運風險管理框架，以促進及時識別、有效評估及減少該風險。內部監控作為穩健營運風險管理框架之重要部分，已按照部門營運手冊(載有基本監控之指引，確保一個受控制且穩健的營運環境)而實施。

風險委員會監察本集團的風險管理，定期審閱本集團的營運風險框架、風險偏好及風險狀況，並審批風險管理政策。內部監控委員會亦發揮重要作用，監督營運風險相關事宜及監控已識別風險事項的改善計劃及由營運風險管理工具(包括自我監控評估及主要風險指標)所需的待糾正事項。

業務及支援單位須定期審閱其程序以確保符合內部監控標準及監管規定。彼等亦須就內部監控、監管合規及營運風險管理相關活動及措施與營運風險管理部門，合規及反洗黑錢部門緊密合作。

各新產品或服務的引進或現有產品或服務的更改均須進行嚴格檢閱及審批過程，並由獨立於建議該產品或服務的風險承擔部門之獨立部門識別及評估所有相關風險。本集團已制定適當及充足的盡職審查程序，以確保持續檢討所有現成產品。此外，本集團亦制定持續業務運作及復原力安排，包括恢復能力及備用設施，並定期進行測試，以支持關鍵業務持續運作及限制在發生嚴重業務中斷情況下造成的虧損。

內部審核部在監察及限定營運風險方面發揮關鍵作用。彼等的焦點包括獨立評估所有內部監控的充分性、確保遵守營運指引以及主動提出改善建議。

36. FINANCIAL RISK MANAGEMENT (continued)

(e) Capital management

The HKMA sets and monitors capital requirements for the Group as a whole. In addition to meeting the regulatory requirements, the Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern so that it can continue to maximise returns for shareholders and optimise benefits for other stakeholders, and to maintain a strong capital base to support the development of the Group's business by pricing products and services commensurately with the level of risk and by securing access to finance at a reasonable cost.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholder returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions.

The Group's capital management is overseen by the ALCO and reviewed regularly by the Board. Key tools adopted include internal capital adequacy assessment process ("ICAAP"), capital budgeting, monitoring, and stress testing. An annual ICAAP is conducted to identify and measure the risks it faces and to assess how much regulatory capital is needed to support pursuant to HKMA's requirements in the SPM module CA-G-5 "Supervisory Review Process". An annual capital budget is prepared during the annual budgeting process to assess the adequacy of the Group's capital to support current and future business activities taking into account the Group's strategic focus and business plan. The annual budget is approved by the Board. Actual capital adequacy is measured and compared against the approved budget on a regular basis. In addition, regular stress testing and scenario analysis of major sources of risk faced by the Group is performed to assess impact on capital adequacy ratios. The Group's recovery plan ensures that the Group is able to preserve or restore its capital level during a severe stress period. The recovery plan is subject to regular, at least annually, review and update.

The principal forms of capital are included in the following balances in the consolidated statement of financial position: share capital and reserves. Capital for regulatory purposes also includes the impairment allowances made against Stage 1 and Stage 2 financial instruments as allowed by the Banking Capital Rules of the Hong Kong Banking Ordinance ("Capital Rules").

The Group adopts the standardized approach for the calculation of risk-weighted assets for credit risk and operational risk, and the simplified standardized approach for the calculation of market risk.

36. 財務風險管理(續)

(e) 資本管理

金管局設立及監管本集團之整體資本規定。除達至監管規定外，本集團管理資本之主要目標為保證本集團之持續經營能力，以便能夠為股東實現最大回報，並為其他權益持有人優化利益，且保持雄厚的資本基礎，以便透過與風險水平相當之產品與服務定價及確保能夠以合理成本融資，以支持本集團業務發展。

本集團積極及定期審閱及管理其資本結構，並在可能以高借貸水平所產生的較高股東回報，以及良好資本狀況所提供之優勢與擔保之間保持平衡，並就經濟狀況之變動對資本結構作出調整。

本集團的資本管理由資產負債委員會監督，並由董事會定期審查。採納的關鍵工具包括內部資本充足評估程序、資本預算、監管及壓力測試。根據金管局於監管政策手冊中單元CA-G-5「監管審查程序」的規定，進行年度內部資本充足評估程序以識別及計量面臨的風險，並評估需要多少監管資金作支援。年度資本預算乃於年度預算過程中編製，經計及本集團策略重點及業務計劃後，評估本集團之資本充足性，從而支持當期及未來業務活動。年度預算由董事會批准。實際資本充足性乃按定期基準計量及與批准預算進行比較。此外，針對本集團面臨的風險的主要來源進行定期壓力測試及情況分析，以評估對資本充足性比率的影响。本集團的恢復計劃確保本集團於嚴重受壓期間能夠維持或恢復其資金水平。恢復計劃須定期(最少每年一次)審閱及更新。

資本的主要形式包括以下於綜合財務狀況表的餘額：股本及儲備。就監管目的而言，資本亦包括香港《銀行業條例》資本規則(「資本規則」)所允許的對第一階段和第二階段金融工具的減值準備。

本集團採用標準化方法計算信貸風險及營運風險之風險加權資產，而對市場風險則採用簡化標準計算法進行計算。

36. FINANCIAL RISK MANAGEMENT (continued)**(e) Capital management** (continued)

Consistent with industry practice, the Group monitors its capital structure on the basis of its capital adequacy ratio and there have been no material changes in the Group's policy on the management of capital during the years ended 31 December 2025 and 2024.

The Group computes its capital adequacy ratios and leverage ratio of the Bank and certain specified subsidiaries in accordance with the Capital Rules. Certain non-banking financial subsidiaries are also subject to the supervision and capital requirements of local regulatory authorities. The Group regularly measures and monitors capital adequacy of these regulated subsidiaries.

The Group and its individually regulated operations have complied with all externally imposed capital requirements throughout the years ended 31 December 2025 and 2024, and were above the minimum required ratio set by the HKMA and other regulatory authorities. As at 31 December 2025, the Group's consolidated total capital ratio was 19.10% (2024: 18.89%), which was well above the statutory requirements.

(f) Transfers of financial assets

At 31 December 2025, the Group entered into repurchase agreements with certain counterparties to sell debt securities measured at amortized cost with carrying amounts of HK\$0.75 billion (2024: HK\$1.41 billion) and debt securities measured at fair value through other comprehensive income with carrying amounts of HK\$0.53 billion (2024: HK\$0.5 billion) which are subject to simultaneous agreements ("repurchase agreements") to repurchase these financial assets at agreed dates and prices. The consideration received under these repurchase agreements at 31 December 2025 totalling HK\$1.26 billion (2024: HK\$1.89 billion) is reported as "Deposits and balances of banks and other financial institutions" (Note 22) in the consolidated statement of financial position.

As stipulated in the repurchase agreements, there was no transfer of the legal ownership of these financial assets to the counterparties during the covered period. However, the Group was not allowed to sell or pledge these financial assets during the covered period unless both parties mutually agree with such arrangement. Accordingly, these financial assets were not derecognized from the financial statements but regarded as collateral for the secured lending by these counterparties. Normally, the counterparties could only claim from the collateral when there exists an event of default on the secured lending.

At 31 December 2025 and 2024, there were no outstanding transferred financial assets in which the Group had a continuing involvement, that were derecognized in their entirety.

36. 財務風險管理 (續)**(e) 資本管理** (續)

為遵守行業慣例，本集團根據資本充足比率監管其資本結構，於截至二零二五年及二零二四年十二月三十一日止年度，本集團之資本管理政策並無重大變動。

本集團根據資本規則計算本行及若干指定附屬公司的資本充足比率及槓桿比率。若干非銀行金融附屬公司亦須遵守當地監管機構的監督及資本規定。本集團定期計量及監管該等受監管附屬公司的資本充足性。

截至二零二五年及二零二四年十二月三十一日止整個年度，本集團及其自主監管業務均符合全部外在施加之資本規定，並高於金管局及其他監管機構頒佈之最低比率規定。於二零二五年十二月三十一日，本集團的綜合總資本比率為19.10% (二零二四年：18.89%)，遠高於相關之法定要求。

(f) 金融資產轉讓

於二零二五年十二月三十一日，本集團與若干對手方訂立回購協議，出售賬面值為7.5億港元之以攤銷成本計量之債務證券(二零二四年：14.1億港元)及賬面值為5.3億港元之以公平價值於其他全面收益計量之債務證券(二零二四年：5億港元)，並受限於在協定日期及以協定價格回購該等金融資產之同步協議(「回購協議」)。二零二五年十二月三十一日，根據該等回購協議收取之代價總額12.6億港元(二零二四年：18.9億港元)於綜合財務狀況表列作「銀行同業及其他金融機構之存款及結餘」(附註22)。

如回購協議所規定，於覆蓋期間並無轉讓該等金融資產之法律所有權至對手方。然而，本集團於覆蓋期間並不允許出售或抵押該等金融資產，除非訂約各方相互同意有關安排則另作別論。因此，該等金融資產並無於財務報表終止確認但被視作向該等對手方提供有抵押借貸之抵押品。對手方一般只有在有抵押借貸存在違約事件時才會索償抵押品。

於二零二五年及二零二四年十二月三十一日，既有已轉讓金融資產已全部終止確認，且本集團並無持續牽涉其中。

37. INVESTMENTS IN SUBSIDIARIES

The following list contains only the particulars of subsidiaries which principally affected the results, assets or liabilities of the Group. The class of shares held is ordinary unless otherwise stated.

37. 於附屬公司之投資

以下名單僅包括主要影響本集團業績、資產或負債的附屬公司的詳情。除另有說明者外，所持股份類別均為普通股。

Name of Company 公司名稱	Particulars of issued and paid up capital 已發行及繳足之股本詳情	Proportion of ownership interest 擁有權益比例	Principal activities 主要業務
<i>Incorporated and operating in Hong Kong</i> <i>於香港註冊成立及經營</i>			
Fubon Credit (Hong Kong) Limited 富邦財務(香港)有限公司	HK\$145,000,000 145,000,000 港元	100%	Provision of financing services 提供財務服務
FB Securities (Hong Kong) Limited 富銀證券(香港)有限公司	HK\$8,000,000 8,000,000 港元	100%	Securities broking 證券經紀
Fubon Nominees (Hong Kong) Limited	HK\$200 200 港元	100%	Nominee service 代理人服務
Fubon Insurance Brokers Limited 富邦保險顧問有限公司	HK\$500,000 500,000 港元	100%	Insurance broker services 保險經紀服務

All of the above subsidiaries are directly owned by the Bank.

所有上述附屬公司由本行直接擁有。

38. INTEREST IN AN ASSOCIATE

Unlisted shares, at cost
Less: Impairment allowance on unlisted shares

非上市股份，按成本值
減：非上市股份之減值撥備

31 December 2025 二零二五年 十二月三十一日 HK\$' 000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$' 000 千港元
10,394	10,394
(10,394)	(10,394)
-	-

The Group has an associate as at 31 December 2025 and 2024. The associate is an unlisted corporate entity, whose market price is not available. The information of the associate is as follows:

於二零二五年及二零二四年十二月三十一日，本集團擁有一間聯營公司。該聯營公司為非上市企業實體且無法獲取其市價。該聯營公司之資料載列如下：

Name of associate 聯營公司名稱	Form of business structure 業務構成形式	Place of incorporation and operation 註冊成立及營運地點	Particulars of issued and paid up capital 已發行及繳足之股本詳情	Proportion of ownership interest 擁有權益比例	Principal activities 主要業務
IBA Finance Corporation ("IBAFI")	Incorporated 註冊成立	The Philippines 菲律賓	50,000,000 ordinary shares of PHP1 each 50,000,000 股每股面值菲律賓披索 1 元的普通股	40.00%	Provision of financing and leasing services 提供融資及租賃服務

The Group's effective interest over the associate is held by the Bank directly. The Group has not equity accounted for the investments in IBAFI in view of the immaterial amount involved. It is stated at cost less impairment losses in the Group's and the Bank's statement of financial position. The result of this associated company is included in the Group's and the Bank's profit or loss to the extent of dividends receivable.

本集團於聯營公司的實際權益由本行直接持有。由於所涉及之金額微不足道，本集團並無以權益法將於IBAFI之投資列入賬內，而於本集團及本行之財務狀況表中按成本值扣除減值虧損列賬。該聯營公司之業績以應收股息於本集團及本行的損益賬中列賬。

39. IMMEDIATE PARENT AND ULTIMATE CONTROLLING PARTY

At 31 December 2025 and 2024, the Directors consider the immediate parent and ultimate controlling party of the Group is Fubon Financial Holding Co., Ltd., which is incorporated in the Republic of China.

39. 直接母公司及最終控股方

於二零二五年及二零二四年十二月三十一日，董事認為，本集團的直接母公司及最終控股方為富邦金融控股股份有限公司，該公司於中華民國註冊成立。

40. BANK-LEVEL STATEMENT OF FINANCIAL POSITION AND STATEMENT OF CHANGES IN EQUITY 40. 銀行財務狀況表及權益變動表

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
ASSETS	資產		
Cash and short-term funds	現金及短期資金	5,002,190	8,516,048
Balances with banks and other financial institutions	銀行同業及其他金融機構結餘	14,424,702	10,685,563
Trading assets	持作交易用途資產	2,460,418	1,436,973
Derivative financial instruments	衍生金融工具	1,301,021	1,916,183
Advances to customers	客戶貸款	70,862,752	62,557,783
Advances to banks	銀行同業貸款	15,137,000	7,168,457
Trade bills	商業票據	664,776	756,654
Accrued interest and other assets	應計利息及其他資產	2,953,200	2,800,357
Debt securities measured at amortized cost	以攤銷成本計量之債務證券	38,842,869	42,022,873
Debt securities measured at fair value through other comprehensive income	以公平價值於其他全面收益計量之債務證券	35,669,375	19,072,835
Investment funds measured at fair value through profit or loss	通過損益以反映公平價值計量之投資基金	21,201	24,681
Equity securities designated at fair value through other comprehensive income	指定以公平價值於其他全面收益計量之股本證券	72,495	72,221
Investments in subsidiaries	於附屬公司之投資	153,562	153,562
Amounts due from subsidiaries	應收附屬公司款項	331,415	137,794
Fixed assets	固定資產	2,948,030	2,960,261
Investment properties	投資物業	61,500	62,500
Total assets	資產總額	190,906,506	160,344,745
LIABILITIES	負債		
Deposits and balances of banks and other financial institutions	銀行同業及其他金融機構之存款及結餘	4,013,695	3,856,010
Deposits from customers	客戶存款	162,892,400	133,895,361
Trading liabilities	交易賬項下之負債	2,460,418	941,735
Derivative financial instruments	衍生金融工具	304,600	101,708
Other liabilities	其他負債	2,761,292	4,503,329
Amounts due to subsidiaries	應付附屬公司款項	278,295	181,257
Current tax liabilities	即期稅項負債	83,719	72,118
Deferred tax liabilities	遞延稅項負債	329,982	316,146
Total liabilities	負債總額	173,124,401	143,867,664
EQUITY	權益		
Share capital	股本	4,830,448	4,830,448
Reserves	儲備	12,951,657	11,646,633
Total equity	權益總額	17,782,105	16,477,081
Total equity and liabilities	權益及負債總額	190,906,506	160,344,745

Approved and authorized for issue by the Board of Directors on 9 March 2026.

經董事會於二零二六年三月九日批准及授權頒佈。

Daniel TSAI Ming Chung
蔡明忠
Director
董事

Elizabeth LAM Tyng Yih
林婷懿
Director
董事

Simon CHUNG Kwok Keung
鍾國強
Director
董事

NOTES TO THE FINANCIAL STATEMENTS
財務報表附註

40. BANK-LEVEL STATEMENT OF FINANCIAL POSITION AND STATEMENT OF CHANGES IN EQUITY (continued) 40. 銀行財務狀況表及權益變動表 (續)

		Share capital	Regulatory reserve	Investment revaluation reserve (non-recycling)	Investment revaluation reserve (recycling)	Premises revaluation reserve	Retained earnings	Total equity
		股本	法定儲備	投資重估儲備 (非循環)	投資重估儲備 (循環)	物業重估儲備	保留溢利	權益總額
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元
At 1 January 2025	於二零二五年一月一日	4,830,448	248,094	43,941	(12,204)	1,480,968	9,885,834	16,477,081
Total comprehensive income for the year	本年度全面收益總額	-	-	200	94,643	3,098	1,387,623	1,485,564
- Profit for the year	- 本年度溢利	-	-	-	-	-	1,384,223	1,384,223
- Other comprehensive income, of which:	- 其他全面收益，其中：							
- Premises: net movement in premises revaluation reserve	- 物業：物業重估儲備淨變動	-	-	-	-	3,098	-	3,098
- Equity securities designated at FVOCI: net movement in investment revaluation reserve (non-recycling)	- 指定以公平價值於其他全面收益計量之股本證券：投資重估儲備淨變動(非循環)	-	-	200	-	-	-	200
- Remeasurement of net defined benefit liability	- 重新計量定額福利負債淨額	-	-	-	-	-	3,400	3,400
- Debt securities measured at FVOCI: net movement in investment revaluation reserve (recycling)	- 以公平價值於其他全面收益計量之債務證券：投資重估儲備淨變動(循環)	-	-	-	94,643	-	-	94,643
Transfer from premises revaluation reserve to retained earnings	由物業重估儲備轉撥至保留溢利	-	-	-	-	(45,764)	45,764	-
Transfer from retained earnings to regulatory reserve	由保留溢利轉撥至法定儲備	-	131,909	-	-	-	(131,909)	-
Dividend declared and paid during the year	本年度宣派及派付股息	-	-	-	-	-	(180,540)	(180,540)
At 31 December 2025	於二零二五年十二月三十一日	4,830,448	380,003	44,141	82,439	1,438,302	11,006,772	17,782,105

40. BANK-LEVEL STATEMENT OF FINANCIAL POSITION
AND STATEMENT OF CHANGES IN EQUITY (continued)

40. 銀行財務狀況表及權益變動表 (續)

		Share capital	Regulatory reserve	Investment revaluation reserve (non-recycling)	Investment revaluation reserve (recycling)	Premises revaluation reserve	Retained earnings	Total equity
		股本	法定儲備	投資重估儲備(非循環)	投資重估儲備(循環)	物業重估儲備	保留溢利	權益總額
		HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000	HK\$' 000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元
At 1 January 2024	於二零二四年一月一日	4,830,448	202,630	715,542	-	1,796,768	8,262,161	15,807,549
Total comprehensive income for the year	本年度全面收益總額	-	-	120,759	(12,204)	(269,359)	987,898	827,094
- Profit for the year	- 本年度溢利	-	-	-	-	-	993,014	993,014
- Other comprehensive income, of which:	- 其他全面收益，其中：							
- Premises: net movement in premises revaluation reserve	- 物業：物業重估儲備淨變動	-	-	-	-	(269,359)	-	(269,359)
- Equity securities designated at FVOCI: net movement in investment revaluation reserve (non-recycling)	- 指定以公平價值於其他全面收益計量之股本證券：投資重估儲備淨變動(非循環)	-	-	120,759	-	-	-	120,759
- Remeasurement of net defined benefit liability	- 重新計量定額福利負債淨額	-	-	-	-	-	(5,116)	(5,116)
- Debt securities measured at FVOCI: net movement in investment revaluation reserve (recycling)	- 以公平價值於其他全面收益計量之債務證券：投資重估儲備淨變動(循環)	-	-	-	(12,204)	-	-	(12,204)
Transfer from premises revaluation reserve to retained earnings	由物業重估儲備轉撥至保留溢利	-	-	-	-	(46,441)	46,441	-
Transfer from retained earnings to regulatory reserve	由保留溢利轉撥至法定儲備	-	45,464	-	-	-	(45,464)	-
Transfer from investment revaluation reserve (non-recycling) to retained earnings	由投資重估儲備(非循環)轉撥至保留溢利	-	-	(792,360)	-	-	792,360	-
Dividend declared and paid during the year	本年度宣派及派付股息	-	-	-	-	-	(157,562)	(157,562)
At 31 December 2024	於二零二四年十二月三十一日	4,830,448	248,094	43,941	(12,204)	1,480,968	9,885,834	16,477,081

The information of individual reserves is disclosed in Note 28.

個別儲備的資料於附註28披露。

41. UNCONSOLIDATED STRUCTURED ENTITIES

The Group has been involved in unconsolidated structured entities that consist of investment funds. Pursuant to subscription agreements or equivalents documents, the beneficial interests held by the Group in these structured entities are in the form of participating interests which primarily provide the Group with the share of returns from the structured entities but not any decision-making power nor any voting right to involve in and control the daily operation.

These structured entities are set up and managed by respective investment manager or general partner who has the power and authority to manage and make decisions for the structured entities. The Group does not control these structured entities and therefore, these structured entities are not consolidated.

The information of total size of the unconsolidated structured entities as at 31 December 2025 and 2024 is not readily available from the public domain.

Carrying amount of structured entities

The following table sets out an analysis of the carrying amount of interests held by the Group in unconsolidated structured entities. The maximum exposure to loss is the carrying amount of the assets held.

Investment funds

Investment funds measured at fair value through profit or loss
Total
Losses for the year included in other comprehensive income – deficits on revaluation
(Losses)/gains for the year included in profit or loss – other operating loss

投資基金

通過損益以反映公平價值計量之投資基金
總計
計入其他全面收益之本年度虧損 – 重估虧損
計入損益賬之本年度(虧損)/收益 – 其他營運虧損

41. 非綜合結構實體

本集團已參與由投資基金組成的非綜合結構實體。根據認購協議或等效文件，本集團在該等結構實體中持有的實益權益為參與權益形式，主要使本集團享有結構實體的回報，但並無參與及控制日常營運的任何決策權或投票權。

該等結構實體由相關投資經理或普通合伙人設立及管理，彼等擁有管理結構實體及就其作出決策的權力及授權。本集團並不控制該等結構實體，因此該等結構實體不綜合入賬。

有關非綜合結構實體於二零二五年及二零二四年十二月三十一日的總規模的資料無法自公共領域獲取。

結構實體的賬面值

下表載列本集團於非綜合結構實體持有的權益賬面值的分析。最大虧損風險為所持資產的賬面值。

31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
21,201	24,681
21,201	24,681
-	(3,287)
(668)	1,619

42. ACCOUNTING ESTIMATES AND JUDGEMENTS

In preparing these financial statements, certain assumptions and estimates have been made by management of the Group. The accuracy of these assumptions and estimates are continuously reviewed by management with reference to actual results, historical experience and other factors, including projection of future cash flows and possible outcomes from future events. Management believes that the assumptions and estimates made are reasonable and supportable.

(A) Key sources of estimation uncertainty

Notes 21 and 33 contain information about the assumptions and risk factors relating to fair value of premises, investment properties and financial instruments. Other key sources of estimation uncertainty are as follows:

(i) Impairment losses

Management exercises judgement in establishing the criteria for determining whether the credit risk of a financial asset has increased significantly since initial recognition and determining inputs into the ECL measurement model, including the incorporation of forward-looking information. For details of the ECL model, please refer to Note 36(a)(viii).

(ii) Fair value determination

The Group determines the fair values of financial assets and liabilities which are carried at fair value based on quoted market prices whenever possible. If such quoted market prices are not available or an active market does not exist, the Group determines the fair values based on internally developed models which make use of market parameters, including interest rate yield curves, historical and/or implied option volatilities, currency rates, prices of the underlying instruments, the net assets of the underlying investments, P/E, EV/EBIT and P/AUM multiples of comparable listed companies. Model assumptions and correlation among these parameters can affect the estimates of the fair values of these financial instruments.

(B) Critical accounting judgements in applying the Group's accounting policies

Certain critical accounting judgements in applying the Group's accounting policies are described below:

Classification of financial assets

Assessment of the business model within which the assets are held and assessment of whether the contractual terms of the financial asset comprise solely payments of principal and interest.

42. 會計估計及判斷

本集團的管理層於編製此等財務報表作出若干假設及估計。管理層參照實際結果、歷史經驗及包括未來現金流預期及未來事件之可能後果在內之其他因素，對該等假設及估計之準確性持續進行檢討。管理層相信該等假設及估計為合理及可接受。

(A) 估計不明朗因素之主要來源

附註21及33載有與物業、投資物業及金融工具的公平價值有關的假設及風險因素的資料。不明朗因素估計的其他主要來源載列如下：

(i) 減值虧損

管理層在確定釐定自初始確認後一項金融資產的信貸風險是否顯著增加及釐定預期信貸虧損計量模型的輸入數據（包括納入前瞻性資料）的標準時作出判斷。有關預期信貸虧損模式的詳情，請參閱附註36(a)(viii)。

(ii) 公平價值釐定

本集團釐定金融資產及負債之公平價值時，盡量以該等資產及負債於市場報價作公平價值列賬。倘無法獲得市場報價或沒有活躍的市場，本集團則會利用利率收益曲線、歷史及／或引伸認股權波幅、匯率、相關工具之價格、相關投資之淨資產、可資比較上市公司的市盈率、企業價值與息稅前盈利比率及市值對管理資產比率倍數等市場參數，以內部計價模式而釐定該等資產或負債之公平價值。所作出的假設及該等參數間之相關性均可影響該等金融工具公平價值之估計。

(B) 應用本集團會計政策時所作之重大會計判斷

有關應用本集團會計政策的若干重要會計判斷載述如下：

金融資產分類

評估持有資產的業務模式及評估金融資產的合約條款是否僅包括支付本金及利息。

43. POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE ANNUAL ACCOUNTING PERIOD ENDED 31 DECEMBER 2025

Up to the date of issue of these financial statements, the HKICPA has issued a number of amendments which have not been adopted in these financial statements. These developments include the following which may be relevant to the Group.

43. 已頒佈但於截至二零二五年十二月三十一日止年度會計期間尚未生效之修訂、新準則及詮釋之可能影響

截至此等財務報表頒佈日，香港會計師公會已發佈多項修訂，該等修訂並無在此等財務報表中採納。此等變動包含以下可能與本集團相關的事項。

	Effective for accounting periods beginning on or after 於下列日期或之後 開始之會計期間生效
Amendments to HKFRS 9, <i>Financial instruments</i> and HKFRS 7, <i>Financial instruments: disclosures – Contracts referencing nature dependent electricity</i> 香港財務報告準則第9號修訂本， <i>金融工具</i> 及香港財務報告準則第7號， <i>金融工具：披露—依賴自然能源生產電力的合約</i>	1 January 2026 二零二六年一月一日
Amendments to HKFRS 9, <i>Financial instruments</i> and HKFRS 7, <i>Financial instruments: disclosures – Amendments to the classification and measurement of financial instruments</i> 香港財務報告準則第9號修訂本， <i>金融工具</i> 及香港財務報告準則第7號， <i>金融工具：披露—對金融工具分類及計量的修訂</i>	1 January 2026 二零二六年一月一日
Annual improvements to HKFRS Accounting Standards – Volume 11 香港財務報告準則會計準則之年度改進—第11卷	1 January 2026 二零二六年一月一日
HKFRS 18, <i>Presentation and disclosure in financial statements</i> 香港財務報告準則第18號， <i>財務報表的列報及披露</i>	1 January 2027 二零二七年一月一日
HKFRS 19, <i>Subsidiaries without public accountability: disclosures</i> 香港財務報告準則第19號， <i>不具公共問責性的附屬公司：披露</i>	1 January 2027 二零二七年一月一日

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the Group's consolidated financial statements.

本集團正對此等變動預期於初次應用期間的影響進行評估。就目前得出的結論而言，採納其不太可能對本集團綜合財務報表造成重大影響。

UNAUDITED SUPPLEMENTARY FINANCIAL INFORMATION

未經審核補充財務資料

(A) CONSOLIDATION BASIS FOR REGULATORY DISCLOSURES

The capital ratio is computed on a consolidated basis which combines the position of the Bank and Fubon Credit (Hong Kong) Limited ("FCHK") as required by the HKMA for regulatory purposes.

The basis of consolidation for accounting purposes is in accordance with the HKFRSs and is different from the basis and scope of consolidation for the calculation of capital ratios. FCHK is included in the consolidation for accounting purposes. Subsidiaries that are included in the consolidation for accounting purposes but not included in the consolidation for the calculation of capital ratios are set out below:

(A) 監管披露之綜合基準

資本比率是根據綜合基準計算，該基準結合金管局為其監管目的規定之本行及富邦財務(香港)有限公司(「富邦財務」)之狀況。

作會計目的之綜合基準乃依據香港財務報告準則制定，但有別於計算資本比率之綜合基準及範圍。作會計目的時將富邦財務綜合入賬。作會計目的時綜合入賬但計算資本比率時未綜合入賬之附屬公司載列如下：

Name of subsidiaries 附屬公司名稱	Principal activities 主要業務	31 December 2025 二零二五年十二月三十一日		31 December 2024 二零二四年十二月三十一日	
		Total assets 資產總額 HK\$' 000 千港元	Total equity 權益總額 HK\$' 000 千港元	Total assets 資產總額 HK\$' 000 千港元	Total equity 權益總額 HK\$' 000 千港元
FB Securities (Hong Kong) Limited 富銀證券(香港)有限公司	Securities broking 證券經紀	209,234	133,008	161,680	108,572
Fubon Insurance Brokers Limited 富邦保險顧問有限公司	Insurance broker services 保險經紀服務	20,596	14,152	8,617	6,154
Fubon Nominees (Hong Kong) Limited	Nominee service 代理人服務	6,665	151	4,917	139
Admiralty Finance Company Limited 海富財務有限公司	Dormant 不活躍	63	63	63	63
Aquarius (Nominees) Limited	Dormant 不活躍	6	6	6	6
		236,564	147,380	175,283	114,934

(A) CONSOLIDATION BASIS FOR REGULATORY DISCLOSURES (continued)

No subsidiaries are excluded from both the accounting scope of consolidation and the regulatory scope of consolidation. There are also no subsidiaries which are included within the regulatory scope of consolidation but not included within the accounting scope of consolidation.

The Bank's shareholdings in the above subsidiaries are deducted from CET1 capital in accordance with the Capital Rules. There is no relevant capital shortfall in any of the Bank's subsidiaries which are not included as part of the consolidation group for the calculation of capital ratio.

In accordance with the Capital Rules, the Group has adopted the standardized approach for the calculation of risk weighted assets for credit risk and operational risk and the simplified standardized approach for market risk.

The Group disclosed the full terms and conditions of its capital instruments as of the end of the reporting period in its website (<https://www.fubonbank.com.hk>) under the page "Regulatory Disclosures" in accordance with section 16FE of the BDR.

The leverage ratio, countercyclical capital ratio and liquidity maintenance ratio are computed on the same consolidation basis as the capital ratio.

(A) 監管披露之綜合基準 (續)

概無附屬公司既未被納入會計的綜合基準，亦未被納入監管目的的綜合基準。亦概無附屬公司被納入監管目的的綜合基準但未被納入會計的綜合基準。

本行於上述附屬公司之股權乃根據資本規則自普通股本一級資本中扣除。於計算資本比率時不計作綜合集團一部分之本行附屬公司中，並無有關資本短欠。

按照資本規則，本集團已採用標準化方法計算信貸風險及營運風險之風險加權資產以及採用簡化標準計算法計算市場風險。

本集團根據《銀行業(披露)規則》第16FE條於其網站(<https://www.fubonbank.com.hk>)「監管披露」頁面披露其截至報告期末的資本工具的全部條款及條件。

槓桿比率、逆週期資本比率及流動性維持比率均按與資本比率相同的綜合基準計算。

(B) FURTHER ANALYSIS ON ADVANCES TO CUSTOMERS ANALYSED BY INDUSTRY SECTOR

Advances to customers analysed by industry sector and the coverage of collateral is as follows. The economic sector analysis is based on the categories and definitions used by the HKMA.

(B) 按行業分類的客戶貸款的進一步分析

行業及有抵押貸款的客戶貸款分析如下。經濟行業分析乃基於金管局所採用的類別及定義。

		31 December 2025 二零二五年十二月三十一日		31 December 2024 二零二四年十二月三十一日	
		Gross advances to customers 客戶貸款總額	% of gross loans covered by collateral 有抵押之貸款佔貸款總額之百分比	Gross advances to customers 客戶貸款總額	% of gross loans covered by collateral 有抵押之貸款佔貸款總額之百分比
		HK\$' 000 千港元		HK\$' 000 千港元	
Gross advances for use in Hong Kong	在香港使用的貸款總額				
Industrial, commercial and financial	工商金融				
– Property development	– 物業發展	5,508,253	54.53	5,826,631	60.07
– Property investment	– 物業投資	9,167,483	89.78	8,574,869	91.05
– Financial concerns	– 金融企業	1,433,666	0.57	1,883,361	21.76
– Stockbrokers	– 股票經紀	–	–	196,701	100.00
– Wholesale and retail trade	– 批發及零售業	1,287,152	85.82	1,292,059	82.55
– Manufacturing	– 製造業	3,046,174	58.32	2,457,453	79.21
– Transport and transport equipment	– 運輸及運輸設備	69,216	85.40	177,252	62.64
– Information technology	– 資訊科技	625,724	2.28	821,043	1.33
– Electricity and gas	– 電力及煤氣	1,339,880	–	1,019,992	–
– Others	– 其他	7,805,785	61.47	6,354,829	67.58
Individuals	個人				
– Loans for the purchase of flats under the Home Ownership Scheme, Private Sector Participation Scheme and Tenants Purchase Scheme or their respective successor schemes	– 購買「居者有其屋計劃」及「私人參建居屋計劃」及「租者置其屋計劃」或其各自的後繼計劃的樓宇的貸款	71,722	100.00	33,233	100.00
– Loans for the purchase of other residential properties	– 購買其他住宅物業的貸款	11,351,802	99.13	12,457,780	98.79
– Credit card advances	– 信用卡貸款	755,300	–	809,543	–
– Others	– 其他	3,522,824	79.11	3,370,516	77.55
		45,984,981		45,275,262	
Trade finance	貿易融資	4,742,045	67.55	4,726,730	71.88
Gross advances for use outside Hong Kong	在香港以外使用的貸款總額	20,675,297	12.97	13,160,650	4.24
Gross advances to customers	客戶貸款總額	71,402,323	54.61	63,162,642	60.57

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(B) FURTHER ANALYSIS ON ADVANCES TO CUSTOMERS ANALYSED BY INDUSTRY SECTOR

(continued)

Analysis of the Group's impaired advances in respect of industry sectors which account for 10% or more of gross advances to customers:

31 December 2025	二零二五年十二月三十一日
- Property investment	- 物業投資
- Loans for the purchase of other residential properties	- 購買其他住宅物業的貸款
- Gross advances for use outside Hong Kong	- 在香港以外使用的貸款總額
- Others	- 其他

Overdue advances	Impaired advances	Individual impairment allowances*	Collective impairment allowance*	Provisions charged to/ (released back) the profit or loss during the year	Loans written off during the year
逾期貸款 HK\$'000 千港元	減值貸款 HK\$'000 千港元	個別減值撥備* HK\$'000 千港元	綜合減值撥備* HK\$'000 千港元	本年度於損益賬內扣除/ (撥回)之撥備 HK\$'000 千港元	年內撇銷之貸款 HK\$'000 千港元
379,161	44,488	1,799	7,445	120,217	143,263
375,296	140,421	28,802	24,011	19,290	1,640
24,380	24,380	-	71,599	(10,414)	2,092
314,570	16,661	4,288	11,424	38,663	58,667

31 December 2024	二零二四年十二月三十一日
- Property development	- 物業發展
- Loans for the purchase of other residential properties	- 購買其他住宅物業的貸款
- Gross advances for use outside Hong Kong	- 在香港以外使用的貸款總額
- Others	- 其他

Overdue advances	Impaired advances	Individual impairment allowances*	Collective impairment allowance*	Provisions charged to the profit or loss during the year	Loans written off during the year
逾期貸款 HK\$'000 千港元	減值貸款 HK\$'000 千港元	個別減值撥備* HK\$'000 千港元	綜合減值撥備* HK\$'000 千港元	本年度於損益賬內扣除之撥備 HK\$'000 千港元	年內撇銷之貸款 HK\$'000 千港元
647,160	426,497	24,339	7,952	197,740	18,000
344,808	64,309	9,309	25,854	6,462	581
72,643	51,186	19,623	64,482	(24,189)	-
501,420	50,636	10,671	25,044	58,675	43,081

* For the purpose of regulatory disclosures made in the Unaudited Supplementary Financial Information, the term "individual impairment allowances" represents impairment allowances recognized for financial instruments classified as Stage 3 under the Group's accounting policies, while "collective impairment allowance" represents impairment allowances recognized on financial instruments classified as Stage 1 and Stage 2 under the Group's accounting policies.

(B) 按行業分類的客戶貸款的進一步分析
(續)

按行業分析佔客戶貸款總額10%或以上的本集團減值貸款如下：

* 就於未經審核補充財務資料作出的監管披露而言，「個別減值撥備」指本集團會計政策下分類為第三階段的金融工具確認的減值撥備，而「綜合減值撥備」指本集團會計政策下分類為第一階段及第二階段的金融工具確認的減值撥備。

(C) OVERDUE AND RESCHEDULED ASSETS**(i) Overdue advances to customers**

Gross advances to customers which have been overdue with respect to either principal or interest for periods of:	客戶貸款總額之本金或利息有逾期：
- 6 months or less but over 3 months	—六個月或以下惟三個月以上
- 1 year or less but over 6 months	—一年或以下惟六個月以上
- Over 1 year	—超過一年
Covered portion of overdue advances to customers	逾期客戶貸款的有抵押部分
Uncovered portion of overdue advances to customers	逾期客戶貸款的無抵押部分
Individual impairment allowances in respect of advances overdue for more than three months	就逾期超過三個月之貸款所作之個別減值撥備

Advances to customers with a specific repayment date are classified as overdue when the principal or interest is overdue and remains unpaid at the end of the reporting period. Loans repayable by regular instalments are treated as overdue when an instalment payment is overdue and remains unpaid at the end of the reporting period. Loans repayable on demand are classified as overdue either when a demand for repayment has been served on the borrower but repayment has not been made in accordance with the demand notice, and/or when the loans have remained continuously outside the approved limit advised to the borrower for more than the overdue period in question.

(C) 逾期及經重組資產**(i) 已逾期客戶貸款**

31 December 2025 二零二五年十二月三十一日		31 December 2024 二零二四年十二月三十一日	
HK\$'000 千港元	% of gross advances 佔貸款總額之百分比	HK\$'000 千港元	% of gross advances 佔貸款總額之百分比
292,533	0.41	876,386	1.39
424,094	0.59	284,233	0.45
210,187	0.29	231,089	0.37
926,814	1.30	1,391,708	2.20
781,371		1,137,232	
145,443		254,476	
926,814		1,391,708	
55,766		172,505	

有指定還款期的客戶貸款在其本金或利息逾期並於報告期末仍未支付時被分類為已逾期。定期分期付款償還的貸款在部分分期付款已逾期且於報告期末仍未支付時被視為已逾期。按要求償還的貸款在借款人收到償還要求但並無根據要求通知還款及／或在貸款已持續超出已知會借款人的獲批准的限額，而超出已知會借款人所核准限額的時間比貸款逾期的時間更長時分類為已逾期。

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(C) OVERDUE AND RESCHEDULED ASSETS (continued)

(ii) Rescheduled advances to customers

Rescheduled advances to customers are those advances to customers which have been restructured or renegotiated because of deterioration in the financial position of the borrower, or of the inability of the borrower to meet the original repayment schedule and for which the revised repayment terms are non-commercial to the Group. Rescheduled advances to customers are stated net of any advances to customers that have subsequently become overdue for over 3 months and can be analysed as follows:

		31 December 2025 二零二五年十二月三十一日		31 December 2024 二零二四年十二月三十一日	
		HK\$' 000	% of gross advances 佔貸款總額之百分比	HK\$' 000	% of gross advances 佔貸款總額之百分比
		千港元		千港元	
Rescheduled advances to customers	重定還款期的客戶貸款	15,042	0.02	14,474	0.02

(iii) Geographical analysis of overdue advances to customers

Analysis of the Group's overdue advances to customers in respect of geographical segment which account for not less than 10% of gross advances to customers:

		31 December 2025 二零二五年十二月三十一日			
		Gross advances to customers 客戶貸款總額	Overdue advances to customers 已逾期客戶貸款	Impaired loans (individually determined) 減值貸款 (個別釐定)	Individual impairment allowances 個別減值撥備
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
Hong Kong	香港	50,347,081	915,063	632,412	155,813
Other	其他地區	21,055,242	11,751	11,751	-
		71,402,323	926,814	644,163	155,813

(C) 逾期及經重組資產 (續)

(ii) 重定還款期的客戶貸款

重定還款期的客戶貸款是指由於借款人財政狀況轉壞或無法按原定還款期還款，而被重定還款期的或重新議定的客戶貸款，而經修訂的還款計劃對於本集團屬非商業條款。重定還款期的客戶貸款乃扣除已隨後逾期超過三個月的任何客戶貸款列賬，並可分析如下：

(iii) 按地區分析的已逾期客戶貸款

按地區分部分分析本集團已逾期客戶貸款 (佔客戶貸款總額不少於10%)：

(C) OVERDUE AND RESCHEDULED ASSETS (continued)**(iii) Geographical analysis of overdue advances to customers** (continued)

		31 December 2024 二零二四年十二月三十一日			
		Gross advances to customers	Overdue advances to customers	Impaired loans (individually determined)	Individual impairment allowances
		客戶貸款總額	已逾期客戶貸款	減值貸款 (個別釐定)	個別減值撥備
		HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元	HK\$' 000 千港元
Hong Kong	香港	51,067,701	1,352,228	1,159,781	241,680
Other	其他地區	12,094,941	39,480	47,106	21,497
		63,162,642	1,391,708	1,206,887	263,177

The above geographical analysis is classified by the location of the borrowers after taking into account the transfer of risk. In general, risk transfer applies when a loan is guaranteed by a party situated in an area different from the counterparty.

The collective impairment allowance is not allocated to any geographical segment as at 31 December 2025 and 2024.

(C) 逾期及經重組資產 (續)**(iii) 按地區分析的已逾期客戶貸款** (續)

以上地區分析按借款人所在地，經計及風險轉移後而劃定。一般而言，若貸款的擔保人所處地區與交易對手不同，則風險轉移至擔保人的所在地區。

於二零二五年及二零二四年十二月三十一日，概無綜合減值撥備分派予任何地區分部。

(D) INTERNATIONAL CLAIMS

The Group's country risk exposures in the tables below are prepared in according to the location and types of the counterparties as defined by the HKMA under the BDR. International claims are on-balance sheet exposures to counterparties based on the location of the counterparties after taking into account the transfer of risk, and represent the sum of cross-border claims in all currencies and local claims in foreign currencies.

(D) 國際債權

下表為本集團對國家的風險分析，乃按照金管局根據《銀行業(披露)規則》所界定的對手方所在地及類別分類。國際債權為對手方在資產負債表內風險承擔，按對手方的所在地作出分類，並已計及風險轉移因素後，其總和包括所有貨幣之跨國債權及本地之外幣債權。

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(D) INTERNATIONAL CLAIMS (continued)

International claims attributable to individual countries or areas not less than 10% of the Group's total international claims, after recognized risk transfer, are shown as follows:

Figures in HK\$ million	數字以百萬港元呈列
Counterparty country/jurisdiction	對手方國家／司法權區
Developed countries	發達國家
Offshore centres	離岸中心
– of which: Hong Kong	– 其中：香港
Developing Asia and Pacific	發展中亞洲及太平洋地區
– of which: China	– 其中：中國

(D) 國際債權 (續)

個別國家或地區分部並已計及已確認風險轉移後佔本集團國際債權總額不少於10%之國際債權載列如下：

31 December 2025 二零二五年十二月三十一日					
Banks	Official sector	Non-bank financial institutions	Non-financial private sector	Total	
銀行	官方機構	非銀行金融機構	非金融私人機構	總額	
23,122	305	4,514	13,413	41,354	
2,414	2,782	2,629	23,960	31,785	
595	2,782	1,633	20,277	25,287	
19,045	969	1,123	11,107	32,244	
6,397	5	935	6,699	14,036	

Figures in HK\$ million		數字以百萬港元呈列	
Counterparty country/jurisdiction		對手方國家／司法權區	
Developed countries		發達國家	
Offshore centres		離岸中心	
– of which: Hong Kong		– 其中：香港	
Developing Asia and Pacific		發展中亞洲及太平洋地區	
– of which: China		– 其中：中國	

31 December 2024 二零二四年十二月三十一日					
Banks	Official sector	Non-bank financial institutions	Non-financial private sector	Total	
銀行	官方機構	非銀行金融機構	非金融私人機構	總額	
10,392	275	2,142	9,576	22,385	
2,497	1,100	2,279	21,746	27,622	
794	1,100	1,655	18,219	21,768	
18,672	439	1,191	9,565	29,867	
6,586	5	1,164	6,378	14,133	

(E) NON-BANK MAINLAND CHINA EXPOSURES

The analysis of non-bank Mainland exposures includes the exposure of the Bank and FCHK on the basis agreed with the HKMA.

(E) 中國內地非銀行業之風險

中國內地非銀行業之風險(包括本行及富邦財務)按與金管局協議的基準作出分析。

		31 December 2025 二零二五年十二月三十一日		
	On-balance sheet exposure 資產負債表內 之風險承擔 HK\$' 000 千港元	Off-balance sheet exposures 資產負債表外 之風險承擔 HK\$' 000 千港元	Total 總額 HK\$' 000 千港元	
Central government, central government-owned entities and their subsidiaries and joint ventures ("JVs")	中央政府、中央政府擁有之實體及其附屬公司及合營公司	3,301,967	-	3,301,967
Local governments, local government-owned entities and their subsidiaries and JVs	地方政府、地方政府擁有之實體及其附屬公司及合營公司	507,440	3,167	510,607
Mainland China nationals residing in Mainland China or other entities incorporated in Mainland China and their subsidiaries and JVs	居住於中國內地之中國內地公民或中國內地註冊成立之其他實體及其附屬公司及合營公司	2,376,011	30,047	2,406,058
Other entities of central government not reported in item 1 above	未有在上述第一項呈報之中央政府的其他實體	1,350,929	140,158	1,491,087
Other entities of local government not reported in item 2 above	未有在上述第二項呈報之地方政府的其他實體	501,877	-	501,877
Mainland China nationals residing outside Mainland China or entities incorporated outside Mainland China where the credit is granted for use in Mainland China	於授出之信貸用於中國內地之居住於中國內地以外地區之中國內地公民或中國內地以外地區註冊成立之實體	3,057,961	349,009	3,406,970
Other counterparties where the exposures are considered by the reporting institution to be non-bank Mainland China exposures	報告機構認為其風險為中國內地非銀行業之風險之其他交易對手	7,924	-	7,924
Total	總額	11,104,109	522,381	11,626,490
Total assets after provision	資產總值(扣除撥備)	190,284,500		
On-balance sheet exposures as percentage of total assets	資產負債表內之風險承擔佔資產總值之百分比	5.84%		

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(E) NON-BANK MAINLAND CHINA EXPOSURES (continued)

(E) 中國內地非銀行業之風險 (續)

		31 December 2024 二零二四年十二月三十一日		
		On-balance sheet exposure 資產負債表內 之風險承擔 HK\$' 000 千港元	Off-balance sheet exposures 資產負債表外 之風險承擔 HK\$' 000 千港元	Total 總額 HK\$' 000 千港元
Central government, central government-owned entities and their subsidiaries and JVs	中央政府、中央政府擁有之實體及其附屬公司及合營公司	2,417,929	-	2,417,929
Local governments, local government-owned entities and their subsidiaries and JVs	地方政府、地方政府擁有之實體及其附屬公司及合營公司	424,509	4,204	428,713
Mainland China nationals residing in Mainland China or other entities incorporated in Mainland China and their subsidiaries and JVs	居住於中國內地之中國內地公民或中國內地註冊成立之其他實體及其附屬公司及合營公司	3,338,505	29,246	3,367,751
Other entities of central government not reported in item 1 above	未有在上述第一項呈報之中央政府的其他實體	1,831,976	38,998	1,870,974
Other entities of local government not reported in item 2 above	未有在上述第二項呈報之地方政府的其他實體	-	-	-
Mainland China nationals residing outside Mainland China or entities incorporated outside Mainland China where the credit is granted for use in Mainland China	於授出之信貸用於中國內地之居住於中國內地以外地區之中國內地公民或中國內地以外地區註冊成立之實體	4,112,907	336,325	4,449,232
Other counterparties where the exposures are considered by the reporting institution to be non-bank Mainland China exposures	報告機構認為其風險為中國內地非銀行業之風險之其他交易對手	6,418	-	6,418
Total	總額	12,132,244	408,773	12,541,017
Total assets after provision	資產總值(扣除撥備)	160,275,250		
On-balance sheet exposures as percentage of total assets	資產負債表內之風險承擔佔資產總值之百分比	7.57%		

(F) CURRENCY CONCENTRATION

The Bank's net positions in foreign currencies are disclosed as follows when each currency constitutes 10% or more of the respective total net position in all foreign currencies:

Equivalent in HK\$ Million	百萬港元等值
Spot assets	現貨資產
Spot liabilities	現貨負債
Forward purchase	遠期買入
Forward sales	遠期賣出
Net option position	期權倉盤淨額
Net long position	長盤淨額

(F) 外幣持盤量

本行個別外幣的淨持有額若佔所持有外匯淨盤總額總淨額10%或以上，則披露如下：

31 December 2025 二零二五年十二月三十一日					
	US dollars 美元	CNY dollars 人民幣	AUD dollars 澳元	Other foreign currencies 其他外幣	Total foreign currencies 外幣總額
Spot assets	80,033	6,428	10,547	3,189	100,197
Spot liabilities	(73,142)	(6,401)	(9,297)	(4,010)	(92,850)
Forward purchase	5,962	2,273	2,767	2,061	13,063
Forward sales	(12,767)	(2,240)	(4,035)	(1,223)	(20,265)
Net option position	-	-	1	(1)	-
Net long position	86	60	(17)	16	145

Equivalent in HK\$ Million	百萬港元等值
Spot assets	現貨資產
Spot liabilities	現貨負債
Forward purchase	遠期買入
Forward sales	遠期賣出
Net option position	期權倉盤淨額
Net long position	長盤淨額

31 December 2024 二零二四年十二月三十一日				
	US dollars 美元	CNY dollars 人民幣	Other foreign currencies 其他外幣	Total foreign currencies 外幣總額
Spot assets	59,052	5,614	6,857	71,523
Spot liabilities	(53,143)	(5,545)	(7,509)	(66,197)
Forward purchase	3,607	1,038	2,437	7,082
Forward sales	(9,700)	(1,065)	(1,781)	(12,546)
Net option position	-	-	-	-
Net long position	(184)	42	4	(138)

The net option position is calculated on the basis of the delta-weighted position of option contracts. The Bank has no structural foreign currency position as of 31 December 2025 and 2024.

期權倉盤淨額乃根據期權合約的「得爾塔加權持倉」為基準計算。截至二零二五年及二零二四年十二月三十一日，本集團並無結構性外幣倉盤。

(G) CORPORATE GOVERNANCE

The Bank belongs to Fubon Financial Holding Co., Ltd, which is highly esteemed for its corporate governance, and regards corporate governance as an essential discipline for its operations and businesses. Thus, the Bank has in place an effective framework which is consistent with the principles and best practices in corporate governance as set forth in the guidelines on “Corporate Governance of Locally Incorporated Authorised Institutions” and “Sound Remuneration System” issued by the HKMA. The Bank has fully complied with those guidelines throughout the year.

(H) KEY COMMITTEES

The Board of Directors (the “Board”) has established five Board committees to assist it in carrying out its responsibilities comprising the Audit Committee, Nomination and Remuneration Committee, Risk Committee, Executive Credit Committee and Executive Committee. In addition, a number of management level committees have been set up by the Board to oversee the effectiveness of the Bank’s daily operations including, the Management Committee, Asset and Liability Committee, Internal Control Committee, Credit Committee, Information Technology Steering Committee, Compliance & Anti-Money Laundering Committee and Environmental, Social and Governance Committee. The composition and function of these committees are set out below:

(i) Audit Committee

The Audit Committee comprises four members including one Non-Executive Director and three Independent Non-Executive Directors. The Audit Committee is chaired by an Independent Non-Executive Director who has appropriate accounting professional qualifications. The committee meets at least four times a year and additionally when deemed necessary.

The Audit Committee is required to ensure that there is adequate supervision of the Bank’s financial reporting processes, systems of internal control, and that the internal audit function is effective and backed by adequate resources and has appropriate standing within the Bank. It is also required to ensure that there is coordination between the internal and external auditors, to monitor compliance with internal policies, statutory regulation, and to consider recommendations made by the internal and external auditors.

The Audit Committee reviews the Bank’s financial reporting process, the systems of internal control, the internal audit function and the risk management process. In particular, the review undertaken by the Audit Committee on the internal audit function includes the Internal Audit Charter and its approval, the annual audit plan, internal audit reports and special investigation reports issued, and ensuring that appropriate management actions are taken following the major audit findings.

(G) 企業管治

本行屬於富邦金融控股股份有限公司，一個高度重視企業管治的集團，並視企業管治為其經營及業務的必要原則。因此，本行已制定符合金管局頒佈之「本地註冊認可機構的企業管治指引」及「穩健的薪酬制度指引」內所載的企業管治原則及最佳常規的有效架構。本行於本年度一直遵守該等指引。

(H) 主要委員會

董事會已成立五個董事委員會以協助董事會行使其職責，該等委員會包括審核委員會、提名及薪酬委員會、風險委員會、執行信貸委員會及執行委員會。此外，董事會亦成立了若干管理級別委員會以監督本行日常運作之有效性，該等委員會包括管理委員會、資產負債委員會、內部監控委員會、信貸委員會、資訊科技督導委員會、合規及反洗黑錢委員會以及環境、社會與管治委員會。該等委員會之構成及職能載列如下：

(i) 審核委員會

審核委員會由四名成員組成，包括一名非執行董事及三名獨立非執行董事。審核委員會由擁有適當之會計專業資格之獨立非執行董事任主席。該委員會每年最少舉行四次會議，並在有需要時舉行額外會議。

審核委員會須確保對本行之財務申報程序及內部監控制度進行足夠之監管，使內部審核職能可在有效及充足資源下在本行內訂立適當地位。其亦需確保內部及外聘核數師之間的協調，以監控遵守內部政策及法規，並考慮內部及外聘核數師提出之建議。

審核委員會須檢討本行之財務報告程序、內部監控系統、內部審核職能及風險管理程序。尤其是在內部審核職能的檢討工作方面，該委員會的審核範圍包括內部審核規章及其批准、年度審核方案、內部審核報告及特別調查報告，確保管理層對審核所發現之主要問題作出適當之補救行動。

(H) KEY COMMITTEES (continued)**(i) Audit Committee** (continued)

The Audit Committee also reviews the appointment of external auditors and discusses with them the nature and scope of their audits. The Audit Committee also reviews the interim and annual financial statements before recommending them to the Board for approval.

(ii) Nomination and Remuneration Committee

The Nomination and Remuneration Committee is chaired by an Independent Non-Executive Director and comprises the Non-Executive Chairman, Non-Executive Vice Chairman and all the Independent Non-Executive Directors of the Bank. The committee meets periodically and as required and provides oversight of the management of the Bank's human resources including the appointment of Directors (for both executive and non-executive), Senior Management and Management Committee Members. The committee approves the Bank's overall human resources management framework to ensure that the Bank is compliant with applicable government regulations and follows the market best practice whenever feasible. The committee is also responsible to ensure that Directors, the Chief Executive Officer ("CEO") and Management Committee Members appointed possess the necessary and appropriate qualifications to perform and discharge their duties.

The committee reviews at least annually whether each existing Director continues to remain qualified for his post, including the suitability and appropriateness of the Independent Non-Executive Director. It also reviews the structure, size and composition of the Board and makes recommendations on any proposed change to the Board.

The committee reviews and approves the remuneration of Directors, members of Board committees, Senior Management and Key Personnel (as defined in the Remuneration Policy of the Bank).

The committee is mandated to assist the Board in establishing cultural and behavioural standards that promote prudent risk-taking and fair treatment of customers and employees. It advises and assists the Board in discharging its responsibilities for the Bank's culture-related matters.

(H) 主要委員會 (續)**(i) 審核委員會** (續)

審核委員會亦對外聘核數師之委任進行檢討，並與其就審計之性質及範圍進行討論。審核委員會亦將於向董事會建議批准中期及年度財務報表之前審閱有關報表。

(ii) 提名及薪酬委員會

提名及薪酬委員會由本行的獨立非執行董事任主席並由本行的非執行主席、非執行副主席及全體獨立非執行董事組成。該委員會按需要定期舉行會議，以及監查本行人力資源職能管理，包括委任董事（執行及非執行）、高級管理層及管理委員會成員。該委員會亦設立本行的整體人力資源管理框架以確保本行遵守政府相關規定及在任何可能情況下遵循市場最佳常規。該委員會亦負責確保董事、行政總裁及管理委員會成員擁有必要及適當的資格以履行彼等的職責。

該委員會至少每年審視每位現任董事的資格以確定其繼續符合擔任其職務，包括獨立非執行董事的適宜性及適當性。其亦審視董事會結構、規模及組成並就擬對董事會作出的變動提出建議。

該委員會審閱及批准董事、董事會轄下的委員會成員、高級管理層及主要員工的薪酬（定義見本行薪酬政策）。

該委員會獲授權協助董事會制定本行的企業文化和行為準則，以配合本行審慎的風險承擔和公平對待客戶及員工的原則。該委員會建議並協助董事會履行對企業文化等相關事宜的責任。

(H) KEY COMMITTEES (continued)

(iii) Risk Committee

The Risk Committee is composed of five members including one Executive Director, one Non-Executive Director and three Independent Non-Executive Directors. The Risk Committee is chaired by an Independent Non-Executive Director who has extensive banking experience. The committee meets at least four times a year and additionally when deemed necessary. Its mandate is to establish the Bank's overall risk appetite and to ensure a proper risk management framework is in place. The committee also oversees Senior Management's implementation of the Bank's risk policies.

The Risk Committee reviews and endorses the Bank's risk appetite statement and risk management strategies on an annual basis. It approves the Bank's Environment, Social and Governance ("ESG") Strategy and ESG Plan on an annual basis. It oversees to ensure that an effective anti-corruption policy, including anti-money laundering issues, is established, maintained, consistently followed and regularly reviewed. The committee oversees the establishment and maintenance by Senior Management of appropriate infrastructure, resources and systems for risk management, particularly in relation to compliance with relevant legal and regulatory requirements, adherence to the approved risk appetite and related policies, and the adoption of best practices wherever feasible.

The Risk Committee is required to ensure that the staff responsible for implementing risk management systems and controls are sufficiently independent of the risk-taking units in the Bank.

(iv) Executive Committee

The Executive Committee comprises the Non-Executive Chairman, Non-Executive Vice Chairman and the Executive Director of the Bank. It exercises the powers and authorities delegated by the Board from time to time concerning the management and day-to-day running of the Bank. The Executive Committee meets periodically and as required and operates as a general management function under the auspices of the Board.

(v) Executive Credit Committee

The Executive Credit Committee comprises the Non-Executive Chairman, one Independent Non-Executive Director and the Executive Director of the Bank. It has the delegated authority to approve credit proposals, credit policies and other credit related matters which require the approval of the Board. The Executive Credit Committee meets regularly and as required.

(H) 主要委員會 (續)

(iii) 風險委員會

風險委員會由五名成員組成，包括一名執行董事、一名非執行董事及三名獨立非執行董事。風險委員會由具豐富銀行經驗之獨立非執行董事擔任主席。該委員會每年最少舉行四次會議，並在有需要時舉行額外會議。獲授權建立本行的整體風險偏好及確保本行已建立一個合適的風險管理框架，以及監管高級管理層實施本行的風險政策。

風險委員會每年審查並認可本行的風險偏好聲明及風險管理策略。該委員會每年審批本行的環境、社會與管治(「ESG」)策略及ESG計劃。其監督以確保制定、維持、一貫遵循及定期審查有效的反腐敗政策，包括反洗黑錢問題。該委員會監察由高級管理層就風險管理所建立和維護的適當基礎設施、資源及系統，尤其是遵守相關法律及監管規定以及經批准的風險偏好及有關政策，並於可行情況下採取最佳常規。

風險委員會須確保負責實施風險管理系統及監控的員工充分獨立於本行的風險承擔單位。

(iv) 執行委員會

執行委員會由本行非執行主席、非執行副主席及執行董事組成，並行使由董事會不時委託的有關本行管理及日常營運之權力及職權。執行委員會定期及於有需要時舉行會議，並於董事會的支持下監控董事會的一般管理職能。

(v) 執行信貸委員會

執行信貸委員會由本行非執行主席、一名獨立非執行董事及執行董事組成。該委員會獲授權批核須獲董事會批准的信貸建議、信貸政策及其他信貸相關事項。執行信貸委員會定期及於需要時召開會議。

(H) KEY COMMITTEES (continued)**(vi) Management Committee**

The Management Committee oversees the day-to-day business and affairs of the Bank under the authority delegated by the Board. It is chaired by the Bank's CEO, and comprises senior management personnel appointed by the CEO. The Committee is responsible for formulating business strategies and leading major bank-wide initiatives, coordinating between business and support units during implementation, and monitoring progress toward business objectives and financial performance targets. It also reviews the Bank's risk exposure and integrated stress testing results, addresses significant operational or business-related issues, and deliberates on major human resources matters. The committee meets bi-weekly or as directed by the CEO, with at least one meeting held each month.

(vii) Asset and Liability Committee

The Asset and Liability Committee ("ALCO") comprises the Bank's CEO, Chief Financial Officer and senior management personnel as appointed by the CEO. The ALCO is responsible for providing oversight of the Bank's asset and liability management, interest rate risk, market risk and liquidity risk (collectively known as "financial risks") as well as capital management. The ALCO initiates, reviews and endorses for the approval of the RC and the Board of Directors the Bank's policies on financial risks and capital management respectively. It approves guidelines relating to such policies, reviews and approves all major financial risk management reports. The ALCO also oversees the Bank's investment activities by establishing investment strategies within policies laid down by the RC and reviews actual performance.

(viii) Internal Control Committee

The Internal Control Committee ("ICC") comprises the Bank's CEO, Executive Vice Presidents, Head of Group Risk Management and the heads of different control, business and support functions. The responsibilities of the committee include providing oversight of the Bank's exposure to operational and legal risks, ensuring the Bank has in place an effective internal control framework, providing guidance to the Bank in establishing a sound internal control and monitoring system to ensure overall compliance within the Bank and ensuring operational resilience of critical operations of the Bank.

To ensure an effective internal control framework is in place, the ICC reviews policies and approves guidelines relating to internal control and management of operational and legal risks, review and discusses various risk management reports submitted by various risk management units and promotes internal control culture. To maintain an adequate system of internal control, the ICC reviews and discusses major operational risk events, and the progress of rectification of audit findings and control self-assessment.

(H) 主要委員會 (續)**(vi) 管理委員會**

管理委員會在董事會授權下負責監督本行的日常業務及事務。該委員會由本行的行政總裁擔任主席，並由行政總裁所委任的高級管理層成員組成。該委員會負責制定本行的業務策略並領導全行的主要措施，在實施過程中協調業務及後勤部門，並監督實現業務目標及財務績效指標的進展。該委員會亦檢討本行的風險及綜合壓力測試結果，處理重大營運或業務相關問題，並審議重大人力資源事項。該委員會每兩周舉行一次會議，或根據行政總裁的指示召開會議，每月至少舉行一次會議。

(vii) 資產負債委員會

資產負債委員會由本行的行政總裁、財務長及行政總裁所委任的高級管理層成員組成。資產負債委員會負責監查本行資產及負債管理、利率風險、市場風險及流動資金性風險（統稱為「財務風險」）以及資本管理。資產負債委員會啟動、審閱及批准本行財務風險及資本管理政策，以分別供風險委員會及董事會批准。其批准有關該等政策的指引，審閱及批准所有重大財務風險管理報告。資產負債委員會亦透過在風險委員會規定的政策範圍內設立投資策略以監督本行的投資活動以及檢討實際表現。

(viii) 內部監控委員會

內部監控委員會由本行的行政總裁、執行副總裁、風險總監以及不同控管、業務及後勤部門主管組成。該委員會負責監督本行面臨之營運及法律風險、確保本行備有行之有效內部監控架構、及提供指引為本行建立良好的內部監控及監督系統，以確保本行整體之合規性及確保本行關鍵業務的運作穩健性。

為確保推行有效的內部監控架構，內部監控委員會分別審閱及批核與內部監控以及管理營運及法律風險有關的政策及指引、省覽及討論各風險管理單位提交的各種風險管理報告以及推動內部監控文化。為了維持充足的內部監控制度，內部監控委員會審視及討論主要營運風險事件，以及源自審計報告及監控自我評估之改善進度。

(H) KEY COMMITTEES (continued)

(ix) Credit Committee

The Credit Committee (“CC”) meets weekly and its mandate is to provide oversight of the Bank’s credit risk management. The CC is chaired by the Bank’s CEO, and consists of senior executives of the Bank.

The CC reviews and endorses credit policies and credit risk profile of the Bank for ECC’s approval, and reviews and approves credit related guidelines. The CC also reviews and approves requests for credit facilities that are within the CC’s authority as delegated by the Board, and reviews and endorses requests for credit facilities before their submission to the ECC for approval.

The CC also conducts on-going reviews on the market environment and makes necessary policy recommendations to the ECC to ensure the credit risk profile of the Bank is within the established risk appetite. In this regard, the CC provides periodic and timely credit related management and stress testing reports to the ECC for review.

(x) Information Technology Steering Committee

The Information Technology Steering Committee is chaired by the Bank’s CEO, and comprises senior management personnel as appointed by the CEO. The committee is responsible for providing oversight of the Bank’s key information technology governance objectives. The committee supports the Bank’s digital transformation, Artificial Intelligence (“AI”) adoption and Fintech enablement in alignment with the HKMA’s Fintech and AI strategy; provides management oversight on IT enablement and projects to maximize business benefits, improve customer satisfaction and staff productivity; ensure IT resources are used responsibly and IT related risks are managed appropriately. The committee meets on a monthly basis and upon ad hoc call by the committee chairman.

(xi) Compliance & Anti-Money Laundering Committee

The Compliance & Anti-Money Laundering Committee (“CAMLC”) comprises the Bank’s CEO, Group Heads, Chief of Staff and Head of Compliance & Anti-Money Laundering. The responsibilities of the CAMLC include providing oversight of the Bank’s exposure to compliance risks and compliance activities to ensure the Bank is in compliance with applicable regulatory requirements and Anti-Money Laundering and Counter-Terrorist Financing (“AML/CFT”) requirements. The CAMLC provides guidance to the Bank and senior management in establishing a professional compliance control and monitoring system to cultivate a strong compliance culture and ensures the Bank has an effective compliance framework in place to meet regulatory requirements. In addition, the CAMLC also reviews and approves guidelines relating to compliance and AML/CFT. The CAMLC reports to the RC on key issues discussed and approved.

(H) 主要委員會 (續)

(ix) 信貸委員會

信貸委員會每週舉行會議及獲授權監察本行的信貸風險管理。信貸委員會由本行行政總裁擔任主席，由本行高級行政人員組成。

信貸委員會審閱及批准本行信貸政策及信貸風險狀況，以供執行信貸委員會批准，以及審閱及批准信貸相關指引。信貸委員會亦在董事會授權內審閱及批准信貸融資申請，或審閱及提交執行信貸委員會以供批核。

信貸委員會亦會就市場環境進行持續檢討，並向執行信貸委員會提出所須的政策建議，以確保本行的信貸風險狀況維持於既定風險偏好之內。就此而言，信貸委員會定期及適時地向執行信貸委員會提供信貸相關管理及壓力測試報告以供審閱。

(x) 資訊科技督導委員會

資訊科技督導委員會由本行的行政總裁擔任主席，由行政總裁所委任的高級管理層成員組成。該委員會負責監督本行的主要資訊科技管治方針。該委員會配合金管局的金融科技及人工智能（AI）策略支持本行進行數碼轉型、AI採用及金融科技賦能；對資訊科技支持以及項目進行管理監督，以最大限度提高經營效益，提高客戶滿意度及員工生產力；確保充分利用資訊科技資源、妥善管理責任及資訊科技相關風險。該委員會每月舉行一次例會並根據委員會主席的要求舉行臨時會議。

(xi) 合規及反洗黑錢委員會

合規及反洗黑錢委員會由本行行政總裁、集團領導、辦公室主任及合規及反洗黑錢部門主管組成。合規及反洗黑錢委員會的職責包括監督本行的合規風險及合規活動，以確保本行符合反洗黑錢及恐怖分子資金籌集的規定及其他適用的監管規定。合規及反洗黑錢委員會為本行及高級管理層提供指引以構建一個專業的合規監控及監督系統，用以培育濃厚的合規文化及確保本行備有行之有效的合規架構以配合監管者的要求。此外，合規及反洗黑錢委員會亦審閱及批准有關合規以及反洗黑錢及恐怖分子資金籌集的內部指引。合規及反洗黑錢委員會就討論及批准的重要議題向風險委員會報告。

(H) KEY COMMITTEES (continued)**(xi) Compliance & Anti-Money Laundering Committee**
(continued)

To maintain the Bank's overall regulatory compliance standards, the CAMLC reviews latest developments in regulatory compliance and AML/CFT requirements applicable to the Bank.

(xii) Environmental, Social and Governance Committee

The Environmental, Social and Governance Committee ("ESGC") is chaired by the Bank's Chief Financial Officer and comprises senior management personnel as appointed by the CEO and reports to the RC. The ESGC is mandated to oversee the risks and opportunities arising from the Bank's operations that are significant to the economy, the environment, and society. It plays a vital role in integrating sustainability considerations into the Bank's core business strategy and decision-making processes.

The ESGC is responsible for developing and reviewing the Bank's long-term sustainability strategy, targets, and roadmap, as well as formulating the ESG action plan and net-zero transition plan. In carrying out its responsibilities, the ESGC takes into account evolving regulatory requirements, group-level ambitions, and the Bank's material ESG topics. It also ensures that these strategies are aligned with international ESG frameworks such as Task Force on Climate-related Financial Disclosures and the International Sustainability Standards Board, while fostering the integration of ESG principles across all business units, including product development, risk management, and capital allocation.

The ESGC meeting was held on a monthly basis to evaluate the ESG governance structure, monitor ESG performance, and address ESG-related matters raised by both internal and external stakeholders. Significant ESG issues and recommendations are reported to the RC for review and approval.

(H) 主要委員會 (續)**(xi) 合規及反洗黑錢委員會** (續)

為保持本行的整體監管合規水平，合規及反洗黑錢委員會審閱本行適用的合規以及反洗黑錢及恐怖分子資金籌集的最新進展。

(xii) 環境、社會與管治委員會

環境、社會與管治委員會（「ESG委員會」）由本行財務長擔任主席，成員包括由行政總裁委任的高級管理人員，並向風險委員會匯報。ESG委員會的職責是監督本行營運中對經濟、環境及社會具有重要影響的風險及機遇。ESG委員會在將可持續發展考量融入本行的核心業務策略及決策流程方面，扮演著至關重要的角色。

ESG委員會負責制定及檢討本行的長期可持續發展策略、目標、路線圖，並制定ESG行動計劃及淨零過渡計劃。在履行職責時，ESG委員會綜合考量不斷演變的監管要求、集團層級的目標，以及本行具重大影響力的ESG問題。ESG委員會同時確保相關策略符合國際ESG框架（如氣候相關財務披露工作小組及國際可持續準則理事會），並推動將ESG原則融入所有業務單位，包括產品開發、風險管理及資本配置。

ESG委員會每月召開會議，以評估ESG管治架構、監督ESG表現，並解決外部及內部持份者提出的ESG相關事宜。將向風險委員會報告重大ESG問題及建議，以供其審查及批准。

MEMBERS OF FUBON FINANCIAL HOLDINGS

富邦金控成員

Fubon Financial Holding Co., Ltd.

Year of Founding: Dec 2001
Chairman : Richard M. Tsai
Vice Chairman: Ming Chung Tseng
President : Jerry Harn
Capital : NT\$156.074 Billion
15-16F, No. 179 Liaoning Street, Taipei
Tel : (8862) 6636 6636
Fax : (8862) 6636 0111
www.fubon.com

Fubon Life Insurance Co., Ltd.

Year of Founding: Jul 1987
Chairman : Howard Lin
Vice Chairman: Chris Tsai
President : Shr-lue Chen
Capital : NT\$118.42 Billion
8F, No. 77 Songgao Road, Taipei
Tel : (8862) 8771 6699
Fax : (8862) 8809 8889
www.fubon.com

* Aetna Life Insurance Company of America, Taiwan Branch was established in 1987 and then bought by ING Group in 2000 and renamed ING Life Taiwan. The branch became an ING Life subsidiary in 2006, which was later bought by the Fubon Group. Fubon Life was launched in 1993. The two insurers formally merged in 2009.

Taipei Fubon Commercial Bank Co., Ltd.

Year of Founding: Apr 1969
Chairman : Richard M. Tsai
Vice Chairman: Jerry Harn
President : Tim Kuo
Capital : NT\$157.59 Billion
169 Section 4 Ren Ai Road, Taipei
Tel : (8862) 2771 6699
Fax : (8862) 6638 3812
www.fubon.com

Fubon Bank (Hong Kong) Limited

Year of Founding: Jan 1970
Chairman : Daniel M. Tsai
Chief Executive Officer: Simon Chung
Capital : HK\$4.83 Billion
38 Des Voeux Road Central, Hong Kong
Tel : (852) 2842 6222
Fax : (852) 2810 1483
www.fubonbank.com.hk

Fubon Bank (China) Co., Ltd.

Year of Founding: Mar 1997
Chairman : Lixin Ma
President : Feng Chen
Capital : RMB2.45 Billion
Room 101, 18th floor, 19th floor and 20th floor,
Tower A, 1168 Century Avenue,
China (Shanghai) Pilot Free Trade Zone
Tel : (8621) 2061 9888
Fax : (8621) 5840 9900
www.fubonchina.com

Fubon Insurance Co., Ltd.

Year of Founding: Apr 1961
Chairman : Kevin Hsu
President : Richard Lai
Capital : NT\$3 Billion
7-14F, No. 179 Liaoning Street, Taipei
Tel : (8862) 6636 7890
Fax : (8862) 2325 4723
www.fubon.com

Fubon Securities Co., Ltd.

Year of Founding: Jul 1988
Chairman : Leo Cheng
President : Michael Kuo
Capital : NT\$16.259 Billion
3-4F, 169 Section 4 Ren Ai Road, Taipei
Tel : (8862) 8771 6888
Fax : (8862) 2700 6656
www.fubon.com

Fubon Securities Investment Services Co., Ltd.

Year of Founding: May 1987
Chairman : Edward Chen
President : Jeff Chen
Capital : NT\$90 Million
10F, 108 Section 1 Dunhua S Road, Taipei
Tel : (8862) 2781 5995
Fax : (8862) 2773 5601
www.fubon.com

Fubon Futures Co., Ltd.

Year of Founding: May 1998
Chairman : Jui-Chueh Chen
President : Pi-Kun Chen
Capital : NT\$2.6 Billion
3F, 9 Xiangyang Road, Taipei
Tel : (8862) 2388 2626
Fax : (8862) 2370 1112
www.fubon.com

Fubon Asset Management Co., Ltd.

Year of Founding: Sep 1992
Chairman : Alex Huang
President : Allen Lu
Capital : NT\$2.7 Billion
108 Section 1 Dunhua S Road, Taipei
Tel : (8862) 8771 6688
Fax : (8862) 8771 6788
www.fubon.com

Fubon Insurance Agency Co., Ltd.

Year of Founding: Apr 2003
Chairman : Ming Chung Tseng
President : Bruce Hsieh
Capital : NT\$111 Million
17F, No. 9 Xiangyang Road, Taipei
Tel : (8862) 2370 5199
Fax : (8862) 2370 7624
www.fubon.com

Fubon Financial Holding Venture Capital Co., Ltd.

Year of Founding: Oct 2003
Chairman : Daniel M. Tsai
President : Lyndon T. Lin
Capital : NT\$12.62 Billion
10F, No. 77 Songgao Road, Taipei
Tel : (8862) 6606 9088
Fax : (8862) 8771 4697
www.fubon.com

Fubon Sports & Entertainment Co., Ltd.

Year of Founding: Sep 2007
Chairman : Daniel M. Tsai
President : Joyce Chen
Capital : NT\$102.3 Million
10F, 108 Section 1 Dunhua S Road, Taipei
Tel : (8862) 6606 9088
Fax : (8862) 6600 5506
* Taiwan Mobile Basketball was founded in September 2007 and renamed Fubon Sports & Entertainment in September 2014.

Fubon Stadium Co., Ltd.

Year of Founding: Aug 2017
Chairman : Joyce Chen
President : Joyce Chen
Capital : NT\$58 Million
2F, No. 19 Lane 39 Bashih 1st Street,
Tamsui District, New Taipei City
Tel : (8862) 6635 0886
Fax : (8862) 6635 7520

Fubon Green Power Co., Ltd.

Year of Founding: Nov 2023
Chairman : Jamie Lin
President : Carey Lin
Capital : NT\$4.001 Billion
14F, 105 Section 2 Dunhua S Road, Taipei
Tel : (8862) 6626 1988
Fax : (8862) 6626 1986
www.fubon.com

Fubon AMC, Ltd.

Year of Founding: Aug 2004
Chairman : Tim Kuo
President : Robertson Chen
Capital : NT\$2.2 Billion
4F, 50 Section 2 Zhongshan N Road, Taipei
Tel : (8862) 6618 0588
Fax : (8862) 6608 0166

富邦金融控股股份有限公司

2001年12月成立
 董事長：蔡明興
 副董事長：曾銘宗
 總經理：韓蔚廷
 資本額：新台幣1,560.74億元
 台北市中山區遼寧街179號15-16樓
 電話：(8862) 6636 6636
 傳真：(8862) 6636 0111
 www.fubon.com

富邦人壽保險股份有限公司

1987年7月成立
 董事長：林福星
 副董事長：蔡承儒
 總經理：陳世岳
 資本額：新台幣1,184.2億元
 台北市信義區松高路77號8樓
 電話：(8862) 8771 6699
 傳真：(8862) 8809 8889
 www.fubon.com

* 原安泰人壽台灣分公司於1987年成立
 (於2006年改制為子公司)，原富邦人壽
 於1993年成立，富邦人壽與安泰人壽已
 於2009年正式合併。

台北富邦商業銀行股份有限公司

1969年4月成立
 董事長：蔡明興
 副董事長：韓蔚廷
 總經理：郭倍廷
 資本額：新台幣1,575.98億元
 台北市大安區仁愛路四段169號
 電話：(8862) 2771 6699
 傳真：(8862) 6638 3812
 www.fubon.com

富邦銀行(香港)有限公司

1970年1月成立
 主席：蔡明忠
 行政總裁：鍾國強
 資本額：港幣48.3億元
 香港中環德輔道中38號
 電話：(852) 2842 6222
 傳真：(852) 2810 1483
 www.fubonbank.com.hk

富邦華一銀行有限公司

1997年3月成立
 董事長：馬立新
 行長：陳峰
 資本額：人民幣24.45億元
 中國(上海)自由貿易試驗區
 世紀大道1168號A座
 101室、18樓、19樓及20樓
 電話：(8621) 2061 9888
 傳真：(8621) 5840 9900
 www.fubonchina.com

富邦產物保險股份有限公司

1961年4月成立
 董事長：許金泉
 總經理：賴榮崇
 資本額：新台幣30億元
 台北市中山區遼寧街179號7-14樓
 電話：(8862) 6636 7890
 傳真：(8862) 2325 4723
 www.fubon.com

富邦綜合證券股份有限公司

1988年7月成立
 董事長：程明乾
 總經理：郭永宜
 資本額：新台幣162.59億元
 台北市大安區仁愛路四段169號3-4樓
 電話：(8862) 8771 6888
 傳真：(8862) 2700 6656
 www.fubon.com

富邦證券投資顧問股份有限公司

1987年5月成立
 董事長：陳奕光
 總經理：陳永俊
 資本額：新台幣0.9億元
 台北市松山區敦化南路一段108號10樓
 電話：(8862) 2781 5995
 傳真：(8862) 2773 5601
 www.fubon.com

富邦期貨股份有限公司

1998年5月成立
 董事長：陳瑞珪
 總經理：陳弼堃
 資本額：新台幣26億元
 台北市中正區襄陽路9號3樓
 電話：(8862) 2388 2626
 傳真：(8862) 2370 1112
 www.fubon.com

富邦證券投資信託股份有限公司

1992年9月成立
 董事長：黃昭棠
 總經理：呂其倫
 資本額：新台幣27.1億元
 台北市松山區敦化南路一段108號
 電話：(8862) 8771 6688
 傳真：(8862) 8771 6788
 www.fubon.com

富邦科技保險代理人股份有限公司

2003年4月成立
 董事長：曾銘宗
 總經理：謝邦杰
 資本額：新台幣1.11億元
 台北市中正區襄陽路9號17樓
 電話：(8862) 2370 5199
 傳真：(8862) 2370 7624
 www.fubon.com

富邦金控創業投資股份有限公司

2003年10月成立
 董事長：蔡明忠
 總經理：林敦源
 資本額：新台幣126.22億元
 台北市信義區松高路77號10樓
 電話：(8862) 6606 9088
 傳真：(8862) 8771 4697
 www.fubon.com

富邦育樂股份有限公司

2007年9月成立
 董事長：蔡明忠
 總經理：陳昭如
 資本額：新台幣1.02億元
 台北市松山區敦化南路一段108號10樓
 電話：(8862) 6606 9088
 傳真：(8862) 6600 5506
 * 2007年9月成立台灣大籃球股份有限公司，
 2014年9月核准更名為富邦育樂股份
 有限公司。

富邦運動場館股份有限公司

2017年8月成立
 董事長：陳昭如
 總經理：陳昭如
 資本額：新台幣0.58億元
 新北市淡水區八勢一街39巷19號2樓
 電話：(8862) 6635 0886
 傳真：(8862) 6635 7520

富邦能源股份有限公司

2023年11月成立
 董事長：林之晨
 總經理：林淑禎
 資本額：新台幣40.01億元
 台北市大安區敦化南路二段105號14樓
 電話：(8862) 6626 1988
 傳真：(8862) 6626 1986
 www.fubon.com

富邦資產管理股份有限公司

2004年8月成立
 董事長：郭倍廷
 總經理：陳國祥
 資本額：新台幣22億元
 台北市中山區中山北路二段50號4樓
 電話：(8862) 6618 0588
 傳真：(8862) 6608 0166

RISK APPETITE STATEMENT

風險偏好聲明

The Risk Appetite Statement (“RAS”) is a written articulation of the Bank’s risk-taking, risk mitigation and risk avoidance positions as a commercial bank, taking into consideration the prevailing statutory requirements, economic conditions, industry best practices, and capital levels. It describes the types and quantum of risks that the Bank is willing to accept in achieving its overall business mission, and it provides a risk framework that governs the establishment of the Bank’s short and long-term strategic objectives. All strategic and day-to-day business decisions of the Bank are guided by its risk appetite framework and capital requirements.

The RAS is a key component of the Bank’s business plan and guides its annual planning process by defining the desired forward-looking risk profile of the Bank under normal and stressed conditions. The level of capital support required to sustain a healthy banking operation is ordinarily determined through the Internal Capital Adequacy Assessment Process (“ICAAP”). Management is responsible for establishing robust risk management systems to ensure the risk exposure arising from business decisions is within its risk tolerance.

The Bank is committed to embedding sustainability into its core business operations, management decisions and investments in adherence to our vision, mission and core values, while striving to go beyond compliance. We aspire to become a leading sustainable bank by establishing a holistic climate risk management roadmap. The Bank has also established a robust system to detect, control and report money laundering activities by existing and potential customers.

Risk appetite is one of the factors that the Board and senior management consider when defining the Bank’s growth path and devising related operating strategies. The Bank strives to generate sustainable economic profit commensurate with the risks taken and the prevailing industry and market conditions.

Risk appetite must always be defined as being equal to or below risk capacity, which is directly correlated to the Bank’s capital position and revenue generating capabilities.

The Bank faces a broad range of risks. Risks arising from our business activities are managed through detailed processes that emphasize the importance of integrity, accuracy, staff capacity and accountability. The Bank makes resources available to the best of its ability to control risks to acceptable level. The Bank also recognizes that it is not possible to eliminate some of the risks inherent in its activities. To ensure that the Bank’s operations and risk-taking activities are in line with the Risk Appetite, the Bank has adopted a set of risk appetite indicators to govern and control specific categories of risk which are made up of major quantitative risk limits.

風險偏好聲明是本行作為商業銀行承擔風險、降低風險及規避風險的書面表述，同時考慮了法定要求、經濟狀況、行業最佳常規及資本水平。它描述了本行在實現其整體業務使命方面願意接受的風險類型及數量，並提供了風險架構及管理本行短期及長期策略目標的制定，本行所有策略性業務的決策及執行均依循風險偏好架構及資本要求而制定。

風險偏好聲明是本行業務計劃的關鍵組成部分，通過定義本行在正常及壓力條件下期望的前瞻性風險狀況來指導其年度計劃過程。而維持穩健的銀行體質及業務營運所需的資本水平一般是透過內部資本充足評估程序所制定。管理層負責建立健全的風險管理制度，以確保業務決策所產生的風險在本行的風險承受能力以內。

可持續發展作為本行願景、使命和核心價值的重要元素，我們承諾將可持續發展融入核心業務營運、管理決策和投資方面，並高於合規標準。本行亦透過訂立全面氣候風險管理路線圖及長遠減碳目標，致力成為行業領先的可持續金融機構。此外，本行建立了一個健全的系統，以檢測、控制及報告潛在或現有客戶的洗錢活動。

風險偏好是董事會及高級管理層在確定本行的成長路徑和制定相關經營策略時其中一個考量因素。本行努力創造與所承擔的風險、行業及市場概況相稱的可持續經營利潤。

本行必須將風險偏好定義為等於或低於與本行的資本狀況及獲利能力直接相關的風險承受能力。

本行面臨各式各樣的風險。這些源自業務活動的風險，將透過強調誠信、精準、員工素質與責任制度的完善流程加以管理。本行將盡最大努力，動員一切可用資源，將風險控制在可接受的範圍內。同時，本行亦清楚認識到，某些風險是業務本質中不可避免的，難以完全根除。為確保銀行的運作與風險承擔行為符合既定的風險偏好，本行已制定一套風險偏好指標，用以規範與控管特定類別的風險，這些指標主要由一系列的量化風險上限所構成。



Fubon Bank Building, 38 Des Voeux Road Central, Hong Kong
香港中環德輔道中38號富邦銀行大廈
www.fubonbank.com.hk